## Message

From: Deighton, Lord (PPE Make) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP

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**Sent**: 29/07/2020 16:47:08

To: Jarvis, Tim (PPE Make) [tim.jarvis@ppemake.gov.uk]

Subject: RE: update

Thanks for the update, Tim. I'm fully on board with all this. Let me know if you need a reference for any new role, and have a great break.

From: Jarvis, Tim (PPE Make) <tim.Jarvis@ppemake.gov.uk>

Sent: 29 July 2020 14:45

To: Deighton, Lord (PPE Make) < Lord. Deighton@ppemake.gov.uk>

Subject: update

## Lord Deighton

I hope all well with you and that you are getting at least some sort of a break in Italy. The Oversight Committee went well I thought with gentle probing on detail suggesting a high degree of confidence!

I thought it would be helpful to give you a bit of an update on where I think things are before going on leave myself from tomorrow (I'm back a week on Monday and am available in the meantime as just taking a few days in Dorset).

As the new buying organisation starts to bed in, I have been giving my attention to how best BEIS can support it in the long-term. The strategy work is central to this and, as you know, we put a lot of work into developing an analytical framework for the category strategies working closely with DIT colleagues using the Project Defend Framework. NR have been keen for category teams to take these category strategies forward and this seems sensible given this is where the detailed expertise and knowledge lies. In the last week or so, our role has therefore been more peripheral though we obviously retain a keen interest in any implications for UK manufacturing. From what I have seen of the category strategy work, there are some clear ways forward for many of them but I would suggest there is more rigorous analysis needed on the cost/benefits of some of the big strategic decisions (eg should we sponsor UK glove manufacture?). This work will need to continue in the Autumn taking into account where DHSC lands on its overall approach to resilience. The picture for each category over the next 12-18 months though seems pretty healthy with some key strategic suppliers in the UK and abroad already in place.

Looking further ahead BEIS will want to be apprised of DHSC's procurement strategy and any lots within that which are targeted at domestic production. There is a strong UK base there for most categories to respond positively to such tenders though equally there are risks that that base will fall way if further tendering opportunities are not made available. Based on my conversations with CBI, UK Make etc, I think most will accept that demand may well fall but it will be important to be as open as we can be about the prospects for future tenders as we move into the Autumn.

The other area where I am focusing is regulation and enforcement. OPSS are thinking about a more streamlined arrangement in the future and better clarity of roles between them and HSE. This will need legislative change and needs to be done in the context of wider product safety issues post Brexit but I am comfortable that OPSS are now seized of the need to prioritise PPE in their thinking. In the meantime, I think we should be developing a mechanism for a future crisis whereby HMG can publish approved standardised designs for each product required. These designs could be used by manufacturers without the need for full product approval by a notified body. Again OPSS are picking this up from my team and I will ensure there is a clear way forward for this.

More generally, perhaps unsurprisingly there is a pressure for my team to return to their day jobs as business as usual work ramps up again in the Department. This is going to leave a skeleton team during August but sufficient to wrap up

the work that we are doing and ensure there are ongoing contacts and support within BEIS for the buying organisation. Julian Critchlow is planning to write to Jonathan Marron shortly to set out these arrangements and reassure that we stand ready to support a long-term DHSC procurement strategy. As far as my own position is concerned I am currently "homeless" as I left my last role to take up this one. I am pursuing opportunities around Whitehall and my Secretary of State and Perm Sec are both keen that I return to the fold early in September. I will ensure that we have arrangements in place to provide continued support for the buying operation and anticipate being around to pick up anything that might fall between the cracks during September and acting as the main point of contact within BEIS until I get a substantive role.

I understand the SoS is keen to catch up with you and hear a bit about the project and BEIS's role. I think this is being set up for next week so and, if so, am happy to join from sunny (hopefully!) Dorset if that would be helpful. Also very happy to pick up on any of the above in the meantime.

Best Tim



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