

Message

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**From:** PS FirstMinister (Ministerial) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=DD70CAEA3AA84A9C9B8F8CA9F03676F7-FIRSTMINIST]  
**Sent:** 25/09/2021 11:41:02  
**To:** PS Minister Health & Social Services [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=81c2cc53242c40b28d91a8b92db2fa0c-PS Minister]; Goodall, Andrew (HSS - DG - NHS Wales Chief Executive) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=1517e328cd7243ec86a25b848596a381-Goodall, An]  
**CC:** [REDACTED] NR EPS - CSD [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=35f06d573eeb4a1aa0434826edf3e374] [REDACTED] NR  
**Subject:** Re: MACA - WAST ambulance drivers support request

Hi [REDACTED] NR

The FM is content based on the additional advice provided by Andrew Goodall.

Thanks

[REDACTED] NR

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**From:** PS Minister Health & Social Services <PSMHSS@gov.wales>  
**Sent:** Friday, September 24, 2021 4:22:19 PM  
**To:** Goodall, Andrew (HSS - DG - NHS Wales Chief Executive) <Andrew.Goodall@Gov.Wales>; PS Minister Health & Social Services <PSMHSS@gov.wales>; PS FirstMinister (Ministerial) <PS.FirstMinister@gov.wales>  
**Cc:** [REDACTED] NR @gov.wales>  
**Subject:** RE: MACA - WAST ambulance drivers support request

Thanks Andrew, [REDACTED] NR

The Minister has noted and commented:

*If we need to make another request to the covid reserve let's do it, but let's try and get more accurate figures before we make the request.*

Regards,

[REDACTED] NR

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**From:** Goodall, Andrew (HSS - DG - NHS Wales Chief Executive) <Andrew.Goodall@Gov.Wales>  
**Sent:** 24 September 2021 11:29  
**To:** PS Minister Health & Social Services <PSMHSS@gov.wales>; PS FirstMinister (Ministerial) <PS.FirstMinister@gov.wales>  
**Cc:** [REDACTED] NR @gov.wales>  
**Subject:** FW: MACA - WAST ambulance drivers support request

For Minister and FM to be aware in reviewing [REDACTED] NR note below, I think the costs will reduce from these levels in discussion. Also I feel that the request made is higher than we should expect to receive even if reflects genuine pressures in WAST –the military have worked really well and reasonably with us over time and closely here in Wales, but I would welcome numbers even if they

are lower than the request. Personally I feel that an offer of around 100 military personnel is more likely, more practical to be delivered, would be higher than we had before, and would be equivalent in numbers to similar proposals in Scotland and NI. Costs obviously would be lower accordingly. I am also working on some options to support WAST planning with military planners as their solutions are broader than just this MACA request. Happy to discuss.

Andrew

Dr Andrew Goodall CBE  
Director General Health and Social Services/ NHS Wales Chief Executive  
Health and Social Services Group  
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**From:** **NR** [@gov.wales](mailto:NR@gov.wales)  
**Sent:** 24 September 2021 09:22  
**To:** PS FirstMinister (Ministerial) <[PS.FirstMinister@gov.wales](mailto:PS.FirstMinister@gov.wales)>; PS Minister Health & Social Services <[PSMHSS@gov.wales](mailto:PSMHSS@gov.wales)>  
**Cc:** **NR** [@gov.wales](mailto:NR@gov.wales); Deputy Directors CSD – Dirprwy Gyfarwyddwyr IDC <[DeputyDirectorsCSD@gov.wales](mailto:DeputyDirectorsCSD@gov.wales)>; Kilpatrick, Reg (EPS - LG - Director) <[Reg.Kilpatrick@gov.wales](mailto:Reg.Kilpatrick@gov.wales)>; Saeed-Edmonds, Samia (HSS - Planning Team) <[Samia.Saeed-Edmonds@gov.wales](mailto:Samia.Saeed-Edmonds@gov.wales)>; Elliot, Steve (HSS - Finance) <[Steve.Elliot@gov.wales](mailto:Steve.Elliot@gov.wales)>; **NR** [@gov.wales](mailto:NR@gov.wales); Goodall, Andrew (HSS - DG - NHS Wales Chief Executive) <[Andrew.Goodall@Gov.Wales](mailto:Andrew.Goodall@Gov.Wales)>; **NR** (HSS - Government & Corporate Business Team) **NR** [@gov.wales](mailto:NR@gov.wales); PS to DG for Health and Social Services Chief Executive NHS Wales <[pstodgforhsscenhswales@gov.wales](mailto:pstodgforhsscenhswales@gov.wales)>; Dean, Simon (HSS - Office of the DG - NHS Wales Chief Executive) <[Simon.Dean2@gov.wales](mailto:Simon.Dean2@gov.wales)>; **NR** [@gov.wales](mailto:NR@gov.wales); Sallows, Andrew (HSS - Delivery & Performance) <[Andrew.Sallows@gov.wales](mailto:Andrew.Sallows@gov.wales)>  
**Subject:** RE: MACA - WAST ambulance drivers support request

**NR**

Further to the request for confirmation of costs I can advise that the provisional costs received from the military are as follows:

Total full cost - £ **I&S**  
Total marginal cost - £ **I&S**

Andrew Goodall has confirmed that he would wish the MACA to proceed for approval noting provisional costs.

Given the scale of the costs Andrew has advised the following:

His team will enter a process with the military of confirming the final operational delivery and costs, including opportunities together to mitigate the scale of the costs. There are some areas that are clearly provisional, and it is hoped that the final military offer is clearer and supports lower costs to Wales. There may also be some phasing and deployment timings that would also help balance the available support with the costs.

For the FM and MfHSS to consider as a matter of urgency, the team will look to accommodate this in the first instance within the MEG from the funding previously announced for ongoing Covid support,