Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
2 April 2020	"Crick offered 300 scientists and got no response from PHE - crazy! & letter came from Peter Ratclifffe"	8

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
18 May 2020	"TTI now talking about 500k test/day Must record that the reason that ONS is doing the study is that when I asked PHE to do it they said NO (April) and the issue of testing asymptomatics (or not testing) that was a pure DHSC refusal until I wrote the email. Remember DHSC tried to stop"	

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
6 August 2020	"People changing all the time - eg no one knows who actually is in charge of lighthouse labs. "Like wading through treacle to see process from start to end of testing process." Continues the operational mess confirmed that PHE has had its science stripped out over past decade."	1

UK COVID-19 INQUIRY: EXTRACTS FROM SIR PATRICK VALLANCE'S NOTEBOOKS

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
25 August 2020	"Interesting email exchange with Sue Hill and others that clearly says that the reasons NHS labs weren't used for testing was that "they were too expensive". You couldn't make it up"	128

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
14 May 2020	"meeting on test trace and isolate and for some reason neither chris nor I have been invited	35
	Dido Harding is impressive and has finally got a grip on the TTI stuff"	

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
6 July 2020	"NHS T&T has now done what we said and set up a central team ("the Feds") to assist local responding (exactly what Germany did) "	83

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
3 August 2020	"[Redacted] pointed out that I pushed very early on to decentralise testing and be more like Germany. I put Crick in touch with PHE several times "	107

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
12 August 2020	" PM very agitated about getting new higher throughput tests going. Freaked out because apparently Cx told him this morning there is no money for an SR. They have finally clicked on the issue of clock speed. Backward contact tracing only started <u>yesterday</u> . But Dido is trying really hard."	1

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
10 September 2020	"Moonshot with PM. Started off with what is happening with existing testing and why it is so constrained and people having to travel miles. A complete car crash. PM wanted to know whether figure of 265,000 was tests, people tested or both. []. They just couldn't answer questions. It was alarming [I/S] CMO and I agreed that this is a mess and his concentration on moonshot has caused the whole story to be about that rather than the cautious message about sticking to the rules."	

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
14 September 2020	"(Re PM) We got him to understand the need to separate the TTI and the moonshot. Have clear accountability for the latter. Stop talking about it and get TTI sorted out with priorities published."	157

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"Testing has the "loo roll panic phenomenon" Where it is overwhelmed because people perceive shortage. Simon Stevensays NHS labs are at 100% capacity."	s 159	
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Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page

25 Septembe 2020	"PM obsessed with testing again. Wants to know why not ramped up and why is turn around so slow? PM asks, 'Why is the orange line in the graph so wonky?' Dido explains that things happen that mean their performance is not linear [] "Are people actually doing self isolation" I argued that low levels of isolation is the key They of course go straight to enforcement. []PM says 'We must have known this wasn't working - we have been pretending it has been whereas secretly we know it hasn't been.' Hancock lets out a big sigh. Hancock says other countries are asking him 'How have you managed to do this.' "	185 and 186
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Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page

28 Octobe 2020	"Dido gave a rather upbeat assessment of where T&T is. How correct is this?They now have a support package in place for isolation & are calling people (they say 15-50% adherence).PM completely obsessed with testing as the solution even as numbers so bad that is obvious more action is needed."		
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Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
27 May 2020	" TTI - lots of "lock them in filing cabinets" type approach to isolation. I said clearly that SPI-B said incentives more important than punishment to those who don't	48

UK COVID-19 INQUIRY: EXTRACTS FROM SIR PATRICK VALLANCE'S NOTEBOOKS

PM agrees but DC and Cx very against regards "Fairness" is a big issue and the DC position undermines it.	
The meeting on TTI was a shambles only saved by Dido ."	

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
27 July 2020	"Dido pushed to get financial support for people to get tested in low socioeconomic groups Rishi reacted strongly against that and said basically [IRRELEVANT/SENSITIVE] " just stop the social interactions" My paper on how quickly this can take off should be listened to. Hancock came in and said delay the August 1st additional measures opening up But the PM says he wants to stick with August 1st measures Rishi is getting very excited about it all and suggested everyone gets tested at work. "It's perfectly obvious to me this could get out of control again" PM Dido was very robust [] For Rishi - it is all about personal responsibility and get the state out"	100

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
12 Augus 2020	"Then 2 hours with PM, DC, CMO, Case, Mirza and a couple of others in next 8/12 Imran set us up well with some facts and figures and built from the what we know, what we don't know paper. Then did 4 big areas - Behaviours, tracing the virus, outbreak management and is the NHS ready. We voted - red, amber, yellow. 1st 2 got lots of reds and ambers. Instincts of this crew is to go for more enforcement and punitive measures. We suggested more carrot and incentives required to make people take a test, self isolate etc but they always want to go for stick not carrot"	117

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
2020	"Chief constables have said current rules too complex and difficult to police" "Cx blocking all notion of paying to get people to isolate despite all the evidence that this will be needed."	144

Date	Extract from Sir Patrick Vallance's Notebooks - INQ000280061	Page
25 September 2020	"PM "Punish people who won't self isolate" "Punish people who aren't doing the right thing" "Close some pubs and bars" "We need a lot more punishments and a lot more closing down. **I put a message in chat that support and engagement very important to get adherence up PM ends with "Massive fines massive fines."	186