from: Dominic Cummings <DCummings@no10.gov.uk>

to: Martin Reynolds <MReynolds@no10.gov.uk>, Mark Sedwil <mark.sedwill@cabinetoffice.gov.uk>,

Tom Shinner <TShinner@no10.gov.uk>

Munira Mirza < MMirza@no10.gov.uk>.

Personal Data

Ben Warner <BWarner@no10.gov.uk>, "Liam.BoothSmith@hmtreasury.gov.uk" <Liam.BoothSmith@hmtreasury.gov.uk>, Lee Cain <LCain@no10.gov.uk>,

Clare Brunton < CBrunton@no10.gov.uk>

date: 18 Apr 2020, 11:33

subject: Quick summary of PM views yesterday

mailed-by: no10.gov.uk Signed by: no10.gov.uk

security: Standard encryption (TLS) Learn more Distribution list

After the meeting we went through a few action points summarised below. I've shared this note with the Foreign Sec who has agreed... (I can't access all email addresses from this iPad so copy list even smaller tban.shd be and I don't have any official emails for FS team so NR i please share only with his PPS. NR

NR

- 1. He agreed he should stay in Chequers to recover until next Friday then take a view.
- He wants to try from Monday a daily call, probably late afternoon? And a paper a day -- something relevant to recovery plan, or something relevant to a fundamental priority (e.g infrastructure plan). If we think of giving him 60-90 mins work per day max Mon-Fri, including the call, I think that's the limit at least for a few days until he feels how he is and talks to the doctors. Munira has a list of stuff to give him each day and will coordinate with MR.
- He wants the same set of people (at most -- no more) to re-assemble same time next Friday. At that meeting he wants to discuss a draft, however incomplete, of the Escape Plan paper. He wants DR to take the quad through this Mon-Wed, agree Thurs evening (with Munira and a few of us also happy), then send it through Thurs night/Fri morning for him to read Fri morning before we arrive at 1400.
- So we must drive drafting this week. This will be an 'unofficial' paper. He does not want this being sent around 30 people or any of the usual email chains/process. If he hates it we'll bin it and start again. I suggest that Ollie in the nascent CABOFF team holds the pen and we use the next 6 days to commission chunks. E.g. aims, assumptions, possible timeline, the basic elements of the plan (vaccines/treatments, mass testing, track and trace infrastructure, more precise social distancing etc), critical problems. I suggest we send him to read this week some of the documents already produced: e.g the Commission, Switzerland, Germany, White House, some of the US scientists etc. We shd have some written copies of our draft doc for the quad to read Thurs eve in the CAB room but then collected in. (To stress: the PM is very unhappy with various leaks and doesn't want to see any trace of this doc appearing anywhere. I want to control tightly the circulation list for the draft.) Obviously there will be lots of square brackets, missing chunks, and different options but that's OK... This is a draft to help us organise and help the PM collect his thoughts. Once we plough through next Friday we will be able to throw stuff away, rewrite etc -- and obviously there will be lots of input from SAGE, NERVTAG, DELVE etc. We must also ensure these groups are properly tasked ASAP.
- He wants the CABSEC to lead extremely urgent action on building domestic supply chains for all critical products that might be vulnerable to international knife fights; e.g. PPE including masks (and he is happy for us to reverse engineer the machines that make masks if we cannot do a reasonable deal), reagents and other raw materials needed for mass testing, ventilators (a good news story), generic drugs that we may run out of (NB there are already warnings about things like a coming shortage of standard drugs used in hospitals) and so on. He wants to see the Deighton Plan next week and for the CABSEC to ensure the best people are supporting this program. He also wants CABSEC to get people working on 'worst case scenarios for breakdown of international system / supplies over the next few months'. Lots of bad things have happened -- what if, say under pressure of the US election, supply chains get worse not better; what if basic materials are in global shortage (reagents, rubber, the stuff that makes paracetamol and PPE); what if food supplies go