

Message

**From:** Young, Christopher [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=879AFCB938B44FF58E9A0793005F74E0-CYOUNG]  
**Sent:** 17/04/2020 19:19:05  
**To:** [redacted] NR @dhsc.gov.uk; Nichols, Jennifer [jennifer.nichols@dhsc.gov.uk]; [redacted] NR @dhsc.gov.uk; [redacted] NR @dhsc.gov.uk; Fundrey, Jon [jon.fundrey@dhsc.gov.uk]; [redacted] I&S @dhsc.gov.uk; [redacted] NR @dhsc.gov.uk  
**CC:** COVID-19 Finance Operations [covid-19financeoperations@dhsc.gov.uk]; Fundrey, Jon [jon.fundrey@dhsc.gov.uk]  
**Subject:** RE: PPE buy priorities from pick list decision meeting 17/4

Team

Please therefore take the list below as the products below as those where I am prepared to **provide an AO approval in principle due to extreme scarcity** (we are defining as <1-week supply according to the attached model).

What "approval in principle" means is: assuming that you are content that the deal on the table meets the basic sniff tests as laid out in the current (being revised) 2-page 'Request for approval of spend against HMT Delegated Funding', **then you do not need to seek additional confirmation that Jon or I are content.** If you have any concerns with the assurance provided, then please forward for a decision as normal.

This applies to the remainder of 17<sup>th</sup> and all of 18<sup>th</sup> April.

Chris



Chris Young  
Finance Director  
Department of Health and Social Care, 2S14 Quarry House, Leeds  
E: [Christopher.Young@dhsc.gov.uk](mailto:Christopher.Young@dhsc.gov.uk)  
T: [redacted] I&S  
[Follow us on Twitter @DHgovuk](#)

**From:** [redacted] NR @dhsc.gov.uk  
**Sent:** 17 April 2020 18:56

[See recipients listed above]

**Subject:** PPE buy priorities from pick list decision meeting 17/4

Hi

Just to bring out the Buy Priorities based on shortages in inventory and confidence levels of inbound logistics are:

- Gowns

- Aprons
- Face Mask IIR
- Clinical Waste bag
- Gloves

These will be the ones they will be looking to prioritise through Finance Ops process.

(Detergent is an error on the slide).

Thanks

NR

From: S NR  
Sent: 17 April 2020 18:13

[See recipients listed above]

Subject: 18:00 PPE daily pick list decision brief (17/4)

Hi

Please see attached the data for the 1800 call today.

Has some useful information on what the gown situation is and what orders are due in. Also information on who is being supplied by the push delivery channels.

You may also find the data flow and confidence levels in the data slide (10) useful.

The second attachment relates to the data that Steve Forge oversees to make the decisions in this meeting.

Thanks

NR



NR ACMA CGMA

Covid-19 Finance, Supply

NHS Property & Land Strategy Branch

Department of Health and Social Care | West Area, 2<sup>nd</sup> Floor | Quarry House | Leeds | LS2 7UE

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Please note I have been temporarily redeployed onto the Covid-19 Finance response. For any estates-related emails, please direct to James Vallance in the first instance.

**From:** [redacted] I&S [redacted] @efficioconsulting.com>  
**Sent:** 17 April 2020 17:53  
**To:** [redacted] I&S [redacted] @efficioconsulting.com>; LAWSON, Emily (NHS ENGLAND & NHS IMPROVEMENT - X24) <emily.lawson3@nhs.net>; Alan Wain2 <alan.wain@supplychain.nhs.uk>; andy.wood@cabinetoffice.gov.uk; [redacted] NR [redacted] @dhsc.gov.uk>; christopher holmes <christopher.holmes@supplychain.nhs.uk>; darren.blackburn@cabinetoffice.gov.uk; [redacted] NR [redacted] @dhsc.gov.uk>; [redacted] NR [redacted] @dhsc.gov.uk>; jamie.littlejohns@mckinsey.com; [redacted] NR [redacted] @cabinetoffice.gov.uk; Marron, Jonathan <Jonathan.Marron@dhsc.gov.uk>; jonathan.arrowsmith@cabinetoffice.gov.uk; [redacted] NR [redacted] NAVY CSAV- [redacted] NR [redacted] @mod.gov.uk>; SHIELD, Lois (NHS ENGLAND & NHS IMPROVEMENT - T1520) <lois.shield2@nhs.net>; [redacted] NR [redacted] @mod.gov.uk>; [redacted] NR [redacted] @dhsc.gov.uk>; [redacted] NR [redacted] wales.nhs.uk; rachel repper1 <rachel.repper1@supplychain.nhs.uk>; [redacted] NR [redacted] NHS ENGLAND & NHS IMPROVEMENT - X24) <[redacted] @nhs.net>; [redacted] NR [redacted] ES Ships FMSP-Hd) <[redacted] @mod.gov.uk>; [redacted] NR [redacted] @hatmill.co.uk; [redacted] NR [redacted] @mod.gov.uk; Bennett, Una <Una.Bennett@dhsc.gov.uk>; Buttery, Stephanie Miss (NAVY CNR-RFFCEE ACLO2) <[redacted] NR [redacted] @mod.gov.uk>; Felix, Sara <Sara.Felix@dhsc.gov.uk>; [redacted] NR [redacted] (NHS NATIONAL SERVICES SCOTLAND) <[redacted] NR [redacted] @nhs.net>; [redacted] NR [redacted] @health-ni.gov.uk; BEATTIE, Gordon (NHS NATIONAL SERVICES SCOTLAND) <gordon.beattie1@nhs.net>; Steve Roberts <Steve.Roberts@uk.ey.com>; Peter.Wilson@hscni.net; Jonathan.Semple@hscni.net; Eb Mukhtar <eb@armymail.mod.uk>; [redacted] NR [redacted] w@wales.nhs.uk; [redacted] NR [redacted] @mod.gov.uk>; [redacted] NR [redacted] (NHS NATIONAL SERVICES SCOTLAND) <[redacted] NR [redacted] @nhs.net>; [redacted] NR [redacted] (51X-DComd) <[redacted] NR [redacted] @mod.gov.uk>; [redacted] NR [redacted] @mod.gov.uk; anne.eden1@nhs.net; Mccarthy, Bill <bill.mccarthy@nhs.net>; BARKER, Richard (NHS ENGLAND & NHS IMPROVEMENT - X24 <richard.barker@nhs.net>; SLOMAN, David (NHS ENGLAND & NHS IMPROVEMENT - X24 <david.sloman@nhs.net>; RADMORE, Ann (NHS ENGLAND & NHS IMPROVEMENT - X24 <annradmore@nhs.net>; BYWATER, Dale (NHS ENGLAND & NHS IMPROVEMENT - T1520 <dale.bywater@nhs.net>; [redacted] NR [redacted] NHS ENGLAND & NHS IMPROVEMENT - T1520 <[redacted] NR [redacted] @nhs.net>; kayebentley@nhs.net  
**Cc:** [redacted] I&S [redacted] @efficioconsulting.com>  
**Subject:** RE: 18:00 Actions - PPE daily pick list decision brief (16/4)

Hi all,

Please find the presentation for the 18:00 meeting attached

The PRE DECISION dashboards are also attached.

Thanks,

[redacted] NR

Consultant

**From:** [redacted] NR  
**Sent:** 16 April 2020 22:24

[See recipients listed above]

[See recipients listed above]

**Subject:** RE: 18:00 Actions - PPE daily pick list decision brief (16/4)

Hi all – please find the actions and decisions from the 18:00 meeting this evening

**Pick list Decisions:**

Below shows the agreed picklist by product type. The supporting PDF shows the supporting analysis

Product Type	% of Confirmed Value Pick List will be issued	Comments	Buy Priority
Gowns	Emergency issue only	No change	Yes
Body bags	Emergency issue only	The additional one-off issue of <b>I&amp;S</b> is to be reduced to <b>I&amp;S</b> and requestors are to receive 50% of the amounts demanded <i>pro rata</i>	
Aprons	'Zero Picklist' and Emergency issues only	The APL will be set at zero except for where specific uplifts have been made from stakeholders. The expectation is that this will have an impact on stocks equivalent to a 25% blanket issue.  A 75% adjustment factor will be applied to distributions to Wholesalers (i.e. Three quarters of the request will be delivered only) Based on the insight that NHS Nightingale might have <b>I&amp;S</b> aprons available, <b>I&amp;S</b> are to be recovered to replenish the inventory	Yes
Face Mask IIR	Emergency issue only	No change	Yes
Clinical Waste bags	100%	No change	Yes

Gloves	100%	No change	Yes
GP detergent	100%	No change	Yes
Eye protectors	100%	No change	
FFP 2	100%	No change	
FFP 3	100%	No change	
Hand hygiene	100%	No change	

**Actions:**

Please complete the actions by 18:00 tomorrow. Going forward - at the start of the meeting we will be checking them off .

Area	Description	Owner
<b>NSDR Notices</b>	Emily L. to speak to relevant parties to agree methods to stop/limit competition from other trusts to procure gowns in parallel	<b>Emily L.</b>
<b>Gowns</b>	Lois S. to email Joe H. the details of the trusts and orders.	<b>Lois S.</b>
<b>Gowns</b>	Joe H. to contact CEOs individually and to ask all the CEOs to stop procuring PPE in parallel and share overstock.	<b>Joe H.</b>
<b>Gowns</b>	Emily L. and Joe H. to agree on message to be shared by Keith to CMOs.	<b>Keith ?.</b>
<b>General</b>	Rachel R. to release communications to go out to execs stating a way for trusts to declare that they have procured PPE outside of the central supply programme	<b>Rachel R.</b>
<b>Data</b>	Andy Wood to provide/generate outstanding inbound logistic data to relevant parties (volume and incoming orders scheduled) (See slide 8 from meeting pack)	<b>Andy W.</b>
<b>FFP3 Masks</b>	Thomas F. to investigate and understand why FFP3 masks continue to fail, and recommend a way forward	<b>Thomas F.</b>
<b>IIR Masks</b>	Alan W. to send IIR certificates / product details required in order for Andy W. and Jonathan M. to confirm way forward.	<b>Alan W.</b>
<b>IIR Masks</b>	Alan W. and Rachel R. to check whether we have sent out some comparable 3M masks for HSE.	<b>Alan W.</b>
<b>IIR Masks</b>	Vivek K. to go back to HSE to test not like-for-like masks and based on the results to agree way forward	<b>Vivek K.</b>
<b>Eye protectors</b>	Andy F. and Andy W. to articulate to Emily L. and Hannah S. the support needed to accelerate production and procurement of more visors, rather than goggles	<b>Andy F. + Andy W.</b>

Thanks,

NR

Consultant

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**From:** NR

**Sent:** 16 April 2020 17:48

[See recipients listed above]

**Subject:** RE: 18:00 Actions - PPE daily pick list decision brief

Hi all,

Please see the presentation for this evening

Thanks,

NR

Consultant

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**From:** NR

**Sent:** 15 April 2020 21:32

[See recipients listed above]

[See recipients listed above]

**Subject:** 18:00 Actions - PPE daily pick list decision brief

Hi All,

Please find actions from today's 18:00 call:

- **NSDR:**
  - **Jamie L** to incorporate ERRP demand figure into the model. This will require co-ordination with Mike S.
- **Gowns status:**
  - **Simon** to find out where the **I&S** gowns are located. (Note: Barry confirmed that the order had been lost)
  - **[URGENT] Barry H. & Hannah S.** to coordinate with Nick D. to get the imminent gown contracts over the line even this evening
  - **Claire** to set up a call with key contacts to 'problem solve' the orders coming from China
  - **Alan W.** to have a add a rating for the against the incoming items. Alan should also link with Bruce as he has resource to assist
- **Pick list**

100% of CVPL was authorised for all lines with the following exceptions:

Product Type	% of CVPL values will be issued	Change compared to yesterday
Gowns	Emergency issue only	No change
Body bags	Emergency issue only	No change
Aprons	25% of CVPL values will be issued	No change
Clinical Waste bags	100% of CVPL values will be issued	Increased from 50%
Face Mask IIR	0% of CVPL values will be issued	24hr hold on all, except emergency orders through NSDR

- **Incoming Orders**
  - **Bruce** to follow up with Andy F on incoming eye protection orders
  - **Alan W.** and Eb to make sure that the incoming deliveries to Daventry is scheduled to arrive on time and there are no issues with unloading (Note: Eb confirmed following the meeting that first delivery is due on Thursday)
  - **Eb and Richard O.** to speak with OPSS to provide details on the instructions that should be added to the IIR Masks shipments
  - **Piero R.** to find a freight contact to be present during the 18:00 meeting
  - **Jonathan M.** to confirm whether body bags are to be distributed.
  - **Steve F.** to confirm with Andy F. the incoming orders scheduled
  - **Steve F.** to share the screen shots of the analysis for
  - **Joe H.** to connect with Patrick and inform trusts that they will not receive IIR masks on Friday as Face Mask IIR will be put on emergency issue only

I trust that we have captured the form and content of the meeting but please correct me if you feel that I have missed anything or misrepresented your view in any way. Please do not hesitate to contact me if I can be of any further assistance. Thank you in advance.

Thanks,

NR

NR

Consultant

From: I&S <[@efficioconsulting.com](mailto:efficioconsulting.com)>

Sent: 15 April 2020 17:52

[See recipients listed above]

Subject: PPE daily pick list decision brief - 15/04 - Agenda

Hi All,

Please see enclosed the deck that will be used this evening.

Regards,

NR

Manager

**efficio**  
The Procurement Experts

M. I&S  
D. I&S <[@efficioconsulting.com](mailto:efficioconsulting.com)>  
E. [www.efficioconsulting.com](http://www.efficioconsulting.com)

-----Original Appointment-----

From: LAWSON, Emily (NHS ENGLAND & NHS IMPROVEMENT - X24) <[emily.lawson3@nhs.net](mailto:emily.lawson3@nhs.net)>

Sent: 15 April 2020 13:12

[See recipients listed above]

Subject: PPE daily pick list decision brief - "Please Do Not Forward"

INQ000518325\_0008

**When:** 15 April 2020 18:00-19:00 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.

**Where:** Teams call (Updated dial in) or 6B2a

**Irrelevant & Sensitive**

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&  
Sensitive**

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