

**487 losses** in total have been reported in 2020-21 (77 in 2019-20), with a total value of **£156.8m** (£0.2m in 2019-20), these include write-offs of unrecoverable debts and fruitless payments

## COVID-19 related losses

**£143.1m**  
Ventilator Challenge Programme

Rapidly manufactured ventilator systems designs and parts not retained within the Ventilator Challenge programme and not placed into production.

**£6.3m**  
Face Covering Machines

Following unrealised production demand for the face covering programme and HMT instruction to close the programme, we were required to write down to nil value 20 face covering manufacturing machines (10 x phase 1, 10 phase 2)

**£3.4m**  
Police & Crime Commissioner election costs

Costs incurred by returning officers in preparation of abandoned elections due to Covid-19

**£0.5m**  
Cancelled communications campaign

A change to government restrictions resulted in a planned COVID-19 Christmas communications campaign was cancelled

**£1.0m**  
Constructive losses face covering programme

Value of face covering materials disposed of due to unrealised production demand in the face cover programme.