

Message

From: Perelman, Elizabeth - HMT [Elizabeth.Perelman@hmtreasury.gov.uk]
Sent: 17/08/2020 15:07:10
To: **Name Redacted** @hmtreasury.gov.uk; **Name Redacted** @hmtreasury.gov.uk; **Name Redacted** @hmtreasury.gov.uk; **Name Redacted** @hmtreasury.gov.uk; **NR** @hmtreasury.gov.uk; Russell, Beth - HMT [Beth.Russell@hmtreasury.gov.uk]; Vaghjiani, Parag - HMT [Parag.Vaghjiani@hmtreasury.gov.uk]; Garton, Will - HMT [Will.Garton@hmtreasury.gov.uk]; Medland, Jonny - HMT [Jonny.Medland@hmtreasury.gov.uk]; Furse, Alex - HMT [Alex.Furse@hmtreasury.gov.uk]; Nayee, Dharmesh - HMT [Dharmesh.Nayee@hmtreasury.gov.uk]; Davies, Philippa - HMT [Philippa.Davies@hmtreasury.gov.uk]; Lombardelli, Clare - HMT [Clare.Lombardelli@hmtreasury.gov.uk]; MacDougall, Vanessa - HMT [Vanessa.MacDougall@hmtreasury.gov.uk]; York-Smith, Dan - HMT [Dan.York-Smith@hmtreasury.gov.uk]; **NR** **Name Redacted** @hmtreasury.gov.uk; **Name Redacted** @hmtreasury.gov.uk; Whyte, Lindsey - HMT [Lindsey.Whyte@hmtreasury.gov.uk]; Glassborow, Jazmin - HMT [Jazmin.Glassborow@hmtreasury.gov.uk]; **Name Redacted** @hmtreasury.gov.uk
CC: Covid19Response [Covid19Response@hmtreasury.gov.uk]; **Name Redacted** @hmtreasury.gov.uk; Jenkins, Robert - HMT [Robert.Jenkins@hmtreasury.gov.uk]; **Name Redacted** @hmtreasury.gov.uk; **Name Redacted** @hmtreasury.gov.uk; **NR** **Name Redacted** @hmtreasury.gov.uk; Glassborow, Jazmin - HMT [Jazmin.Glassborow@hmtreasury.gov.uk]; **Name Redacted** @hmtreasury.gov.uk; **NR** **Name Redacted** @hmtreasury.gov.uk; Silk, David - HMT [David.Silk@hmtreasury.gov.uk]; Randall, Joe - HMT [Joe.Randall@hmtreasury.gov.uk]; Wipperman, Tom - HMT [Tom.Wipperman@hmtreasury.gov.uk]; Stratton, Allegra - HMT [Allegra.Stratton@hmtreasury.gov.uk]; Chesterfield, Nerissa - HMT [Nerissa.Chesterfield@hmtreasury.gov.uk]; Yorke, Rupert - HMT [Rupert.Yorke@hmtreasury.gov.uk]; Leunig, Tim - HMT [Tim.Leunig@hmtreasury.gov.uk]; **Name Redacted** @hmtreasury.gov.uk; Segal-Knowles, Anthony - HMT [Anthony.Segal-Knowles@hmtreasury.gov.uk]; Broadway, Nicholas - HMT [Nicholas.Broadway@hmtreasury.gov.uk]; Nayee, Dharmesh - HMT [Dharmesh.Nayee@hmtreasury.gov.uk]
Subject: RE: Readout - Financial support for local lockdowns
Attachments: RE_Local Lockdown - Financial Support [OFFICIAL-SENSITIVE].msg

All

No10 have now responded to our note (see attached)

I have also spoken to Cx (thanks for further info **NR**) and:

- Following the PM readout, we should work up the strawman set out in our note (i.e. including all elements - business grants *if* sectors forced to close, support to incentivise TTI, support for shielders, extra money for bespoke LA compliance routes).
- Cx is content for you to engage a few entrusted LAs, as well as relevant OGDs. Although not sure about taskforce as this seems completely our their remit, but pls use judgement on what we need to refine policy and sort through delivery.
- In parallel, we should also take forward the work on 5 conditions in the note. Even though PM doesn't want to tie together these workstreams, the cx is keen that we keep work on the "carrot" and "stick" together as far as possible.
- Before we roll out the final financial incentive package, pls can Cx get revised advice on final policy decisions.
- However in case helpful steer, in the context of Gold discussion this week the Cx is happy to consider the relative merit of doing something on incentives if it means avoiding closing NER/Hospitality in the areas in question (i.e. following on from last week's discussion).

Thanks

Elizabeth

From: [Name Redacted]@hmtreasury.gov.uk>

Sent: 05 August 2020 14:48

To: [See recipients listed above]

[See recipients listed above]

Subject: RE: Readout - Financial support for local lockdowns

Hi Elizabeth,

Please find attached a fresh version of the paper. Beyond the edits you made, this contains the following updates:

- Updated figures as requested – also attached a new version of the cost model breaking this down in detail and detailing new assumptions.
- On SSP, does not make direct link but notes equivalence of payment as agreed with [NR]
- Small change of language suggested on the enforcement line at top of p.4 to broaden it slightly.
- I have removed the reference to costs rising as workers return from furlough. Both the lower and the upper end of the cost range we've provided now include furloughed workers (the 63% figure) – the range for individual support costs is now based purely on the number of contacts being different.

Best wishes,

[NR]

[NR] | SPB Projects Team

Current project | Eat Out to Help Out Scheme

[Irrelevant & Sensitive] | [NR]@hmtreasury.gov.uk

[HMT colleagues can access my Virtual Working Passport here.](#)

From: [Name Redacted]@hmtreasury.gov.uk>

Sent: 05 August 2020 13:26

To: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>; [Name Redacted]

NR <[redacted]@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; Russell, Beth - HMT <Beth.Russell@hmtreasury.gov.uk>; Vaghjiani, Parag - HMT <Parag.Vaghjiani@hmtreasury.gov.uk>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; **NR** <[redacted]@hmtreasury.gov.uk>; Whyte, Lindsey - HMT <Lindsey.Whyte@hmtreasury.gov.uk>; Glassborow, Jazmin - HMT <Jazmin.Glassborow@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; **Cc:** Covid19Response <Covid19Response@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; Glassborow, Jazmin - HMT <Jazmin.Glassborow@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; Silk, David - HMT <David.Silk@hmtreasury.gov.uk>; Randall, Joe - HMT <Joe.Randall@hmtreasury.gov.uk>; Wipperman, Tom - HMT <Tom.Wipperman@hmtreasury.gov.uk>; Stratton, Allegra - HMT <Allegra.Stratton@hmtreasury.gov.uk>; Chesterfield, Nerissa - HMT <Nerissa.Chesterfield@hmtreasury.gov.uk>; Yorke, Rupert - HMT <Rupert.Yorke@hmtreasury.gov.uk>; Leunig, Tim - HMT <Tim.Leunig@hmtreasury.gov.uk>; **Name Redacted** <[redacted]@hmtreasury.gov.uk>; Segal-Knowles, Anthony - HMT <Anthony.Segal-Knowles@hmtreasury.gov.uk>; Broadway, Nicholas - HMT <Nicholas.Broadway@hmtreasury.gov.uk>

Subject: RE: Readout - Financial support for local lockdowns

Hi Elizabeth,
Great thanks – that works,
Best,
NR

NR | Senior Policy Adviser | Disability Benefits and Disability Employment | Welfare Spending & Reform | HM Treasury, 1 Orange, 1 Horse Guards Road, London, SW1A 2HQ | **I&S** | Please consider the environment before printing this email. www.gov.uk/hm-treasury

From: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>

Sent: 05 August 2020 12:59

To: [See recipients listed above]

[See recipients listed above]

[See recipients listed above]

Subject: RE: Readout - Financial support for local lockdowns

Point taken – let's remove and will flag to Cx. Sure he will be fine.

Could we then say:

- a. **limited “compliance payments” to incentivise workers unable to work from home who are required to self-isolate** – up to £13 per day per person (roughly equivalent to SSP levels), offered on a means-tested basis where possible, subject to receiving a positive test or told to isolate through TTCE. ~~Ideally it would be limited to those not eligible to SSP, otherwise it would end up being effectively an enhanced payment.~~ This is the most operationally novel element of the programme to deliver. MHCLG and DHSC should prioritise further work to establish operational parameters and delivery risks – we do not yet have sufficient evidence to be sure it can be delivered in a timely way. [£13 per day is roughly equiv to SSP, so somebody who is eligible for SSP would get enhanced payment and somebody who is not would get the equivalent]

From: Name Redacted <[redacted]@hmtreasury.gov.uk>

Sent: 05 August 2020 12:41

To: [See recipients listed above]

[See recipients listed above]

[See recipients listed above]

Subject: RE: Readout - Financial support for local lockdowns

Hi Elizabeth,

Many thanks for this. From a welfare policy perspective, we think there is a strong policy rationale not to link any financial support to SSP eligibility. The difficulty with doing so is that it effectively says that the government's SSP policy is inadequate because it misses out the ineligible groups (low earners and self-employed). This contradicts the government position that these groups do not fall through the safety net as they can access new style ESA (if they have sufficient national insurance contributions) or UC. That is their equivalent of sick pay (with new style ESA paid at £74.35 pw and the UC standard allowance being £94.59 pw). Unless we fundamentally change the system, I imagine we will likely want to make this argument well after Covid ends. This makes linking any financial support payment to SSP ineligibility difficult from a presentational/ repercussive perspective.

We completely get though the desire to constrain the spending, which is why we would prefer a means test (but get that this is difficult too).

Thanks,

NR

NR

| Senior Policy Adviser | Disability Benefits and Disability Employment | Welfare Spending & Reform
| HM Treasury, 1 Orange, 1 Horse Guards Road, London, SW1A 2HQ | I&S | Please consider the
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From: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>

Sent: 05 August 2020 12:13

To: [See recipients listed above]

[See recipients listed above]

[See recipients listed above]

Subject: RE: Readout - Financial support for local lockdowns

The comment comes from Dido comment:

- She said that in meeting (albeit a bit of a throw away comment) that we could we could make it such that only those not on SSP are eligible to financial support.
- Clearly this would constrain costs albeit like means testing, I assume would be very hard to deliver
- So the Cx thought that there might be merit in reflecting the most constrained version and then if they push us then can concede this point.
- But shout if you think there is a policy reason not to take that approach.
- On point on tying to SSP, I made same point but he wanted to show the logic of the £13 and I suppose there is a difference to how we talk about it internally vs externally.

From: Name Redacted <[redacted]@hmtreasury.gov.uk>

Sent: 05 August 2020 10:33

To: [See recipients listed above]

[See recipients listed above]

Subject: RE: Readout - Financial support for local lockdowns

Thanks for this Elizabeth, we're working on the various comments.

There's one where we've a follow up question – the highlighted text below has been added.

- limited “compliance payments” to incentivise workers unable to work from home who are required to self-isolate** - up to £13 per day per person (roughly equivalent to SSP levels), offered on a means-tested basis where possible, subject to receiving a positive test or told to isolate through TTCE. **Ideally it would be**

limited to those not eligible to SSP, otherwise it would end up being effectively an enhanced payment. This is the most operationally novel element of the programme to deliver. MHCLG and DHSC should prioritise further work to establish operational parameters and delivery risks - we do not yet have sufficient evidence to be sure it can be delivered in a timely way.

This is a bit of a different approach to steer from Monday to *not* tie to SSP (you'll recall the arguments around highlighting perceived gaps in the system).

Could I check if this is a change of steer that we should be running with, or something else?

Thanks

NR

NR

Local Government and Reform Team

HM Treasury (2 Yellow), 1 Horse Guards Road, London, SW1A 2HQ

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From: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>

Sent: 04 August 2020 19:24

To: **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **Name Redacted**

NR <Name Redacted@hmtreasury.gov.uk>; Russell, Beth - HMT <Beth.Russell@hmtreasury.gov.uk>; Vaghjiani, Parag - HMT <Parag.Vaghjiani@hmtreasury.gov.uk>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; **Name Redacted**

NR <Name Redacted@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>;

MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Whyte, Lindsey - HMT <Lindsey.Whyte@hmtreasury.gov.uk>; Glassborow, Jazmin - HMT <Jazmin.Glassborow@hmtreasury.gov.uk>; **NR**

Name Redacted <Name Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>

Cc: Covid19Response <Covid19Response@hmtreasury.gov.uk>; **Name Redacted**

NR <Name Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **NR**

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Nerissa - HMT <Nerissa.Chesterfield@hmtreasury.gov.uk>; Yorke, Rupert - HMT <Rupert.Yorke@hmtreasury.gov.uk>; Leunig, Tim - HMT <Tim.Leunig@hmtreasury.gov.uk>; **Name Redacted**

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Subject: RE: Readout - Financial support for local lockdowns

NR

Final comments from the Cx attached.

Most just drafting and I have made changes direct to doc. Can you just check correct.

Main comments are on costings. Put in a summary table into no10 note.

- All number barnetted
- For one off just used range in costing note (but needs barnet)
- For monthly costs
 - o Wants to use consistent incidence level for NW and national. Suggest we use winter peak?
 - o Cx def wants to use 63% for both
 - o Question whether we want to just use 12 or range of 6-12

Are you able to send me final copy tomorrow and then I am going to send to Simon Case.

Thanks
Elizabeth

From: Name Redacted [@hmtreasury.gov.uk](mailto:Name Redacted@hmtreasury.gov.uk)>

Sent: 04 August 2020 16:02

To: [See recipients listed above]

[See recipients listed above]

Subject: RE: Readout - Financial support for local lockdowns

Elizabeth,

With apologies for the delay, please find attached an updated draft note for CX to send to PM. Many thanks to everyone who commented and contributed.

We're double checking whether there's a line we might add in on comparing the annual costs to some of the manifesto commitments, but can add that in alongside any further changes that you/CX may wish to reflect.

Best

NR

NR

| Strategic Projects / Covid-19 |

I&S

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From: **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>
Sent: 03 August 2020 17:30
To: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **NR** <[\[NR\]@hmtreasury.gov.uk](mailto:[NR]@hmtreasury.gov.uk)>; Russell, Beth - HMT <Beth.Russell@hmtreasury.gov.uk>; Vaghjiani, Parag - HMT <Parag.Vaghjiani@hmtreasury.gov.uk>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **NR** <[\[NR\]@hmtreasury.gov.uk](mailto:[NR]@hmtreasury.gov.uk)>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Whyte, Lindsey - HMT <Lindsey.Whyte@hmtreasury.gov.uk>
Cc: Covid19Response <Covid19Response@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **NR** <[\[NR\]@hmtreasury.gov.uk](mailto:[NR]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **NR** <[\[NR\]@hmtreasury.gov.uk](mailto:[NR]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Glassborow, Jazmin - HMT <Jazmin.Glassborow@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Silk, David - HMT <David.Silk@hmtreasury.gov.uk>; Randall, Joe - HMT <Joe.Randall@hmtreasury.gov.uk>; Wipperman, Tom - HMT <Tom.Wipperman@hmtreasury.gov.uk>; Stratton, Allegra - HMT <Allegra.Stratton@hmtreasury.gov.uk>; Chesterfield, Nerissa - HMT <Nerissa.Chesterfield@hmtreasury.gov.uk>; Yorke, Rupert - HMT <Rupert.Yorke@hmtreasury.gov.uk>; Leunig, Tim - HMT <Tim.Leunig@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>
Subject: RE: Readout - Financial support for local lockdowns

Dear Elizabeth,

Please find attached an updated strawman proposal and costings table as requested. I've put comments in your email below showing where we have made updates. There are two areas where we have further work to do. Firstly, on business support where we require additional data from the VOA to assess the proportion of businesses that are likely to be affected. Secondly, on the proportion of those isolating who might fall into the support category – we will do more detailed work tomorrow morning, eg testing the DHSC assumptions and accounting for those currently on furlough.

We will continue to work on this tomorrow morning alongside the No10 note ahead of your 1pm deadline.

Best wishes,

NR

NR | SPB Projects Team

Current project | Eat Out to Help Out Scheme

Irrelevant & Sensitive | **NR** <[\[NR\]@hmtreasury.gov.uk](mailto:[NR]@hmtreasury.gov.uk)>

HMT colleagues can access my Virtual Working Passport [here](#).

From: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>
Sent: 03 August 2020 17:00
To: **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Russell, Beth - HMT <Beth.Russell@hmtreasury.gov.uk>; Vaghjiani, Parag - HMT <Parag.Vaghjiani@hmtreasury.gov.uk>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Medland, Jonny - HMT

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Subject: RE: Readout - Financial support for local lockdowns

NR

On the No 10 note the Cx had some comments – see attached. I have tried to capture his main comment which was to make front end a bit more condense and highlight key points you are making. But you should take a look to ensure I have captured all your points.

In reality he will want to see revised costing and No10 note again before we send over.

Therefore can you send over **revised costing/strawman and No10 note at 1pm Tuesday and then he can read in the afternoon, provide any final comments and we should aim to send over to no10 COP tomorrow.**

Thanks
Elizabeth

From: Perelman, Elizabeth - HMT
Sent: 03 August 2020 14:21
To: **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Russell, Beth - HMT <Beth.Russell@hmtreasury.gov.uk>; Vaghjiani, Parag - HMT <Parag.Vaghjiani@hmtreasury.gov.uk>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; **NR** <Name Redacted@hmtreasury.gov.uk>; Whyte, Lindsey - HMT <Lindsey.Whyte@hmtreasury.gov.uk>
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Subject: Readout - Financial support for local lockdowns

NR

Thanks for quick work on this.

We just discussed with the Cx:

- Cx agreed that the trigger should be a National lockdown, at which point bid into the CST - no guarantees and there are conditions alongside
- In the no10 note we should make sure we set out clearly the reasons why Cx continues to be sceptical – e.g. unfair to prioritise people isolating in local lockdown vs in other areas
- We went through the strawman on P9.
 - For businesses:
 - Trigger after 4 weeks **Represented as a one-off cost**
 - Rateable value less than 51k **Requires further work, alongside further work on business types included**
 - Lower amount to £500 per business **Included**
 - He is prepared to be more flex on how grant is distributed
 - Individuals
 - Agrees with your recommendation to adopt second option (para 21)
 - Agreed with level of £13 per day **Included – remains the same**
 - Agreed should push for means testing
- On costing
 - We should be more conservative on costing assumptions for individuals – assuming that testing is faster/better and that we reflect targets rather than performance **New testing assumptions included**
 - Consistent with this we should assume target level of contacts (not actual performance) **New contacts assumptions included**
 - Apply Leicester incidence level **New incidence levels noted in document**
 - Cx asked about 37% and whether this is realistic? Can you check with Dharmesh about how this compares to what we expect based on what we see on WFH rates across UK. **Requires further work**
 - For the no10 note we should use a conservative range based on a sensitivity on significant assumptions (e.g. incidence / the 37%)
- Cx also asked that we look at what we might do on quarterly rent payments and potential moratorium. **NR**
can you pick up with team?
- Cx noted fraud risk **Included a fraud assumption**

Are you ok to refine the costing table and strawman proposal and send back a **revised version by 5pm today?**

In parallel I will come back to you on no10 note as Cx has give me some comments. It is only really on upfront section and then we just need to copy over costing from main note, once worked through Cx's comments above.

Elizabeth

From: **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>

Sent: 03 August 2020 11:18

To: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>; Russell, Beth - HMT <Beth.Russell@hmtreasury.gov.uk>; Vaghjiani, Parag - HMT <Parag.Vaghjiani@hmtreasury.gov.uk>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk> **NR**

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HMT <Joe.Randall@hmtreasury.gov.uk>; Wiperman, Tom - HMT <Tom.Wiperman@hmtreasury.gov.uk>
Subject: RE: Draft sub/note on financial support for local lockdowns- for comment by 1pm

NR

With thanks to everyone who has worked on this over the weekend and this morning, please find an submission and draft note for CX to consider. The note will need updating to reflect CX steers following the submission/meeting, so there are still a few placeholders/parts that we know will need updating, but have kept in as an indication of the format.

Thanks
NR

NR | Strategic Projects / Covid-19 | Irrelevant & Sensitive

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From: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>
Sent: 31 July 2020 17:12
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HMT <Joe.Randall@hmtreasury.gov.uk>; Wiperman, Tom - HMT <Tom.Wiperman@hmtreasury.gov.uk>
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NR

Following call with no10 I think worth reflecting some of point from call in no10 note (some of which you already have):

- The framing that **NR** gave (purpose is to get 20% for TTT upnot give cash)
- Capture this point that before you get to cash you need to pull all other levers
- Capture stats that Rob had on 60%/18% on need for support and 76% of those listed now being contacted
- Reflect that already doing a lot

I haven't been able to move the meeting with cx so it is in the diary at 11.45am. **Do you think possible to send across final advice/no10 note for 11am on Monday?** Which gives him bit of time pre call to read paper.

Thanks
Elizabeth

From: Perelman, Elizabeth - HMT
Sent: 31 July 2020 13:36
To: Russell, Beth - HMT <Beth.Russell@hmtreasury.gov.uk>; Vaghjiani, Parag - HMT <Parag.Vaghjiani@hmtreasury.gov.uk>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; **Name Redacted** <NR@hmtreasury.gov.uk>; **Name Redacted** <NameRedacted@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; **NR** <NameRedacted@hmtreasury.gov.uk>; Whyte, Lindsey - HMT <Lindsey.Whyte@hmtreasury.gov.uk>
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NR

Thanks for pulling this together at speed.

Many of my comments reflect points others have picked up on:

- Submission needs some sense of numbers/costs and agree we need to be specific on what asks are in return
- On note for number ten
 - o A few comments on tone/framing
 - o Think we do need our summary pithy bullets upfront which summarises the issues so easy to pick out if skimming
 - o If not setting out options think need to present this as a strawman based on discussions to date
 - o The note doesn't have much on numbers / analysis – wouldn't give all detail that I have asked for in sub but for example
 - Sense of the scale of numbers of individuals / businesses we are talking about in hot spots and if this scaled up
 - Rules of thumb which demonstrate why complex - % people can work from home etc.
 - Range of what this might cost

Think fine not to have numbers in draft we discuss with no10 later and can just talk through what we are thinking about.

E

From: Russell, Beth - HMT <Beth.Russell@hmtreasury.gov.uk>
Sent: 31 July 2020 12:48
To: Vaghjiani, Parag - HMT <Parag.Vaghjiani@hmtreasury.gov.uk>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; **Name Redacted** <NameRedacted@hmtreasury.gov.uk>; **Name Redacted** <NameRedacted@hmtreasury.gov.uk>

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Cc: Covid19Response <Covid19Response@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; **Name** <Name@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; **NR** <NR@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; Glassborow, Jazmin - HMT <Jazmin.Glassborow@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; **NR** <NR@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; Silk, David - HMT <David.Silk@hmtreasury.gov.uk>; Randall, Joe - HMT <Joe.Randall@hmtreasury.gov.uk>; Wipperman, Tom - HMT <Tom.Wipperman@hmtreasury.gov.uk>
Subject: RE: Draft sub/note on financial support for local lockdowns- for comment by 1pm

Hi all – sorry to come late to this. Afraid I’ve been in meeting so haven’t had time to fully absorb but 3 quick points:

- Very much agree with Parag that we should have something in explaining our position/rationale on the big schemes
- On support for individuals, the approach we are suggesting feels like the right one but how do we expect LAs to police the criteria of whether an individual can’t work from home? Feels like there is quite a lot of fraud risk here. I guess ultimately for LAs to manage but could lead to pressure for more funding from us if they get through the funding more quickly than we expect because it can’t be easily policed.
- Para 5- I wasn’t quite clear what our arguments were on why there was less of a case for requests c and d

Thanks again
Beth

From: Vaghjiani, Parag - HMT <Parag.Vaghjiani@hmtreasury.gov.uk>
Sent: 31 July 2020 12:34
To: Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; Russell, Beth - HMT <Beth.Russell@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>; **Name Redacted** <Name.Redacted@hmtreasury.gov.uk>; Whyte, Lindsey - HMT <Lindsey.Whyte@hmtreasury.gov.uk>
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Subject: RE: Draft sub/note on financial support for local lockdowns- for comment by 1pm

NR – thank you – I agree, it’s a good note.

We exchanged a few messages on IM, but for the benefit of the chain:

It is right that we are deprioritising CJRS or SEISS in this suite of options. But I wonder whether we should say something in the note, which helps contextualise those national schemes and their interplay with local support. Something like "introducing a local variant of the major national income support schemes (CJRS and SEISS) would present significant policy, delivery and fiscal challenges, and therefore we would rule them out as part our consideration of local interventions."

Or something to that effect?

Parag Vaghjiani | Deputy Director | Covid Analysis and Scheme Team (CAST)

Personal Tax, Welfare and Pensions | 1st Floor Orange, HM Treasury, 1 Horse Guards Road, SW1A 2HQ | 020

Irrelevant & Sensitive | Working pattern: Full time Monday to Thursday, and then Fridays 9am-3pm | <http://gov.uk/hm-treasury>

From: Garton, Will - HMT

Sent: 31 July 2020 12:17

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Subject: RE: Draft sub/note on financial support for local lockdowns- for comment by 1pm

NR

We just spoke. Good note.

The one thing I wanted to add was an annex (which is effectively a bulked out version of your para 11 in the note to the PM) which puts forward as specific a proposal as possible. So basically we write a draft heads of terms or contract (with no commentary) of how this thing would actually work. We should then invite MHCLG and TT to comment on its deliverability. We should do this, as opposed to commissioning them for their view, because it will be a) faster and b) cheaper.

So, basically if you are a lockdown LA as defined by [...] our specific proposition is that you get

1. **NR** biz support grants turned on for x business, off for y businesses up to a value of [z] if such in such a condition is met.
2. Financial support to continue **NR** shielding programme for x vulnerable cohort but not group z...
3. A cash payment for those that have tested positive through the TT programme and their worth [x] if you are in work and cant work from home.
4. Up to [z] general welfare support for the LA to dole out as it sees fit.

The process for switching this on is a, b and c. The fiscal risk is x, y and z.

Now this strawman is just that. It wont be right. The numbers will change, we can argue about the conditionality. None of that matters for now, what matters is that we hold then pen on the proposition.

Hope that makes sense. We should reconvene later to discuss.

Will

From: [Name Redacted]@hmtreasury.gov.uk
Sent: 31 July 2020 11:16
To: [Name Redacted]@hmtreasury.gov.uk; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; Russell, Beth - HMT <Beth.Russell@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>; [Name Redacted]@hmtreasury.gov.uk; Whyte, Lindsey - HMT <Lindsey.Whyte@hmtreasury.gov.uk>; Vaghjiani, Parag - HMT <Parag.Vaghjiani@hmtreasury.gov.uk>
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Subject: RE: Draft sub/note on financial support for local lockdowns- for comment by 1pm

Thanks [NR] – copying David S

[NR] | Senior Policy Adviser | Disability Benefits and Disability Employment | Welfare Spending & Reform | HM Treasury, 1 Orange, 1 Horse Guards Road, London, SW1A 2HQ | I&S | Please consider the environment before printing this email. www.gov.uk/hm-treasury

From: [Name Redacted]@hmtreasury.gov.uk
Sent: 31 July 2020 09:22
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@hmtreasury.gov.uk>

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Subject: Draft sub/note on financial support for local lockdowns- for comment by 1pm

Hi all,

Following Elizabeth's readout below, please find attached a draft submission and note for CX to send PM on financial support for local lockdowns. Many thanks to a lot of people who have been feeding into this at pace.

We're still working through some of the evidence, but have landed on asking MHCLG to design a programme along the following lines:

- Intended for use in local areas that on which local restrictions are placed through JBC Gold Command meetings
- Would provide grants to businesses that localised restrictions require to close on the basis of the existing business grants models.
- Would provide grants to closed businesses on the basis of the existing business grants models.
- Can target workers or the self-employed who are in hardship as a result of any loss of income resulting from the need to self-isolate. For example, those in the working population with a low average wage (determined by criteria) who can't work from home.
- Provision of support services (food box or medical deliveries) for those who cannot do so unassisted or via alternative routes (e.g. because they are outside of delivery catchment areas; they do not have internet access; they cannot afford delivery fees).
- Business cases are made to CST based on clear data and evidence, and meet clear funding criteria.
- Establishes a delivery mechanism that enables LAs to rapidly set up systems that allow support to reach the right people as quickly as possible.

I'd be grateful for views by 1pm on the content of the proposal in particular, so that we can reflect in the meeting with No10 later today.

Many thanks

NR

NR

| Strategic Projects / Covid-19 |

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From: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>

Sent: 29 July 2020 21:10

To: **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **NR** <NR@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; **NR** <NR@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Fontana-Reval, Robert - HMT <Robert.Fontana-Reval@hmtreasury.gov.uk>

Cc: **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **NR** <NR@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Booth-Smith, Liam - HMT <Liam.BoothSmith@hmtreasury.gov.uk>; Stratton, Allegra - HMT <Allegra.Stratton@hmtreasury.gov.uk>; Henricson-

Bell, Olaf - HMT <Olaf.HenricsonBell@hmtreasury.gov.uk>

Subject: RE: COVID Bilat Readout / Financial Support

I have just seen that formal readout has come round so attaching that as well. Seems consistent with below.

But team are keen to meet on financial support on Friday rather than Monday as noted they might below. NR – I will try and put this in for Friday afternoon some time.

From: Perelman, Elizabeth - HMT

Sent: 29 July 2020 21:01

To: [See recipients listed above]

[See recipients listed above]

Subject: COVID Bilat Readout / Financial Support

All

Many thanks for the briefing.

Cx Pre Brief

- We covered both scenarios and financial support
- On the scenarios a few points which I think are worth highlighting:
 - Philippa’s reflection on how much more resilient we are: therapeutic drugs (less going into hospital and spending less time once in there) plus 5 time more ventilators. All this places us in a far better position than we were in March.
 - Also discussed the end game a bit – whether it is a vaccine or a COVID resilient world
- On financial support Will set out a number of options (biz grants, shielding, pot for vulnerable) and said that if we took everyone who had tested positive plus their contacts at a cost of £250 per person, this would cost about £1m per month. Cx remarked that this is generous given SSP rates. We then had a discussion about delivery risk – how do you target people who are working or who can’t work from home.
- Cx suggested that we ought to say to Dido’s team something along lines that – happy to give cash but set them the challenge of working through with us this issues on how you target only those working / who can’t work from home.
- We also discussed that there might be merit in bringing this all together and could give “pot” to LA and say – up to you how you use across business/shielding/isolators who are struggling.
- **ACTION: Cx said he was content for Will G to speak to MHCLG / TTT team.** Dido has asked for a meeting with the Cx but I am going to go back and suggest that teams should discuss at working level.

Bilat

- We talked about what we are already doing to manage the virus in hot spots. The Cx/PM agreed that at Gold meeting we should go in hard on constraining social contact before we do anything else. Alex F – I know you attend Gold so happy to give you more context if helpful.
- Then we walked through each of the scenarios, with a bit of a discussion on each.
- The two key takeaways are:
 - PM/Cx agreed that No10 COVID team/HMT team work up all three scenarios
 - PM specifically agreed for teams to work up the segmentation option, noting the complexities, but also seemed to be of the view that this is where we could well end up.
- Across NW / London scenarios you can see that the suggestion is that we keep open NER / outdoor hospitality and closing indoor hospitality / close contact settings. The Cx is keen that as we work with COVID team that we minimise impact on business including – including keeping hospitality open, but we have to close something we could do close contact settings (giving likely minimal economic impact).

ACTION: Alex – can you work with COVID team on the scenarios, including minimising impact on business as per Cx steer. Grateful for an update on this once we have the scenario/responses worked up.

Financial support

- This was not raised at the Bilat and I spoke to [NR] afterwards and they reassured me that PM would not raise this on Friday. I get the sense that they slightly over reached, as I understand PM is content for Cx to work this through.
- Therefore can we revert to our original plan.
- [NR] – **you are holding the pen on advice for the Cx on options for financial support – bringing together work on both support for individuals and businesses. Can we write it as i) cover advice for Cx ii) note that we can then send across to no10.**
- The note for no10 (as per Monday email) should cover:
 - Remind everyone of the problem we are trying to solve
 - Top reasons why we are concerned with any financial support. We need to keep these as pithy/specific as possible. My starter for ten would be:
 - [Internationally everyone else also just offers standard SSP – not tailored support]
 - [Recognise that our SSP is less generous – but this is not new. Risk that we reopen question of generosity of welfare system]
 - [Also the majority of businesses top up SSP – we used to have a good stat on this]
 - [If we give [x]m individuals a top up in hot spots, how do we explain why not giving it to the other [y]m people isolating]
 - Then there are specific risks:
 - Who are they people we are talking about (avg wage / working from home / not working age etc)
 - How do we administer / delivery complexity
 - But if we were to do it what are the options (can we make sure we capture the two options highlighted above)

ACTIONS

Can we get the note by midday on Friday and then we have a meeting on Monday at 3pm to discuss with the Cx. Then suggest we use the COVID meeting at 6pm on Monday to talk through with [NR] They may want to do this on Friday but will let you know if they do. But that won't change plan for Cx.

[NR] if you have a draft tomorrow it would be great to see a copy.

Thanks for all the help today.

Many thanks
Elizabeth

From: **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>

Sent: 29 July 2020 15:11

To: **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; **NR** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Stratton, Allegra - HMT <Allegra.Stratton@hmtreasury.gov.uk>

Cc: **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **NR** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **NR** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Booth-Smith, Liam - HMT <Liam.BoothSmith@hmtreasury.gov.uk>; Yorke, Rupert - HMT <Rupert.Yorke@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Henricson-Bell, Olaf - HMT <Olaf.HenricsonBell@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Woods, Robert - HMT <Robert.Woods@hmtreasury.gov.uk>; Douglas, Robert - HMT <Robert.Douglas@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Covid19Response <Covid19Response@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **NR** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Fontana-Reval, Robert - HMT <Robert.Fontana-Reval@hmtreasury.gov.uk>

Subject: RE: [Commission] PM/Cx meeting on Wed

Hi all,

Just to flag that we'll get updated WFH figures tomorrow as the next wave of the ONS BICS is released. Although, the figures should be fairly similar.

Thanks,

NR



NR Assistant Economist – Structural Economic Analysis | Pronouns: she/her
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From: **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>

Sent: 29 July 2020 14:02

To: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **NR** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **NR** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; **Name Redacted** <[\[Name Redacted\]@hmtreasury.gov.uk](mailto:[Name Redacted]@hmtreasury.gov.uk)>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>;

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Subject: RE: [Commission] PM/Cx meeting on Wed

Apologies – slides attached this time too.

NR

NR | Senior Policy Adviser | Covid-19 Response | Strategy, Planning and Budget
HM Treasury, 1 Horse Guards Road, London, SW1A 2HQ
Irrelevant & Sensitive

From: **NR** - HMT
Sent: 29 July 2020 13:58

To: [See recipients listed above]

[See recipients listed above]

Subject: RE: [Commission] PM/Cx meeting on Wed

Elizabeth

With huge thanks to many in copy who have inputted at short notice this morning, here is an updated brief incorporating answers to the questions you asked overnight.

To note, we have replaced the original 'Financial Support' bullets with those you requested (the 'six defensives' – actually possibly seven?)

Thanks

NR

NR | Senior Policy Adviser | Covid-19 Response | Strategy, Planning and Budget
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Irrelevant & Sensitive

From: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>

Sent: 28 July 2020 20:14

To: Name Redacted <Name Redacted@hmtreasury.gov.uk>; Name Redacted <Name Redacted@hmtreasury.gov.uk>;
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Name Redacted <Name Redacted@hmtreasury.gov.uk>

Subject: RE: [Commission] PM/Cx meeting on Wed

NR

Thanks for this. The Cx has gone through.

He had a some follow up requests on the financial support section:

- Matt Hancock always makes the point that there are not many people that would be eligible so cost not huge. Is this right? If not do we have the stats to debunk this?
- Can he get details of how Jury Duty works (which he thinks is a good comparator as people are responding to civic duty which HMG is mandating).
 - How many people a year have to do this
 - For how long on average
 - What is the payment structure?
 - [Other relevant facts]
- What are other countries doing on financial support?
- Need all the modelling on various scenarios of people isolating for all various reasons (not just T&T) so we can model scale if this drifted beyond local lockdowns
- What are other countries doing on fines for non-compliance and enforcing compliance through checking up, GPS etc.
- What % of people can work from home do we estimate? Obviously no need for support here and this is a reasonably large number.

- We had our “six defensive lines” that we used on this a while back. Can we just remind him of what these are....which I think were along lines of:
 - [Internationally not doing itwe had a list of countries I think]
 - Basically saying that SSP is not generous enough – precedent issue
 - [I will try and think of what they others are overnight]

The Bilat is at 3.30pm. Is it possible to get as much of this as possible ahead of Bilat?

Consistent with this I have moved the pre-brief back.

Will touch base on this tomorrow.

Thanks
Elizabeth

From: **Name Redacted** <Name Redacted@hmtreasury.gov.uk>

Sent: 28 July 2020 18:35

To: [See recipients listed above]

[See recipients listed above]

Subject: RE: [Commission] PM/Cx meeting on Wed

Hi Elizabeth,

Further to the below, please see the briefing attached. Huge thanks to the Covid team, econ group and IG for their work on this. The brief has three sections: i) our advise on the approach the CX should take to the scenarios we expect No 10 to table (plus a defensive on econ support) ii) key background data iii) a “plan on a page” for a more strategic broader approach in case the CX wants to approach the meeting from that perspective.

Cheers,

NR

NR

Covid 19 Response Team, HM Treasury, 2nd floor Yellow Zone, 1 Horse Guards Road, London, SW1A 2HQ

Tel: **I&S** | www.gov.uk/hm-treasury

From: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>

Sent: 27 July 2020 21:04

To: Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>;

Name Redacted <Name Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **NR** <NR@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Stratton, Allegra - HMT <Allegra.Stratton@hmtreasury.gov.uk>

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NR <NR@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; **NR** <NR@hmtreasury.gov.uk>; Booth-Smith, Liam - HMT <Liam.BoothSmith@hmtreasury.gov.uk>; Yorke, Rupert - HMT <Rupert.Yorke@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Henricson-Bell, Olaf - HMT <Olaf.HenricsonBell@hmtreasury.gov.uk>

Subject: [Commission] PM/Cx meeting on Wed

Alex

We just spoke.

As per the 6pm meeting with no10 there might be a meeting with the PM/Cx to discuss a number of scenarios which could play out in event that one of our national thresholds is breached. I know that no10 are doing the papers in parallel. So would it be possible for you to send, by COP Tuesday, a more factual background brief for the Cx that gives him key facts and some key lines of enquiry.

Specifically (in no particular order):

- Views/recommendations
 - o Latest HMT position on smarter NPI and segmentation
 - o Lines of enquiry / questions on types of responses that we expect to be tabled
 - o Latest views on options for financial support in case PM asks (including the top 3-4 repercussive risks so Cx can reiterate; as well as a few top level options so Cx can deploy if needed)
- Key data / background info:
 - o Latest / best data on stats (incidence/ONS / regional etc) which is driving concern (simple table of key data would be good)
 - o International comparison (latest version of attached) and any views on what other countries are doing in response
 - o Reminder of i) thresholds ii) what local measures have been put in place in hot spots – econ/social iii) resilience that we have built up – NHS capacity/tests etc.

Then on Wednesday morning I might just put in 30mins to run through ahead of likely Bilat later that day.

I think the key judgement is whether our position going into the Bilat is to resist action beyond local lockdowns, or whether we ought to lean into it given prize is to avoid second peak.

It would be good to cover this key judgement off in the paper and/or the discussion.

Clare – Are you around on Wed? If so will speak to **NR** about inviting you to meeting.

Thanks
Elizabeth

From: Garton, Will - HMT <Will.Garton@hmtreasury.gov.uk>
Sent: 27 July 2020 17:18
To: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>; Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; Stratton, Allegra - HMT <Allegra.Stratton@hmtreasury.gov.uk>
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Subject: RE: DASHBOARD READOUT - including financial support for local lockdowns

Alex,

Thanks for copying.

On how do you do financial support for local lockdown, I think in the LA space you have got...

- Business support grants through the existing LA managed schemes.
- Extension of existing schemes to the shielded. Funded to date in Leicester by CLG underspends.
- Then you could just ask LAs to doll out small amounts of cash to as they see fit, to people vulnerable as a result of a local lock down. Our experience of doing this previously isn't great but that was doing delivering a national scheme locally – (e.g. support for pubs) and asking it to be distributed by 150 LAs, so no surprise it wasn't a success 150 times. But, if there was only [1-5] LAs that needed to distribute small amounts of cash because of a local lockdown, then I think it would be easier.

We can reflect this in any paper being drafted....

Will

From: Perelman, Elizabeth - HMT <Elizabeth.Perelman@hmtreasury.gov.uk>
Sent: 27 July 2020 17:12
To: Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>; Medland, Jonny - HMT <Jonny.Medland@hmtreasury.gov.uk>; York-Smith, Dan - HMT <Dan.York-Smith@hmtreasury.gov.uk>; Lombardelli, Clare - HMT <Clare.Lombardelli@hmtreasury.gov.uk>; MacDougall, Vanessa - HMT <Vanessa.MacDougall@hmtreasury.gov.uk>; Nayee, Dharmesh - HMT <Dharmesh.Nayee@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Jenkins, Robert - HMT <Robert.Jenkins@hmtreasury.gov.uk>; Davies, Philippa - HMT <Philippa.Davies@hmtreasury.gov.uk>; **Name Redacted** <Name Redacted@hmtreasury.gov.uk>; Stratton, Allegra - HMT <Allegra.Stratton@hmtreasury.gov.uk>
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Subject: RE: DASHBOARD READOUT - including financial support for local lockdowns

Also copying in allegra.

From: Furse, Alex - HMT <Alex.Furse@hmtreasury.gov.uk>

Sent: 27 July 2020 13:44

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Subject: RE: DASHBOARD READOUT - including financial support for local lockdowns

Adding Rob, Philippa and Will to this readout, which provides context to **NR** email a moment ago (second attachment).

I think it might be helpful to have a pre-meet ahead of our regular 6pm discussion with No10, which Philippa/Rob were planning to join in any case – will put something in.

Alex

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Sent: 27 July 2020 12:20

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Subject: DASHBOARD READOUT - including financial support for local lockdowns

Cx dialled in to dashboard meeting this morning. **Readout below:**

- ONS estimated new infections (conf incidence) – central estimate has increased but given sample size the confidence interval has widened. Central estimate is 3200 and up on 1700 but on basis 19 vs 14 people testing positive. **NR** said his view is that this is flat. ONS best indicator but small numbers so would not overcall it. Would say flat within margin of error, but certainly not going down.
- France also seeing a rise. First few weeks went well after opening, but now seeing marked rise. If carries on for a few weeks trying to work out what to do, but also want to avoid national lockdown. Hot spots in Bordeaux and other holiday locations.
- **PM cautious that we have been here before and need to take early action to prevent what feels like an inevitable new wave.**

- Dido said learning that hotspots driven by household transmission (dense housing / extended family households). So in Blackburn having to be specific that two households getting together doesn't mean 30 people in small terraced house. So case for being more specific about household rules. Dido also made the case that financial constraints mean that people are not prepared to isolate. Dido said that her team have been running numbers for furlough-like scheme which would operate locally and would be available for those who are low paid.
- Cx said not seen granular compelling evidence for such support. Repercussive risk that people don't have personal responsibility and that state will pay people to do nothing. It was fine for a short time but not sustainable. If this is an issue why are we not stopping people interacting with each other. This is first direct way of stopping spread.
- Dido said in these areas already stopped opening gyms / beauty parlours etc. Also going door to door encouraging people to do less. People are not coming forward for tests for fear of losing money. Dido would like to work on targeted action. Accept not going back to what we did in March.
- PM said that on Comms we need to read to riot act and stop people meeting up in homes etc. We need a comms campaign to get a bit militant about this.
- Simon Case is working with comms on national message on what is happening. Needs messages repeated by local figures in the community.
- DH said first thing need to tighten on is social not economic interaction. Need to consider package of opening on 1 August (WFH and pilots), which we might otherwise regret. But top concern is that people are not refusing to take tests for financial reasons and whilst don't work, they live in working households.
- PM wants to stick to 1 Aug roadmap but ramp up comms on social contact and ask HMT/Dido to work out targeted options to encourage people to get tested.
- Cx said why not just change regs on social contact (don't just change comms). Dido said done. Blackburn changed two weeks but degree of enforcement is variable. But turns out same has not been done in all places. Cx made strong case for very muscular action on i) comms ii) social contact iii) testing at workplace.
- PV said businesses have to have accountability for not having people in work who haven't been tested.
- **PM said we need to be tough now, and won't regret it. He concluded:**
 - o **Need stronger comms (going through decisive action against second wave). Need this for today/tomorrow.**
 - o **Changing guidance/regs on social contact – which can do locally without primary.**
 - o **DH/HMT work on financial incentives for people to comply with testing/isolating.**
 - o **But keep to plan and meet 1 Aug roadmap milestone.**
- Simon Case agreed would bring together plan for week. Also use this week to simplify and solidify what public need to do.
- Also discussion to clarify how we can tighten up test/release on quarantine. PV said evidence is already clear on support of this. PM concluded that we need new doctrine/approach to test/quarantine/isolation duration and should announce this week alongside tougher guidance on social contact. Dido noted that could announce this week but would only be able to launch in 1-2 weeks.
- PM said let's get everything going so

Therefore suggest we pick up with Simon and COVID team at 6pm but in the interim can you provide advice on options. Specifically the advice should cover:

- Set out reasons by we don't think this is defensible, including repercussive risks. For example: why would people in Blackburn get special treatment / support and someone who lives somewhere else does not; conceding that SSP is not generous enough. [Cx wants to continue to make this case]
- Then options on what we could do, including how this would be practically delivered and the costs. Specific steers he has:
 - o Not keen on anything that could be seen as extension of Furlough
 - o One of the options should be similar to what we did in Leicester (pot of c. 3m delivered by LA, funded in first instance by DH underspends – realise they said not doing this again but given they are pushing for this I don't see that this is defensible position)
 - o He asked if something to be done through DWP? Doesn't think HMRC should be delivery mechanism. (goes to point on furlough)

I know [NR] and team were working on some options following attached readout. But suggest we pick up separately on timing. Expect to come under pressure this week and Cx will want advice before we discuss with no10/CO/DH – which is likely going to drive timing.

Elizabeth

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Irrelevant & Sensitive

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