1		Thursday, 31 October 2024
2	(10	00 am)
3	LAI	DY HALLETT: Ms Hands.
4	MS	HANDS: Good morning, my Lady. May I please call
5		Professor Bhangu, who will take the oath.
6		PROFESSOR ANEEL BHANGU (sworn)
7		Questions from COUNSEL TO THE INQUIRY
8	MS	HANDS: Professor, good morning. You've provided
9		the Inquiry with a report with a colleague,
10		Dr Nepogodiev, titled "Unveiling the hidden impact:
11		Colorectal cancer". That is INQ000474244.
12		Before we start, is it right that you have a small
13		correction to page 22, table 4 of that report in
14		relation to the time frame for diagnosis to treatment in
15		Scotland?
16	Α.	That's correct. And it says 62 days. It should be
17		31 days.
18	Q.	I'm grateful. Thank you.
19	LAI	DY HALLETT: Just pause, I'm so sorry.
20		I can't see a transcript running. Is it just my
21		screen? Is there a transcript?
22	MS	HANDS: No, it isn't.
23	LAI	DY HALLETT: Have you sorry, have you got ah, it's
24		just me. Don't worry, it's just me.
25	MS	HANDS: I don't have one either.
		1
1	•	similar across all the nations.
2	Q.	Thank you. And in regard to terminology, it's correct,
3		isn't it, that colorectal cancer is also referred to as
4		bowel cancer? Yes.
5	A.	
6 7	Q.	So, starting with the diagnosis and screening of colorectal cancer, it's right that it can be
8		symptomatic, in which case patients will present to
9		their GP or A&E?
10	Α.	That's correct, yeah.
11	д. Q.	And it can also be asymptomatic, and such cases are
12	ч.	usually detected through screening?
13	Α.	Yes, for those in that age bracket of which they can be
14	7.1	screened.
15	Q.	And what is that age bracket?
16	Α.	So in England it's 54 to 74.
17	Q.	Thank you. And briefly, what are the most common
18		symptoms?
19	Α.	In brief, they're things like changes in bowel habits
20		that are persistent and worsening, bleeding out of
21		someone's bottom, what we call rectal bleeding, and some
22		people present with pain and masses in their tummy.
23	Q.	Thank you. And can you briefly explain the tests that
24		are used for diagnosing colorectal cancer and whether
25		any are more effective or suitable than others for
		3

quir	у	31 October 2024
1	1 4 1	DY HALLETT: Don't worry, it can be fixed at the break for
2		me. But okay, as long as everybody else has one and
3		we have one running. Sorry to interrupt.
4	MS	HANDS: Not at all. Thank you, my Lady.
5		Professor, it's correct, isn't it, that you
6		qualified in 2004, trained in general surgery and
7		completed a PhD for research into colorectal cancer?
8	A.	That's correct.
9	Q.	And you are currently a consultant colorectal surgeon at
10	-	University Hospitals Birmingham trust and professor of
11		global surgery at University of Birmingham?
12	Α.	That's correct.
13	Q.	We're going to be looking today at the impact of the
14		pandemic on colorectal cancer. That is the fourth most
15		common cancer and second leading cause of cancer-related
16		deaths in the UK; is that right?
17	Α.	That's correct.
18	Q.	And your report provides data where available for each
19		nation of the UK, which is very helpful. We won't have
20		time to go through each today so I want to ask you
21		whether you've observed any significant difference in
22		the data between each nation that you wish to set out at
23		the outset?
24	Α.	No, from the data available, the pattern of events
25		across the whole patient pathway appear to be very 2
1		certain types of patients?
2	Α.	The first choice test for diagnosis is an endoscopy,
3		which we call a colonoscopy, so that's also known as
4		a bowel scope. So it's a camera that goes into the
5		bottom. It can make a diagnosis based on what the
6		endoscopist can see. And the advantage is it also
7		allows a biopsy to be taken there and then.
8		We perform CT scans in some people who aren't
9		suitable for an endoscopy, so people who are older and
10		more frail, for example.
11	~	And those are the two common first line tests.
12 13	Q.	And what was the most common method of diagnosis before the pandemic?
13	Α.	Around 50% of patients symptomatically via their GP, and
14	A.	then they come in on an urgent cancer referral pathway
16		into the hospital.
17	Q.	Did that change at all during the pandemic?
18	Α.	During that first wave the reduction in diagnoses was
19		predominantly due to the difficulty in accessing the
20		health system, which would have been affected mostly in
21		those patients.
22	Q.	We'll come on to look at that data in more detail in
23		a moment. It's correct that there was a pause in the
24		bowel screening programmes across the UK from around
25		March and April 2020, which resumed in June to October
		4

1		that year; is that right?	1	
2	Α.	That's right. And that was timed with the cessation of	2	
3		all elective activity in that period.	3	
4	Q.	And is it your view that that was the right decision, to	4	
5		pause the screening programme at that time?	5	Q.
6	Α.	One of our recommendations coming out of this Inquiry	6	Α.
7		will be to continue ante-diagnostics, which includes the	7	
8		screening programme, in future pandemics.	8	
9		So, with hindsight, the answer is no, I would like	9	
10		to have seen that continue to have continued during	10	
11		that time period.	11	
12	Q.	Can we, please, have on screen INQ000474244, figure 21A.	12	
13		We're going to look at figure 21A and B during	13	
14		your evidence this morning, but starting with A, which	14	
15		looks at the number of diagnosis rates in England for	15	
16		2019 to 2020.	16	
17		Please can you explain what the data in this graph	17	
18		shows about the diagnosis rate during that period.	18	
19	Α.	So this shows the number of diagnoses per each month	19	
20		over the three years shown there, 2019, 2020 and 2021.	20	
21		And the key focus is on the orange bar, which is 2020,	21	
22		and you can see in March 2020, when the pandemic and	22	Q.
23		lockdowns hit, there was a steep drop in diagnoses, and	23	
24		that lasted until the lockdown lifted, and then the	24	
25		diagnoses rapidly increased again, to what we'd expect.	25	
1		DY HALLETT: Just before you do, I'm sorry to interrupt.	1	
2		HANDS: Yes.		
3	LA		2	
4		DY HALLETT: You say that you made the recovery because of	2 3	
5		the frontline staff picking up red flags. As far as the		
			3	
6		the frontline staff picking up red flags. As far as the	3 4	
6 7		the frontline staff picking up red flags. As far as the cancer screening and the elective procedures were	3 4 5	
	A.	the frontline staff picking up red flags. As far as the cancer screening and the elective procedures were concerned, had that changed or is it just that the	3 4 5 6	
7	A.	the frontline staff picking up red flags. As far as the cancer screening and the elective procedures were concerned, had that changed or is it just that the frontline staff took their own efforts?	3 4 5 6 7	
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2020, and if you add that all up that comes to the $4{,}725$

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1		And that's the key period there, and we think in
2		that period there were 4,725 fewer diagnoses than would
3		be expected. And that's one of the key groups of
4		patients who were lost in this pandemic.
5	Q.	And how did it recover so quickly?
6	а. А.	So this graph shows us that there was a very quick
	А.	
7		recovery in activity, and that's largely due to the
8		activities of the frontline staff, in the GP practices
9		and the hospitals, who got back to business and found
10		ways around the problems we had at the time.
11		So we did as much endoscopy as possible and the
12		endoscopy rates picked up, the scanning rates picked up,
13		and the GPs were able to provide enough access for the
14		patients with these we call them red flag symptoms to
15		get back into the system. And so that frontline
16		clinical activity enabled these rates to continue.
17		And then you can see in 2021 there may have been
18		a slight increase in the number of diagnoses expected,
19		and so there was an element of catch-up in the system
20		that enabled some of those patients hopefully to have
21		flowed through.
22	Q.	And in your report you have provided a comparison of
23		diagnoses of colorectal cancer per year across the UK.
24		So if we could please have on screen table 5,
25		thank you.
20		6
1		patients we think were lost during that first lockdown
2		period. And so that's based on what we would expect to
2 3		period. And so that's based on what we would expect to happen year on year. And it has been relatively stable
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(2) Pages 5 - 8

1		Could you just summarise some of those potential	1		cancer referrals.
2		reasons for us, please.	2		If we could have on screen, please, INQ000087325
3	Α.	One has to look at the patient pathway. So the first	3		Thank you.
4		perception from patients was that either the GPs were	4		This is part of a 17-page letter that was sent
5		closed or patients shouldn't go to their GPs to	5		from the Medical Director for Primary Care to GPs in
6		overwhelm the system. So some of these patients with	6		England on 19 March 2020. It's at tab 24 if you do wish
7		symptoms stayed at home and they didn't call anyone,	7		to look at it.
8		they didn't try to call anyone, they didn't try to	8		The letter is dated 19 March 2020 and set out the
9		contact anyone.	9		next steps for general practice.
10		There were some patients who at that time did try	10		Page 6, which is on the screen, is part of
11		and contact someone but because mobility was poor,	11		an annex to the letter, headed "Actions we are taking
12		lockdowns were happening they couldn't access the system	12		nationally to free up capacity".
13		at all. So, again, some of those patients gave up and	13		And halfway down it states that:
14		waited until the lockdowns were lifted. So that was the	14		"People who are concerned about any symptoms
15		first phase.	15		related to suspected cancer should still contact their
16		The second point where people did manage to get	16		GP and GPs should make sure that they continue to
17		through the system are capacity for endoscopy, which are	17		refer those for suspected cancer for diagnostic tests
18		the camera tests, fell dramatically, so it fell to	18		as normal."
19		about 5% of what we'd normally be doing. And so our	19		In your view, was that instruction sufficiently
20		capacity to provide diagnosis during that period also	20		clear and accessible for GPs, particularly given the
21		fell.	21		volume of information coming out at that time in
22		And so those are the two main reasons why there	22		mid-March 2020?
23		was a fall in diagnoses in that first phase.	23	Α.	No, is the answer. I don't think that information was
24	Q.	And one of the reasons you've mentioned is that GPs	24		accessible nor was it clear at that time, for both ends
25		thought that they should reduce or stop urgent suspected 9	25		of the spectrum, the information coming from hospitals 10
1		and the health service to the GP and the GPs	1		diagnostic testing and potentially access to alternative
2		understanding who they should and should not be sending	2		screening and diagnosis options in future.
3		in to hospitals at that time.	3		In layman's terms can you just explain what you
4		And that reflects an underprepared health system	4		mean by that?
5		for cancer diagnostics at that time.	5	A.	-
6	0	You've set out at your paragraph 62 that it is critical	6		the pandemic and did help us with the recovery is what's
7	ω.	to consider the counterfactual position. Can you just	7		called a FIT test. So it's a screening test, it's
8			8		-
8 9		explain what you meant by that and why you see that as so important?	9		a home stool test, so patients get posted out a piece of
10	Α.	It is, and without that lockdown, hospitals may have	10		card, and forgive me for being graphic, you get a little stick, you get a little bit of poo and you smear it on
11	А.	been even more overwhelmed than they were and that could	10		the card and you put it back in the post, and that goes
12		-			off to a lab and they test it for hidden blood that you
12		have had a lot longer effect on diagnostics, combined	12 13		
		with the fact that if we'd kept elective diagnostics and			cannot see with the naked eye. And then if it's
14		surgery going at maximum capacity in, at the time, what	14		positive that triggers a referral into the hospital on
15		we called a mixed Covid environment, so hospitals	15		the faster diagnosis pathway and those are the patients
16		provided elective and emergency surgery at that time	16		who progress very quickly to a diagnostic test which is
17		point, Covid infections for those patients could have	17		mostly a colonoscopy.
18		been very harmful. These were often old, frail patients	18		So that is very much come into frontline practice
19 20		coming for diagnostics and not all of whom will end up	19		now. It is a good stratifier because if it's a negative
20		with a cancer, so they would have been very heavily	20		test you're highly unlikely to have a cancer, so it
21		exposed to Covid at that moment in time entering the	21		allows us to focus on the positive tests. So in the
22		hospital. So the total harm of that could have been	22		next pandemic we should be focusing solely on that group
23	~	even greater.	23		of people with a positive test to match our capacity at
24 25	Q.	And in your recommendations you've suggested that in future there should be an evidence-based stratifier for	24 25	Q.	that time. And to what extent were those tests available across the

11

progress very quickly to a diagnostic test which is stly a colonoscopy. So that is very much come into frontline practice . It is a good stratifier because if it's a negative you're highly unlikely to have a cancer, so it ws us to focus on the positive tests. So in the pandemic we should be focusing solely on that group eople with a positive test to match our capacity at time. Q. And to what extent were those tests available across the 12

(3) Pages 9 - 12

	UK during the pandemic?	1		a divergence in guidance that emerged at the start
Α.	They weren't as available as they are today. It was	2		of April 2020 when Public Health England and NHS England
	being rolled out by the bowel cancer screening programme	3		were advising that endoscopy could be safely carried out
	at that time and, if anything, the pandemic increased	4		and indeed should be prioritised and the British Society
	the speed at which they were being rolled out, so by the	5		of Gastroenterology, or BSG, advised suspending all
	end of 2021 they were far more commonly used than at the	6		non-emergency activity for six weeks including endoscopy
_	beginning of 2020.	7		due to concerns for staff safety in conducting
Q.	I want to look specifically at endoscopy now, as the	8		aerosol-generating procedures and the need for
	gold standard test you've described it as in your report	9		redeployment.
	for colorectal cancer diagnosis and one that, as you've	10		To your knowledge which guidance was followed and
	referred to already, was directly impacted by the	11		was there any inconsistency in approach taken?
	pandemic. It's correct that there were no specific	12 13	Α.	The guidance that was mostly followed was from the
	tools or guidance for prioritising endoscopy before the	13		British Society of Gastroenterology which advised
Α.	pandemic, was there? Not for no, not related to the pandemic but the	14		caution on behalf really of the staff working and it was a combination of the fears of the effects of aerosol
А.	main one of the main focuses for that test is what	16		generation and also some of the change in
	used to be called the two-week wait pathway. So those	10		recommendations that came round at the time around
	are patients who, within two weeks of being referred by	18		changing air in the rooms between patients and the time
	a GP, they should end up with a diagnosis of a cancer	19		that takes, and in combinations those slowed down both
	within that time period. So that was a focus for	20		the total number of endoscopies that could be provided
	endoscopy and it's throughout the country.	21		and also within an individual time slot, half a day, the
Q.	And that remained in place throughout the pandemic?	22		number that could be provided there.
Α.	Yes, it did, and it still is. It's now called the	23	Q.	And the guidance from the BSG was updated at the end
	Faster Diagnosis Standard.	24		of April 2020 to for the phased safe restart of
Q.	In your report you've explained that there was	25		endoscopies including measures such as Covid-19 testing
	13			14
	and PPE. Were you aware of a delay in services	1	Q.	The Association for Cancer Surgery provided a statement
	and PPE. Were you aware of a delay in services restarting?	1 2	Q.	The Association for Cancer Surgery provided a statement to this Inquiry and they said that the lack of
А.			Q.	
А.	restarting?	2	Q.	to this Inquiry and they said that the lack of
A.	restarting? I think it did take a long time to get the full breadth	2 3	Q.	to this Inquiry and they said that the lack of a centralised system to gather, review and disseminate
A.	restarting? I think it did take a long time to get the full breadth of services restarted and one might argue we're still	2 3 4	Q.	to this Inquiry and they said that the lack of a centralised system to gather, review and disseminate expertise, for example on AGP risks of endoscopy, caused
Α.	restarting? I think it did take a long time to get the full breadth of services restarted and one might argue we're still not quite there. In terms of the number of cancer	2 3 4 5		to this Inquiry and they said that the lack of a centralised system to gather, review and disseminate expertise, for example on AGP risks of endoscopy, caused inconsistency and confusion.
А.	restarting? I think it did take a long time to get the full breadth of services restarted and one might argue we're still not quite there. In terms of the number of cancer diagnoses, we did it looks like we did get back there	2 3 4 5 6		to this Inquiry and they said that the lack of a centralised system to gather, review and disseminate expertise, for example on AGP risks of endoscopy, caused inconsistency and confusion. Firstly, would you agree with that? Yeah, absolutely, and it reflects some of what we've said around the provision of endoscopy, the provision of
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- 1 **Q.** You've already covered some of my questions in regard to
- 2 the cancer screening programme and FIT testing. Is it
- 3 right that there's a variation in uptake of screening
- 4 across the UK, and is that impacted by geography or
- 5 demographic?
- 6 **A.** There is definite variation in uptake and it's both of
- 7 those things you said. There's geographical variation,
- 8 there's variation based on deprivation, so we know that
- 9 more deprived communities have lower uptake and then
- 10 there's variation based on ethnicity, with ethnic
- 11 minorities having a lower uptake as well. And then
- 12 there's the intersection of ethnic minorities in
- 13 deprived areas who have the lowest uptake.
- 14 Q. Were they pre-existing before the pandemic or did theyarise and worsen during that period?
- 16 A. They were pre-existing before the pandemic, I think they
- were present during the pandemic and they are presenttoday.
- Q. And I think in your report you've given some suggestions
 as to how they could be reduced in a future pandemic.
 Could you just explain some of those, please.
- A. And a lot of it is around communication and it ties into
- 23 communicating around the bowel cancer screening
- 24 programme now, how do we most effectively communicate it
- 25 to the patients who are mostly to benefit from it.

17

1	Q.	I was going to say, the proportion diagnosed with	
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- 2 stage 3 or 4 recovered by the end of 2020, you've said,
- 3 when diagnosis returned to normal?
- 4 A. Yes.
- 5 **Q.** Do we know yet if that's had any long-term impact?
- 6 A. No, we haven't got the five-year survival data from that
- 7 time period, and that data even then doesn't come out
- 8 for five years after the pandemic, it tends to -- first,
- 9 five years has to pass, which is the average of
- 10 five years for the patient, then the data has to be
- 11 prepared and published, and that itself could take
- 12 a few years. So we might not know for a few more years
- 13 the impact of that time period on overall survival.
- 14 Q. You've also said in your report that 20% of data was
 15 missing. Are you able to opine as to why that was and
 16 what impact that might have on our analysis of the data?
- 17 A. Yes, it's -- the data is probably missing because the
- 18 normal people who would collect that data and input it
- 19 into the various systems to exist were locked down
- 20 during that time period, with a large shift to not being
- in a hospital and not having the system around it tosupport that data collection.
- support that data collection.So that's probably why it happened. And the
- 24 effects are that we don't know -- there are some
- 25 knowledge gaps. For example, there's some data on

19

But also, if there is another pandemic, how do we

- 2 communicate to patients that the GPs remain open, that
- 3 people should take part in bowel cancer screening, that
- 4 if they have these symptoms they should seek medical
- 5 help. And that will require a whole system to address
- 6 that. It will be the hospitals, it will be the general
- 7 practitioners, it will be the public health physicians.
- 8 Q. I want to move on to staging. You've referenced staging
 9 in your report, and is it right that that refers to how
 10 advanced a cancer is?
- 11 A. That's correct, the stage at presentation.
- 12 Q. And there are four stages, with 3 and 4 being for the
- 13 most advanced cancers?

relatively quickly.

- 14 A. That's correct.
- 15 **Q.** And put simply, is it right that the rates of survival
- are better in earlier stages of cancer, when they'reseen at presentation?
- 18 A. Yes, very much, and there's good evidence to support19 that.
- 20 Q. In terms of the data during the pandemic, is it right
- 21 that it shows that during April to June 2020 there was
- a small increase in the proportion of patients with
- 23 advanced disease when there were fewer diagnoses?
- 24 A. That's correct, there was a blip up, which came down
 - 18

1		an excess of deaths at home during to colorectal cancer
2		and we can't link that all together. We don't know
3		whether that's because of the missing data or we don't
4		know if that's because these patients were present
5		before the pandemic and died at home and
6		So that's a really complex area, actually, that we
7		might I'm aware we might not ever be able to unpick
8		it.
9	Q.	You've touched already on some of the performance and
10		the referral to diagnosis. So I want to continue on
11		that theme.
12		You've set out in your report very helpfully the
13		referral performance standards across the UK and the
14		different metrics and targets. Were those targets met
15		prior to the pandemic?
16	Α.	They were beginning to dip in 2019 across all countries
17		and across all health systems. So they were being met
18		five, eight years ago, before the pandemic. Then in
19		2019 they were dipping and the pandemic has exacerbated
20		all of that.
21	Q.	You've said in your report that it's critical that
22		adherence to cancer performance standard is maintained.
23		Does that include throughout the pandemic?
24	Α.	Yes, we were very we and I and as a community we'd
25		like it see that happen. I think these targets in the 20

NHS, they can be quite political words but equally they 1 2 hold the system accountable. Targets like this come 3 with a whole infrastructure of people behind them, 4 administrators, multidisciplinary team coordinators and 5 people who can chase test and ensure they're done. So 6 without that -- targets, that infrastructure is all 7 lost, and the accountability. 8 So keeping that target in place and ensuring 9 adherence is one way to ensure that both now and during 10 future pandemics we're all moving in the same direction and aiming for the same thing. 11 As a summary of your evidence, I'm looking at your 12 Q. 13 paragraph 71 in relation to referrals for treatment, is 14 it right that there was an initial fall, which recovered 15 around 2020 but didn't exceed 2019 levels? 16 A. Yeah, that -- if I've understood that correctly, that 17 makes sense. There was a fall in the number -- can I just clarify --18 19 Q. Yes. It should be page 45. 20 A. Yes. So there was a fall in the number of operations that took place, which fits with the reduction in 21 22 diagnoses. 23 Q. And what about referrals? 24 Yeah, there was quite -- during that first phase of the Α. 25 pandemic, sorry? 21 1 have these symptoms, and those are the reasons that led 2 to the drop in diagnoses. 3 Q. Thank you. I'd like to move on to treatment pathways 4 now. 5 You've helpfully provided a long list of the 6 specialised healthcare professionals that are involved 7 in the management of colorectal cancer in your report, 8 and you've placed particular emphasis on the importance 9 of shared decision-making between professionals and the 10 patient and the multi-disciplinary team approach. Was 11 that approach impacted by the pandemic? 12 **A.** I think yes. Communicating with patients definitely 13 changed and became harder in some ways. Getting 14 patients into the hospital physically for these 15 discussions was a major challenge to some of these 16 patients as well, combined with the stress and strain of 17 the rest of the pandemic. 18 The multidisciplinary team meetings continued, and 19 they did continue on a weekly basis. Not everyone was 20 there because a lot of people were redeployed. I was 21 redeployed during that first phase. But the meetings 22 did still take place by a range of other staff. 23 And that was critical to providing both the 24 surgery that did take place and the oncology treatments 25 that also took place during that time period. And these 23

•	
	Yes.
А.	Yes, there was a definite fall in the number of
0	referrals that took place during that phase. And it recovered around October; is that right?
	Yeah, that's correct. So the number of diagnoses then
	upticked very quickly, recovered by around October, but
	it didn't exceed the number of 2019 referrals the
	referrals in the same time in 2019.
Q.	
	may be helpful to look there. That's page 25. And
	you've set out there some of the reasons for the decline
	in those referrals?
Α.	Yeah, and it's as we discussed, it's patients were
	anxious about leaving homes, and these are some of the
	vulnerable patients with red flag symptoms. So lots of
	people just stayed in their home for that time period.
	There was the perception that GP practices were
	closed, which they weren't but there was reduced
	physical access into most GP practices at the time.
	There was the perception from some GPs that these
	urgent referral pathways were closed, as we've also
	discussed.
	So when we take that, it reflects a lack of
	preparation in the system and a lack of consistent
	messaging into the community around patients at risk who 22
	multidisciplinary meetings and those pathways should
0	definitely continue in future pandemics. Was there use of remote technology in order to enable
ω.	those meetings and the patient involvement to continue
	where appropriate?
Α.	Yes, especially around the staff of that team being able
	to attend a once-a-week meeting. And that still happens
	now, so it's been a positive impact.
Q.	Can you briefly summarise the treatment options and
	pathways for colorectal cancer. It's set out in full in
	your report, and I would encourage anybody to have
	a look who is interested, but if you could just
	summarise those for us, please.
Α.	In brief, most patients will achieve a cure via surgery,
	and that's surgery to remove the affected section of
	bowel.
	There's a small group of patients with a very
	early cancer where it can be removed at the time of
	a colonoscopy, avoiding the need for surgery.
	And then there are some patients who can undergo
	radiotherapy and chemotherapy to either bring them
	benefit before or after an operation. And in some patients that can make the cancer disappear altogether
	A. Q. A.

- 24 and they can avoid surgery.
- 25 But surgery remains the mainstay of treatment. 24

1	Q.	You have posed five research questions in relation to
2		surgery for colorectal cancer, at paragraph 51, page 23.
3		Could you briefly just summarise those questions and
4		your findings in relation to them, please.
5	Α.	Yes. So at the time we launched a big research response
6		to surgery in Covid-affected environments, and this
7		project, led from England, gave data to surgeons around
8		the world in what to do.
9		So the first question is: was it safe to have
10		surgery in an unselected mixed hospital?
11		And that's a huge question that was of interest to
12		the taxpayer and the general public around the world.
13		And the answer was no, it was not safe to have planned
14		surgery in what we called a mixed Covid environment at
15		that time. We call them "hot hospitals".
16		So that was the first question that was answered.
17		And that was one of the key critical questions that is
18		affecting and influencing the delivery of elective care
19		today: is it safe to have this all in one big hospital
20		where all the emergency infected patients can be mixed
21		in?
22		The other questions around delays for positive
23		patients, we answered that: it's better to wait for
24		several weeks.
25		What about testing regimes? Should they be 25
		23
1		March and April 2020 period switched to open surgery for
2	_	the perceived safety risk to the staff.
3	Q.	And is it right that that the lower proportion of
4		procedures led to an increase in stoma-forming
5		procedures?
6	Α.	They're slightly different questions. So the shift to
7		keyhole versus open, you can do the same operation
8		keyhole or open. So there was a shift to open surgery
9 10		to protect the staff and prevent this concept of aerosol
11		generation. The shift to stomas was in some higher risk
12		patients because bowel surgery I describe it to
12		patients because bower surgery r describe it to patients: it can be like plumbing, it can leak. And if
13		it leaks you end up in hospital for a long time, you
15		might have to go back to theatre. So to avoid the risks
16		of all of that we created more stomas than we would
17		perhaps today, to remove the risk at all of these leaks.
18	Q.	Are there any disadvantages to the patients in that
19	ч.	move?
20	Α.	There are. Most patients at that time would not choose
21		to most patients now or before would not choose to
22		have a stoma. Most of those patients could have got
23		through surgery without a stoma at all. And then the
20		
		patients have to undergo a second operation to reverse
23 24 25		patients have to undergo a second operation to reverse that stoma. So there were disadvantages to that
24		

1		complicated or simple? We unpicked that: a simple swab
2		would be straightforward for most patients.
3		What is a safe how long can you wait with
4		cancer surgery before performing the operation safely?
5		We said a maximum of 4 to 8 weeks. That's the absolute
6		maximum we'd be aiming for.
7		And then what are the features of the safest place
8		to have surgery? We have identified those. Those are
9		Covid-free elective hubs. And those elective hubs are
10		being expanded today.
11	Q.	Thank you. We will return to some of those points but
12		it's helpful to have that context set out. I want to
13		deal first with laparoscopic procedures in relation to
14		surgery. It's right that there is, again, initially
15		a divergence in the advice from the specialist
16		associations of the perceived risk of an increased
17		aerosol spread of Covid-19 during those procedures; is
18		that right?
19	Α.	Yes, with most people during that first phase of the
20		lockdown, most organisations eventually saying that they
21		perceived a risk from that procedure.
22	Q.	And so you said some or "most" centres, so there was
23		some divergence between the centres as to whether they
24		continued to offer those procedures or not?
25	Α.	Yes, in pockets. Most people, most surgeons for that
		26
		26
1		26 practice.
1 2	Q.	
	Q.	practice.
2	Q. A.	practice. And I think you said the rate of the stoma reversal also
2 3		practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right?
2 3 4		practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long
2 3 4 5		practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally
2 3 4 5 6	Α.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long.
2 3 4 5 6 7	Α.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic
2 3 4 5 6 7 8	Α.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it
2 3 4 5 6 7 8 9	Α.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was
2 3 4 5 6 7 8 9	Α.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those
2 3 4 5 6 7 8 9 10 11	A. Q.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted?
2 3 4 5 6 7 8 9 10 11 12	A. Q.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies,
2 3 4 5 6 7 8 9 10 11 12 13	A. Q.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies, there's a curve to get it back to the existing levels
2 3 4 5 6 7 8 9 10 11 12 13 14	A. Q.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies, there's a curve to get it back to the existing levels and to the levels that we'd want, and that did take
2 3 4 5 6 7 8 9 10 11 12 13 14 15	A. Q.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies, there's a curve to get it back to the existing levels and to the levels that we'd want, and that did take a little bit of time, but it was relatively quick to get
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	A. Q.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies, there's a curve to get it back to the existing levels and to the levels that we'd want, and that did take a little bit of time, but it was relatively quick to get back to what the pre-pandemic keyhole surgery rates
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	A. Q. A.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies, there's a curve to get it back to the existing levels and to the levels that we'd want, and that did take a little bit of time, but it was relatively quick to get back to what the pre-pandemic keyhole surgery rates were.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	A. Q. A.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies, there's a curve to get it back to the existing levels and to the levels that we'd want, and that did take a little bit of time, but it was relatively quick to get back to what the pre-pandemic keyhole surgery rates were. In your opinion overall, was there an impact on patient
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	A. Q. A.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies, there's a curve to get it back to the existing levels and to the levels that we'd want, and that did take a little bit of time, but it was relatively quick to get back to what the pre-pandemic keyhole surgery rates were. In your opinion overall, was there an impact on patient choice of treatment during the pandemic?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	A. Q. A.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies, there's a curve to get it back to the existing levels and to the levels that we'd want, and that did take a little bit of time, but it was relatively quick to get back to what the pre-pandemic keyhole surgery rates were. In your opinion overall, was there an impact on patient choice of treatment during the pandemic? There definitely was. I actually the difference
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A. Q. A.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies, there's a curve to get it back to the existing levels and to the levels that we'd want, and that did take a little bit of time, but it was relatively quick to get back to what the pre-pandemic keyhole surgery rates were. In your opinion overall, was there an impact on patient choice of treatment during the pandemic? There definitely was. I actually the difference between keyhole and open surgery is relatively minor.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	A. Q. A.	practice. And I think you said the rate of the stoma reversal also fell during the pandemic in your report; is that right? It did, and there were some patients left for long periods of time with stomas where we would not normally have left them with stomas for that long. The guidance in relation to the safety of laparoscopic surgery changed between May and June 2020. Again, is it right that there was some variation in when there was actually a return to the pre-pandemic rates of those procedures being conducted? Yeah, there was. As with restarting all technologies, there's a curve to get it back to the existing levels and to the levels that we'd want, and that did take a little bit of time, but it was relatively quick to get back to what the pre-pandemic keyhole surgery rates were. In your opinion overall, was there an impact on patient choice of treatment during the pandemic? There definitely was. I actually the difference between keyhole and open surgery is relatively minor. The difference between surgery with and without a stoma

25 **Q.** And it's also correct that there was a move to 28

1		administer more short course radiotherapy regimes for	1		
2		rectal cancer; is that right?	2		
3	Α.	There was. And that is what radiotherapy can be	3		w
4		given over a five-day period, which is intense	4		w
5		radiotherapy, or it can be spread out over a five-week	5		E
6		period. So, again, to keep patients away from the	6	Α.	S
7		hospital, and also because there weren't as many staff	7		Т
8		around either, there was a shift towards this shorter	8		in
9		course of radiotherapy.	9		Ν
10	Q.	Do we know the impact of that yet on the patient	10		th
11		recovery rates?	11		fa
12	Α.	No, there's no that gets so complicated in terms of	12		th
13		looking at exactly the type of tumor and the stage and	13		ro
14		then the survival of that that we don't know the direct	14		SI
15	_	effects of that yet, no.	15		
16	Q.	Were there any immediate effects on the patient of that	16		in
17		change in treatment?	17		р
18	Α.	I suspect some patients found it a lot easier to have	18		d
19		five days of radiotherapy rather than coming back to	19		h
20		these Covid-infected sites over a five-week period.	20	_	a
21		In terms of the biology, we've got no evidence	21	Q.	D
22		that it had a positive or negative effect, and we'll	22		da
23	~	have to look at that in the future.	23	Α.	Y
24	Q.	If we could have a look at your figure 21 in relation to	24		e
25		the number of resections. 29	25		р
		20			
1		desperation but as described there were still some	1		a
2	~	elective patients coming through.	2		a
3	Q.	And I think you said in your report there was no major	3		is V
4		shift observed to presentation via an emergency route	4	A.	Y
5	•	during the pandemic, is that right?	5	Q.	A
6 7	Α.	That's right, there wasn't a sudden increase in the	6 7		d d
		number of patients coming in, it was really			d
8 9	0	proportionate to what we'd normally expect.	8 9		sy th
9 10	Q.	And were healthcare professionals supported or advised	9 10	A.	u Y
11		on how to manage these changes any changes to the MDT decision-making and treatment pathways?	10	A. Q.	Q
12	Α.	There was guidance well, there was some guidance from	12	ц.	th
13	А.	associations around timing of surgery and priority of	12		
14		surgery, but things like stoma rates were largely made	13		a: se
15		by individual surgeons at the time with on discussion	14		
16		with the patients and what the patients would tolerate	16	Α.	р С
17		and what they wanted and how fit they were. So	10	<u>д</u> .	Т
18		incomplete guidance is how I'd phrase it.	18	α.	a
19	Q.	That brings me on to the next topic of prioritisation	10		C
20	ч.	guidance. Thank you.	20		b
20 21		So there were no specific tools for prioritising	20		fc
21		surgery before the pandemic, was there?	21		th
23	Α.	No.	23	Α.	N
24	Q.	And it's right that there were two types of	20		a
25	<u>~</u> .	prioritisation that emerged initially from NHS England	25		w
20		31	20		44

1		So it's thank you.
2		So this is the second half of the graph that we
3		were looking at earlier. Can you just explain to us
4		what this shows in terms of the number of resections in
5		England between 2019 and 2022, please.
6	Α.	j
7		There was a fall in the number of resections performed
8		in that first phase of 2020, which is the orange graph.
9		Now, it wasn't as steep as the fall in diagnosis because
10		there were already patients in the system, and it didn't
11		fall down as low as the number of diagnoses, because
12		there were still some people coming through emergency
13		routes and other routes who we managed to get into
14		surgery.
15		So surgery did continue throughout the pandemic
16		in it was often in different locations, so we used
17		private hospitals a lot for this service, because we didn't want to do these operations in the big Covid
18		
19 20		hospitals. But, again, combined the frontline teams
20 21	Q.	and that flow of patients kept some surgery going. Does this include elective and emergency surgery, this
21	Q.	data?
23	Α.	Yeah, that includes all of the resections done, the
24	Λ.	electives and the emergencies. So the emergency
25		patients still presented to A&E departments in
20		30
1		and NICE as to patient prioritisation for systemic
1 2		and NICE as to patient prioritisation for systemic anticancer treatment and then surgical prioritisation;
		and NICE as to patient prioritisation for systemic anticancer treatment and then surgical prioritisation; is that right?
2	A.	anticancer treatment and then surgical prioritisation;
2 3	A. Q.	anticancer treatment and then surgical prioritisation; is that right?
2 3 4		anticancer treatment and then surgical prioritisation; is that right? Yes.
2 3 4 5		anticancer treatment and then surgical prioritisation; is that right? Yes. And I think you've said in your report that the
2 3 4 5 6		anticancer treatment and then surgical prioritisation; is that right? Yes. And I think you've said in your report that the dissemination of that information from NHS England was
2 3 4 5 6 7		anticancer treatment and then surgical prioritisation; is that right? Yes. And I think you've said in your report that the dissemination of that information from NHS England was delayed, which you have attributed to a lack of
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	Q. A. Q. A.	anticancer treatment and then surgical prioritisation; is that right? Yes. And I think you've said in your report that the dissemination of that information from NHS England was delayed, which you have attributed to a lack of system-wide preparation which you've already touched on this morning; so is that a fair summary? Yes, that's right. Quite quickly after that guidance was issued, on 9 April the Federation of Surgical Specialty Associations was asked to provide guidance and issued it on 9 April, setting out four priority levels for surgical prioritisation. Correct. That was then updated and the NHS England advice was also updated in line with that. In relation to colon cancer and rectal cancer it advised that surgery could be delayed by up to three months, so that's outside your four- to eight-week period that you had advised. Did that raise any concerns? No, I think from our point of view if we were to say

1		that to be consistent advice. I don't think those extra
2		few weeks for this type of cancer make that much
3		difference. We never try to get people to the maximum
4		we try to get people through the system as quickly as
5		possible. So the number of people with a diagnosis and
6		an MDT decision who get to two to three months down the
7		line is very small.
8	Q.	Did that guidance help professionals make those ethical
9		prioritisation decisions, in your view?
10	Α.	I think so, and that advice by the Federation of
11		Surgical Associations was important and it was
12		quite one of the things that they did well was that
13		it was quite holistic so it covered a whole range of
14		procedures. All surgeons want to sort of fight their
15		patient's corner and advocate for their patients and get
16		them into operating theatres but under severe resource
17 18		constraints someone has to make a decision about who is
10		going to use that and that framework allowed us to do it
20		more objectively than if each hospital had tried to do it themselves
20		So I think that was very welcome and I think that
22		should be part of the future pandemic response as well.
23	Q.	Was there any confusion caused by the multiple guidance
24	·	documents that were issued around a similar time?
25	Α.	Yeah, I think so, definitely. And we've already touched
		33
	_	
1	Q.	And in your report you've described the performance and
2	Q.	those points of 170 UK hospitals compared with
2 3	Q.	those points of 170 UK hospitals compared with 119 countries. We don't need to explore each country
2 3 4	Q.	those points of 170 UK hospitals compared with 119 countries. We don't need to explore each country and each score but perhaps you could identify the areas
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Α.	those points of 170 UK hospitals compared with 119 countries. We don't need to explore each country and each score but perhaps you could identify the areas where the UK scored the highest and lowest. If it helps it's table 11, page 55 of your report. So we at that time of the pandemic we scored lowest around ring-fenced care. So that is ring-fenced elective care means physical locations and staff who were dedicated to the task. So the ability to have ring-fenced elective surgery beds that aren't going to be cancelled because of the pressures from an emergency department. The same for the critical care units and the pressures that will, again, come from the emergency department. But also staff who aren't redeployed to other areas. And that actually tends not to be so much the surgeon, it's the theatre nurses, it is the anaesthetist who might have to go and support other areas of the hospital. So ring-fenced staff and ring-fenced beds were where we definitely scored weakest and that's where some of the response has been to strengthen those areas.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	A. Q.	those points of 170 UK hospitals compared with 119 countries. We don't need to explore each country and each score but perhaps you could identify the areas where the UK scored the highest and lowest. If it helps it's table 11, page 55 of your report. So we at that time of the pandemic we scored lowest around ring-fenced care. So that is ring-fenced elective care means physical locations and staff who were dedicated to the task. So the ability to have ring-fenced elective surgery beds that aren't going to be cancelled because of the pressures from an emergency department. The same for the critical care units and the pressures that will, again, come from the emergency department. But also staff who aren't redeployed to other areas. And that actually tends not to be so much the surgeon, it's the theatre nurses, it is the anaesthetist who might have to go and support other areas of the hospital. So ring-fenced staff and ring-fenced beds were where we definitely scored weakest and that's where some of the response has been to strengthen those areas. And perhaps where we scored highest?

1 on some of the associations issuing guidance and then 2 there were updates to the guidance and then 3 hospital-specific guidance. So it definitely was 4 a confusing period for the frontline teams and I think that, again, that reflects the lack of preparation for 5 6 elective cancer care. 7 Q. To your knowledge, are those prioritisation frameworks 8 still being used in the UK? 9 A. Yeah, we still use them to help guide and prioritise 10 patients into operations and around the concept of 11 waiting lists. They're not used as perhaps as directly as they were, so by that I mean the capacity to provide 12 13 all types of surgery is obviously higher than it was. 14 But they were useful and they do remain useful as 15 well to keep patients on track and keep cancer patients 16 as high priorities. 17 Q. Moving on to the topic of preparedness. In your report 18 you've described a surgical preparedness index. Perhaps 19 you could just very briefly, in layman's terms, explain 20 what that it is. 21 A. It's a 23-point assessment tool that clinicians can use 22 themselves to assess their hospital across a range of 23 features, and come out with a score and then see where 24 their weak areas are, where their strong areas and where 25 they would potentially rank amongst everyone else. 34 1 are lucky enough to take for granted but in our -- we 2 know from places like Nigeria the operating theatre has 3 seven power cuts a day so we are lucky to take them for 4 granted and I'm glad about that. 5 Q. And you've set out in your report a helpful diagram that 6 there was also regional variation across the UK in your 7 findings, is that right? 8 Δ There is, and at the time of that study there was 9 regional variation and we can see areas of the north of England performed very well because they already had 10 some concept of elective hubs there, which were not 11 present in the rest of the country. And that regional 12 13 variation probably remains today but it's definitely 14 being strengthened by this concept of diagnostic hubs 15 which are meant to be small community-based environments 16 to provide diagnosis, but also the 20 or 22 such

17 elective hubs that are being set up around the country,

18 elective surgery hubs.

These are hubs that are meant to be physically 19 20 separate from hospitals, the A&E departments, and they 21 can provide elective surgery at volume without the risks

- 22 of cancellations and that strengthens the area of
- 23 ring-fenced care.
- 24 Q. Could this index be used to prepare for future
- 25 pandemics?

1 A .	A. It definitely could, it definitely should. It was	1		has a big radiology department, and by definition those
2	designed to be relatively easy to collect and not	2		hospitals have A&E departments. So these are
3	onerous which is really important for frontline staff	3		ring-fenced but they can't standalone from a major
4	who are doing these things but it also empowers	4		hospital.
5	frontline staff to try and make some of these changes.	5		Also, if the patient needs to go back to theatre
6 Q	Q. You've referred to the hubs and the Covid-free pathways	6		at night for an emergency reason, again you need that
7	a number of times already. Could you just set out the	7		big hospital to support that process.
8	extent to which they were available and used during the	8		So those are being expanded today and those are
9	pandemic and perhaps briefly where we are now in the	9		definitely part of the future of the NHS.
10	development of those hubs?	10	Q.	Do you have any recommendation about how they could b
11 A .		11		used better in a future pandemic or perhaps ring-fenced,
12	Very quickly capacity was ramped up to provide this type	12		as you've suggested?
13	of surgery predominantly in private hospitals. Where	13	Α.	It's about getting them prepared as well for the next
14	these hubs did exist, like The Marsden and The Christie	14		pandemic. At the moment, quite rightly, those hubs are
15	and some of the centres in the north, they continued and	15		focused on waiting lists and flow and diagnosis but if
16	they became regional hubs to provide this type of	16		a pandemic was to hit tomorrow they will still have the
17	surgery. And they were able to provide all the testing	17		problems over communication, pathways, PPE, testing,
18	and the things needed to get someone ready for a major	18		communication with the general public. So having plans
19	operation.	19		in place now will mean that if that happens they can
20	Today there are more hubs in existence and the	20		rapidly adjust without the pains that happened the first
21	model to provide that type of surgery works. They're	21		time.
22	not you still need the major hospitals. If a patient	22	Q.	You've recommended an increase in public-private
23	needs a big operation and they've got heart and lung	23		partnerships in the future in your report. In your view
24	problems and they're very old and frail they still need	24		was the independent sector utilised to its full
25	to be in one of the big hospitals that has a huge ITU,	25		potential during the pandemic?
	37			38
1 A .		1		But is it right that you have surmised that there was
2	used to the potential that we needed it to be used.	2		1,630 excess deaths from colorectal cancer and anal
3	I think that since sort of drafting [] this pandemic	3		cancer compared to what would have been expected on
4	and how the hubs have developed, the hubs will provide	4		a five-year average?
5	a more reliable cost-effective solution to this problem	5		Yes, and that's what the data says.
6	and I think that the private sector should still be	6	Q.	And that there were 4,445 more deaths from the same
7	engaged it's this private sector capacity, it's the	7		cause at home than would have been expected?
8	physical facilities to provide additional capacity if	8	Α.	Yes, but I'm quite cautious about that data. It doesn't
9	needed but actually as the community hubs open and the	9		tally up with the when we were looking at the graphs
10	elective surgery hubs open they should provide the bulk	10		around the lost diagnosis and then the recovery in 2021
11	of it now.	11		so those graphs suggest that the numbers matched up and
12 Q	Q. Moving on to a slightly different topic. Was there any	12		the number of diagnoses was eventually caught up and
13	evidence of cancer patients receiving chemotherapy or	13		this data suggests that that's not necessarily the case.
14	other treatments being at an increased risk of mortality	14		That's because this data probably represents some
15	from Covid compared with those not on active treatment?	15		patients who had cancer before the pandemic, never
16 A .	A. I don't think there's any evidence to suggest that they	16		presented to the hospital, were never going to present
17	were at any excess risk compared to what they were	17		to the hospital. We don't quite know during that time
18	anyway. A lot of those patients took quite extreme	18		period how some of the death certificates were being
19	precautions around their lives at that time period. So	19		completed, with a complete drop in post mortems being
20	they isolated very aggressively, they didn't see	20		performed, again because of the same concerns.
21	families, they travelled to and from very carefully, so	21		Some of the death certificate completion, I'm
22	that probably protected them at the psychological cost.	22		uncertain about it. The data is not age standardised.
23 Q	2. And in your report you've set out the ONS data on excess	23		So I'm cautious around that figure. I would like to see
24	deaths for England and Wales for March 2020	24		more research into that in the future if that was
	to December 2022, at your paragraph 77, if it helps.	25		possible.
25	to December 2022, at your paragraph 77, in theips.	20		
25	39	20		40

(10) Pages 37 - 40

1	0	And for completeness was there any data quailable for	1
2	Q.	And for completeness was there any data available for Scotland or Northern Ireland to include in your report?	2
3	Α.	Not beyond what we found from the ONS. So no.	3
4	Q.	-	4
5		Moving on, then, to your recommendations. Now you	5
6		set out quite a few as you've gone through your evidence	6
7		this morning. We also have a number of very helpful	7
8		recommendations and solutions in your report. There are	8
9		two topics that I'm conscious we haven't covered	9
10		that's IPC and research. Are there any key points in	10
11		relation to those two that you wish to comment on?	11
12	Α.	I think for your first one, infection prevention and	12
13		control, I think we've got a much better understanding	13
14		now around the risks around colonoscopy and laparoscopic	14
15		surgery so I don't think we'll have those debates again	15
16		hopefully, in the face of a new pandemic. However,	16
17		understanding the pathway by which these associations	17
18		can give that communication out, make these decisions	18
19		and communicate it, is worth setting up now. So that	19
20		there's not the mixed messaging.	20
21		So that's number one.	21
22		Research, I think that this, the preparedness for	22
23		the hubs, the preparedness for communities will be best	23
24		done by the research. For example, I talk about	24
25		communicating with communities over cancer symptoms. We 41	25
1 2 3		example, we can send out all these FIT tests but if we can't do anything about it it's pointless. So we really need well-prepared, well-staffed hubs to take that	1 2 3
4		burden.	4
5	MS	HANDS: I'm grateful.	5
6		My Lady, those are all my questions.	6
7	LAI	DY HALLETT: I think there is just one question from	7
8		Mr Thomas who is behind you. Could you make sure your	8
9 10		answers still go into the microphone. Thank you.	9 10
10 11	DD	Questions from PROFESSOR THOMAS KC OFESSOR THOMAS: I only have the one question. My name is	10
12	FK	Leslie Thomas and I'm representing FEMHO, the Federation	12
12		of Ethnic Minority Healthcare Organisations.	12
14		This was touched upon in your evidence just	13
15		earlier but I just want to go over it if I may.	15
16		Professor, in paragraph 34 of your statement you note	16
17		that cancer symptom awareness tends to be lower in	17
18		ethnic minority communities and suggest that targeted	18
19		interventions could help to reduce this problem. Here	19
20		is my question.	20
21		During the pandemic how can healthcare systems	21
22		ensure that public health messaging and services are	22
23		culturally tailored to meet the needs of ethnic minority	23
24		communities particularly in relation to cancer care?	24
25	Α.	I think that's a really critical and good question. My	25
		43	

1		don't know how best that is done. When I first thought
2		about it I thought, you know, the GPs can do that. But
3		that is not necessarily the right thing to do. The GPs
4		probably have a completely different role in this and
5		the communication to the public around how pathways and
6		practices and hospitals will remain open, we need to
7		better understand how that's done, how is it cost
8		effective and how is it best received by the
9		communities, especially from our earlier comments around
10		disparities with certain sections.
11	Q.	And then, finally, are there one or two headline
12		recommendations from everything you've said this morning
13		or solutions that you wish to draw our attention to?
14	A.	Number one, we should adhere to these cancer performance
15		standards and I think we will see more emphasis on these
16		targets over coming years rather than less emphasis.
17		So number one, in the next phase of the pandemic
18		we should do everything we can to adhere to those.
19		Number two, we should, in that pandemic, focus on
20		FIT testing and really prioritising patients with
21		a positive FIT test, so making sure those pathways
22		remain in place to get FIT tests out to patients.
23		Then number three is the continued delivery and
24		preparation of the elective hubs and diagnostic hubs
25		which will be critical to maintaining capacity. For
20		42
1		answer to that is tied into I would like to see
2		relatively urgent research done that actually involves
3		those communities in telling me and others how it should
4		be done. I think if I try to create that type of
5		messaging to communities I probably would not do a very
6		good job because it will not be culturally and
7		contextually specific enough.
8		So my answer is I would like to identify
9		I think we need a research programme to identify
10		community leaders who can create those contexts.
11		The other point is we've learned that one method
12		will not match all different types of communities and
13		the messaging will need to be different for each
14		community and so it's really important we don't just
15		paint this with one brush.
16		My opinion is that the only way to deal with that
17		is through research response and we're lucky enough to
18		have the NIHR in this country, the National Institute
19		for Health Research, who have some of the world's best
20		applied research pathways and I'd go as far as to say
21		that's the only way that we're going to communicate more
22		effectively with those populations.
23	PRO	DFESSOR THOMAS: Thank you very much.
24		Thank you, my Lady.
25	LAD	DY HALLETT: Thank you, Mr Thomas.
		44

(11) Pages 41 - 44

1	Questions from THE CHAIR
2	LADY HALLETT: Can I ask you a slightly different subject.
3	You mentioned at the very beginning that you were
4	redeployed at the beginning of the pandemic. You are
5	a bowel cancer specialist, if you'll forgive my using
6	"bowel" rather than "colorectal", and surgeon and you
7	saved lives via intervention. Were you consulted about
8	being redeployed?
9	A. As a department we made decisions and I was part of that
10	decision-making process, and those decisions were that
11	the older surgeons would go and do the elective
12	operating it was considered to be a safer
13	environment and the younger surgeons would take on
14	the emergency work. So we made those decisions we
15	made within our department. The redeployment decisions,
16	no, those came from the top of the NHS.
17	And I don't feel upset about that. I'm glad to
18	have been part of that response. I think due to the
19	lockdowns and the other things that happened we probably
20	don't need such a severe response again and we can
21	actually focus our specialist doctors more on their
22	specialist activities next time.
23	LADY HALLETT: And where were you redeployed to?
24	A. It was to the emergency surgery service which was it
25	remained busy, it's all the things like appendicitis 45
	70
1	
2	
3	Questions from COUNSEL TO THE INQUIRY
4	LADY HALLETT: I hope we haven't kept you waiting or, if we
5	have, not for too long.
6	PROFESSOR METCALFE: Not at all.
7	MS SCOTT: Not at all.
8	MR FIREMAN: Could you please give your full names.
9	PROFESSOR METCALFE: My name is Professor Andrew John
10	Metcalfe.
11	MS SCOTT: Chloe Elizabeth Henderson Scott.
12	MR FIREMAN: Thank you.
13	Professor Metcalfe and Ms Scott, between the two
14	of you, along with support and Mr Khatri and Ms Dhaif,
15	you have produced a report on the impact of the pandemic
16	on hip replacements. We find that at INQ000474262.
17	If I may begin with your professional roles.
18	Professor Metcalfe, you are a professor of orthopaedics
19 20	at the University of Warwick and a consultant
20	orthopaedic surgeon at the University Hospitals Coventry
21	and Warwickshire NHS Trust; is that correct?
22	PROFESSOR METCALFE: That's correct.
23	Q. Ms Scott, you are a consultant hip, knee and trauma

23	Q.	Ms Scott, you are a consultant hip, knee and traum

- surgeon at the Royal Infirmary of Edinburgh, NHS
- Lothian; is that right?

1		through to blocked bowel through to people bleeding.
2		There were a number of traumas coming through the doors
3		as well because some people carried on with their
4		activities and people were still driving cars, so the
5		wider effects in the hospital, the wider emergency
6		service was still in place and still needed a tremendous
7		amount of support.
8	LAI	DY HALLETT: Thank you very much. I'm sorry to ask you,
9		you probably weren't expecting that given you've come
10		here to give evidence as an expert but I thought it
11		would be interesting to know.
12		Thank you very much for your assistance you've
13		given the Inquiry both in preparing your report and in
14		your evidence today.
15	Α.	Thank you.
16		(The witness withdrew)
17	LAI	DY HALLETT: Thank you, I shall break now and return
18		at 11.20.
19	(11	.04 am)
20		(A short break)
21	(11	.20 am)
22	LAI	DY HALLETT: Mr Fireman.
23	MR	FIREMAN: May I please call Professor Metcalfe and
24		Ms Scott who will swear and affirm respectively.
25		
		46
1	MS	SCOTT: That's correct.

1	MS	SCOTT: That's correct.
2	Q.	And you are also an NHS Scotland research clinician and
3		an honorary senior clinical lecturer at the University
4		of Edinburgh?
5	MS	SCOTT: Yes, that's correct.
6	Q.	For the purpose of producing your report in addition to
7		reviewing relevant literature and evidence, is it right
8		that you also spoke to a number of NHS staff across the
9		country to get a sense of the clinical realities of hip
10		replacements during the relevant period?
11	PR	OFESSOR METCALFE: Yes, that's correct.
12	Q.	I'm going to ask you about a number of the topics which
13		you've covered in your report. Broadly, these will be:
14		an overview of hip replacements, hip replacements during
15		the relevant period, the impact of the pandemic both on
16		patients requiring hip replacements and staff involved
17		with the provision of orthopaedic care and elective
18		care, the health service's resilience and lessons
19		learned and future recommendations.
20		You have agreed amongst yourselves which topic
21		you're going to deal with and I will try to direct the
22		questions to whichever of you is best placed to deal
23		with those particular topics.
24		So if we can start with you, Ms Scott and some

or would you prefer to be called Dr Scott?

(12) Pages 45 - 48

sooner.

living.

be pain free.

Q.

So obviously rheumatoid arthritis and other inflammatory-type conditions can cause it as well, but there are a number of conditions of childhood and adolescence that can cause your hip joint to form in an altered shape which make it more likely to wear out

So this tends to generate a lot of pain in the hip

So fortunately we have hip replacements, which are

joint, that people feel in their groin, down their thigh and into their knee, which ultimately limits their mobility and their ability to work, care for their family, sleep, you know, lots of activities of daily

probably one of the best treatments in all of medicine

in terms of restoring patient' health-related quality of

socket. So the ball comes away. That gets replaced by a metal or a ceramic ball on a metal stem that gets

fixed into the femur, and then the socket gets replaced

So instead of bone rubbing on bone, which is stiff

Your report describes several measures that are used to assess patient outcomes and patient experiences, and you have set these out, including -- I don't know if it's "PROMs", patient-reported outcome measures, the Oxford Hip Score, the EuroQol 5D score. Briefly, what

either with the plastic that's cemented in but most commonly a metal socket with some kind of liner inside.

and painful, they have an artificial joint which should

In terms of the most common reason to require a total 50

is the value of these scoring mechanisms?

and knee osteoarthritis.

pain and function.

MS SCOTT: So hip replacements are very common, we do 100,000 of them a year normally in the UK. If you're doing that volume of something, you need to know if it works or not, so there are a number of validated,

heavily validated in fact, patient-reported outcome measures within orthopaedics and particularly within hip

and knee osteo -- well, hip and knee replacement and hip

The EQ5D, the EuroQol 5D, by contrast is a validated measure of health-related quality of life.

medicine can be measured using health-related quality of life. So anybody can do an EQ5D score, and in fact it's

how cost effectiveness of a treatment is calculated. So

So that is important because all of the conditions in

So the Oxford Hip Score is the score that's most commonly used in the UK as a measure of hip-specific

life. That involves removing the worn-out bit of the

1	MS SCOTT: Ms Scott is fine.	1
2	MR FIREMAN: Whichever you prefer.	2
3	MS SCOTT: Ms Scott is fine.	3
4	LADY HALLETT: Surgeons are Mr, aren't they?	4
5	MR FIREMAN: Yes, I thought	5
6	MS SCOTT: Yes, Ms.	6
7	MR FIREMAN: That was my understanding, yes. Just in case,	7
8	worth clarifying.	8
9 10	If we could start with you. You explain in your	9
10 11	report the way in which the hip socket works. It's	10 11
12	a ball and socket joint, you describe, and there are a number of different conditions to it being worn out	12
12	and a need for a total hip replacement.	12
14	If we could look at your report.	13
15	This is INQ000474262.	14
16	This is a picture that you have put in your	15
17	report. Could you relatively briefly just explain what	10
18	a total hip replacement involves.	18
19	MS SCOTT: Sure.	10
20	So the hip joint is one of the biggest joints in	20
21	your body. It can wear out due to various different	21
22	causes. Osteoarthritis of the hip is very common in	22
23	an ageing population, so very common in the over 60s,	23
24	but there are other reasons that your hip joint can wear	24
25	out sooner than normal.	25
	49	
1	hip replacement, is it right that that is hip	1
2	osteoarthritis?	2
3	MS SCOTT: Yes, that's correct.	3
4	Q. Can you assist with roughly what proportion of the	4
5	population experiences hip osteoarthritis.	5
6	MS SCOTT: So radiographically, so if you take x-rays of	6
7	everybody over 60, probably half of them have	7
8	radiographic changes of hip arthritis. That's not that	8
9	50% of the over 60s are suffering from hip pain but	9
10	I think in our report approximately 8% of the UK	10
11	population over 45 have sought treatment for	11
12	osteoarthritis of the hip. So it is a very common	12
13	condition that fortunately we have an excellent	13
14	clinically proven treatment for.	14
15	Q . Does it follow then that hip osteoarthritis is a problem	15
16	that predominantly affects an older population?	16
17	MS SCOTT: It does, but slightly different to knees and	17
18	shoulders and other large joint arthritis. Because of	18
19	the kind of childhood diseases of the hip that you can	19
20	get, it can affect younger patients. And that is	20
21	important because it affects working age patients, many	21
22	of whom kind of put off having a hip replacement for as	22
23 24	long as possible, because hip replacements don't last forever.	23 24
24 25	Q. That can come down.	24 25
20		20

the amount of health-related quality of life you gain from being on a certain treatment lets you compare
52
(13) Pages 49 - 52

1		a blood pressure medication with a hip replacement with	1
2		a cancer drug.	2
3	Q.	Without going into the background in terms of how we get	3
4		these scores, is it right that generally the way in	4
5		which it's calculated is that the figures that are given	5
6		to a EuroQol 5D score are from 0 to 1, and if you're	6
7		closer to 1 you have a better health-related quality of	7
8		life and if you are closer to 0 you have a worse related	8
9		quality of life?	9
10	MS	SCOTT: Almost. So it goes from minus 0.594, so 0.6, up	10
11		to 1. So 1 is perfect health, 0 is supposed to be	11
12		death, and the negative scores are termed as	12
13		health-related quality of life state worse than death.	13
14		And that's not worse than death according to us as	14
15		researchers or clinicians, and it's not that the	15
16		patients say "Living with this pain is worse than	16
17		death", it's that those scores have been given to the UK	17
18		general population and they have been asked: if you had	18
19		this score and these symptoms, how long would you be	19
20		willing to carry on in that health state? And if the	20
21		general population are not willing to carry on in that	21
22		health state then it's one of these negative worse than	22
23		death scores.	23
24	Q.	If we could look at your report where you've set out	24
25		some of the comparisons of conditions. This is on 53	25
1		hip replacement. And you can see there the mean dropped	1
2		from 0.39 down to 0.24.	2
3		And one of the important things about that is	3
4		really the number of patients who had these negative	4
5		worse than death scores.	5
6		So prior to the pandemic, when the waiting lists	6
7		were about three months for a hip replacement, a fifth	7
8		of patients waiting for a hip replacement had a negative	8
9		EQ5D, worse than death, score, but during the pandemic	9
10		that increased up to a third.	10
11	Q.	Where someone has hip osteoarthritis, taking that as the	11
12		most common reason for a hip replacement, prior to	12
13		having the offer of a hip replacement, what are the ways	13
14		in which a patient in those circumstances will be	14
15		treated by the healthcare system?	15
16	MS	SCOTT: So people can access care for hip arthritis from	16
17		different sources. Some go straight to a physio, have	17
18		a period of physiotherapy, some might see an osteopath	18
19		or a chiropractor. Others will go straight to their GP.	19
20		In terms of the management for hip arthritis, when	20
21		it's early on or when the symptom burden is not too	21
22		significant, obviously simple painkillers, activity	22
23		modification, physiotherapy, weight loss, things like	23
24		that are what are initiated in the first instance.	24
25		The problem comes when those more conservative	25
		55	

uiry	y	31 October 2024
		page 13, figure 2. You have here a series of different
,		conditions and the mean EuroQol 5D scores.
-		If you wouldn't mind, can you just explain what we
Ĺ		can see in terms of the comparison here?
5	MS	SCOTT: Sure. So the we did a study based in
5		Edinburgh on 4,000 patients, 2,000 of which were
,		awaiting hips and 2,000 of which were awaiting knees, to
3		look at what their health-related quality of life was
)		prior to hip replacement. And that is that first bold
0		result there.
1		So awaiting total hip replacement, pre-Covid the
2		mean EQ5D score was 0.39. So it's not a negative score
3		but it's a lot worse than other EQ5D scores that are
4		reported for other chronic health conditions, like
5		type 2 diabetes, chronic obstructive airway disease,
6		asthma, heart failure, inflammatory arthropathy, which
7		is things like rheumatoid.
8		Because the EQ5D score is used across the health
9		system you can get these scores for lots of other
0		conditions which could have been included in this graph
1		but weren't.
2		We then repeated our study, or a similar study but
3 4		this time across ten centres, during the pandemic to see
4 5		how people's health-related quality of life had changed during the pandemic when they were waiting for a total
0		54
		treatments and walking aids and things like that aren't
2		helping people live their life as they want to anymore,
;		at which point a hip replacement is what would be
Ļ		considered.
5	Q.	So in the circumstances in which those first options are
;		not successful, at that point a hip replacement will be
,		offered?
3	MS	SCOTT: Yes.
)	Q.	Are there circumstances in which a hip replacement will
0		be offered as the first course of treatment?
1	MS	SCOTT: So if somebody if the first time somebody
2		comes to see their GP they have debilitating groin pain
3		that limits their ability to function in day-to-day
4		life, they can't work, they can't get in and out of
5		a car, they can't get in and out of the bath, they're
6 7		needing sticks or crutches, they're needing strong
7 0		painkillers, not just simple ones, opiate medication
8 9		lots of people end up on, even though it doesn't work for arthritis so, often, people wait until they're at
9 0		that point before they see their GP or before their GP
1		refers them to us, in which case we would offer them
2		a hip replacement the first time we see them.
3	Q.	Following from that, is it right that there is a direct

link between delay and the progression of the hip osteoarthritis and the symptoms that are experienced 56

(14) Pages 53 - 56

1	directly?	1 N	IS SCOTT: It absolutely is. I mean, patient satisfaction
2	MS SCOTT: So it doesn't always follow the same course. So	2	a year after having a hip replacement is 93-95%. In
3	some people can have mild arthritis and they can have	3	terms of the gain in health-related quality of life and
4	mild arthritis for years. Some people can have mild	4	the quality of life years gained, it is one of the best
5	symptoms and then six months later they're in dire	5	treatments we have in all of medicine.
6	straits with a hip joint that is collapsing. So it is	6 G	Q. Given what you've said about the impact on people's
7	not that all patients follow the same course, but in	7	lives when they are awaiting total hip replacement, and
8	general, over a period of time which is variable, the	8	the potential effectiveness of the treatment, is there
9	symptomatic burden increases as the wear and tear or	9	an issue perhaps in the way in which this treatment is
0	whatever changes get progressively worse.	10	described, in that is called "elective care" rather
1	It is true that once patients are at a point where	11	than, perhaps, "planned care"?
2	they would be offered a hip replacement, they do then	12 N	IS SCOTT: Absolutely. I think there's a real disconnect
3	deteriorate markedly while they wait for one. They've	13	between most patients' experience of having bad hip
4	already got severe disease and a severe symptom burden,	14	osteoarthritis and what the public perception of it is.
5	and why they've been offered a hip replacement, and they	15	I think and that goes across healthcare,
6	then tend to continue that deterioration. So the longer	16	non-orthopaedic healthcare, as well.
7	they wait, the worse they get, and then the worse the	17	I think many people think: oh, if you've got
8	outcome of their hip replacement is.	18	arthritis in your hip you maybe can only manage 9 holes
9 (Q. When you first described what a total hip replacement	19	of golf instead of 18 holes of golf. That may be the
20	was, you described it as a very effective form of	20	case for some patients but that is not all patients with
21	treatment. Is that because for most patients for whom	21	hip arthritis. And if the hip starts to collapse, it
22	a hip replacement is recommended, provided that that	22	can become rapidly debilitating, with patients ending up
23	treatment is done within a reasonable time, it is a very	23	housebound, wheelchair-bound, and then never able to
24	successful way of removing their pain and getting their	24	their mobility back. So it's a condition that has
25	life back to a much higher quality?	25	an incredibly well validated clinically and
1	cost-effective treatment that really shouldn't be left	1	with a cost, and that is that they never get the outcome
2	to that level.	2	from their hip replacement that they would have got had
3 (Q. And just concluding this area, Ms Scott, is it right	3	they had timely access to treatment.
4	that there is research that you have looked at that also	4 C	Q . Turning now to the changes to and suspension of electiv
5	links the impact of waiting on the mental health of	5	care during the relevant period, and if I can turn to
6	patients who are waiting for total hip replacement, and	6	you, Professor.
7	indeed then the outcomes of patients who have	7	First of all, the Inquiry has heard about the
8	experienced anxiety and depression, perhaps due to or	8	decision that was communicated in mid-March 2020 acro
9	for other reasons while awaiting a total hip	9	all four nations in various different guises to suspend
0	replacement?	10	elective surgery. Do you think that initial decision
1	MS SCOTT: So there are very close links obviously between	11	was a justified one?
2	having a chronic pain condition and having	12 F	PROFESSOR METCALFE: Yes, I think that was justified for t
3	a depressive or anxiety and depression symptoms. But	13	reasons. Clearly there was a huge resource burden on
4	specifically for hip arthritis patients, we've looked at	14	the NHS which needed to be managed and that was enti
5	a group in Northern Ireland who have unfortunately been	15	necessary. But we should also recommend that patients
6	waiting three years for a hip replacement and their	16	were in real danger at that point as well with elective
7	levels of depression shoot up as they wait. As does	17	surgery so to put this in context, the normal rate of
8	their amount of opiate use, so which further	18	dying from a hip replacement is between 1 and 3 in
9	exacerbates any depressive symptoms.	19	1,000, very unlikely, and that's across everyone
20	And we've done studies prior to the pandemic and	20	including, you know, the more unwell patients who have
21	since the pandemic demonstrating that the worse your	21	hip replacements.
22	scores are pre-operatively, the worse your	22	The early data coming out of the pandemic was the
23	post-operative scores are.	23	if someone had Covid which we, of course, may not be
24	So, leaving people to get into these terrible	24	aware of and had an elective joint replacement, their
25	health states, with frailty and poor mobility, comes 59	25	risk of mortality was about 1 in 5, about 20%. So, in 60

1		fact, patients were at huge risk at the start of the
2		pandemic both from Covid and indeed just from the
3		capacity of the NHS.
4		So the decision to suspend surgery at the start
5		was, I think, entirely appropriate.
6	Q.	That's a similar thing to the evidence we heard
7		previously from Professor Bhangu. Presumably the
8		messages are the same across elective surgery in the
9		orthopaedic sphere as they are within the cancer sphere.
10	PR	OFESSOR METCALFE: Indeed, in fact the key piece of
11		evidence that Professor Bhangu, well, led the authorship
12		of, in fact, and presented was the same piece of
13		evidence that drove the COVIDSurg the COVIDSurg
14		document was the key piece of evidence that drove
15		changes in elective surgery across the world.
16	Q.	Turning, though, then, to the restoration of elective
17		surgery. Can we please go through the individual
18		approaches of each nation and I'll start, Professor,
19		with you, with England.
20		Are you aware of the steps that were taken
21		first of all, we have the decision in March 2020 to
22		suspend elective care. I understand there was then
23		a letter from NHS England on 29 April 2020 encouraging
24		trusts to consider whether they could resume elective
25		care; is that right?
		61
1		year's levels MRI/CT and endoscopy procedures"
1 2		year's levels MRI/CT and endoscopy procedures" Some of these things will not necessarily directly
2		Some of these things will not necessarily directly
2 3		Some of these things will not necessarily directly apply to elective care, some of them might. And then:
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1	PR	OFESSOR METCALFE: That's right.
2	Q.	And there was then a further letter, which we're going
3		to look at, on 31 July 2020 from Sir Simon Stevens and
4		the then COO Amanda Pritchard.
5		So if we get that up, that's INQ000051407.
6		So this is the letter which went to all NHS
7		trusts. If we could go to page 3, please, we see under
8		the heading "Accelerating the return of non-Covid health
9		services, making full use of the capacity available in
10		the window of opportunity between now and winter".
11		And then if we come out of there and we go to A2,
12		"Recover the maximum elective activity possible between
13		now and winter, making full use of the NHS capacity
14		currently available, as well as re-contracted
15		independent hospitals".
16		Then over the page, if we could enlarge the bullet
17		points, please.
18		On the screen you should see the targets that were
19		set out:
20		"In September for at least 80% of last year's
21		activity for both overnight electives and for
22		outpatient/day-case procedures, rising to 90%
23		in October"
24		And then:
25		" swiftly return to at least 90% of last 62
		02
1		you could deliver groop pathways in which were groop
1		you could deliver green pathways in, which were green
2		pathways, the sort of safe pathways that patients could
2 3		pathways, the sort of safe pathways that patients could have where their Covid risk would be very low, and the
2 3 4		pathways, the sort of safe pathways that patients could have where their Covid risk would be very low, and the ability to deliver that was a challenge.
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(16) Pages 61 - 64

1		this is something you mention in your report,	1
2		NHS England also took steps to incentivise trusts with	2
3		specific funding were they to recover 70% of their '19,	3
4		'20 baseline by April 2021. Could you just explain	4
5		a little bit about how that worked?	5
6	PR	OFESSOR METCALFE: So 25 March '21 they released a letter	6
7		which was as part of an operational planning guidance	7
8		that included details of £1 billion worth of elective	8
9		recovery funding, but it was predicated on a trust's	9
10		ability to restore certain levels of activity. That	10
11		started at 70% and then the expected percentage rose	11
12		over time but there was definitely a clear financial	12
13		incentive to restore activity in NHS English trusts.	13
14	Q.	And what are the benefits of doing something like this,	14
15		of incentivising trusts? It's perhaps obvious, that it	15
16		gives them a direct financial incentive, I suppose?	16
17	PR	OFESSOR METCALFE: Well, yeah, so I think as Chloe said	17
18		it's easy to have this belief in a health service that	18
19		hip replacements aren't important and that elective	19
20		orthopaedic care isn't important, and actually patients	20
21		are suffering terribly, they are just suffering terribly	21
22		quietly at home where you don't see them. Now, having	22
23		a financial incentive means that there is a direct focus	23
24		on the ability to treat those patients.	24
25		So yes, it gives trusts a real focus and so, 65	25
		00	
1		front door is acute services, so the emergency	1
2		department, and acute medical admissions, which	2
3		of course at the time were very much overwhelmed.	3
4		So without any financial incentive, without any	4
5		specific targets to encourage the health boards to	5
6		restart their elective surgery there wasn't much	6
7		pressure on them to do so, so many of them did not	7
8		really push to restart elective. And then later that	8
9		same year, in fact in December 2020, the Chief Medical	9
10		Officer in Scotland again issued a statement that all	10
11		elective operating should be ceased.	11
12		And it wasn't until, I think, July 2021 that the	12
13		formal kind of recovery plan was published by the	13
14 15		Scottish Government and interestingly the recovery plan	14 15
16		again didn't really include specific targets of	15 16
17		restoring capacity but rather focused on the delivery of national treatment centres which had already been	10
18 19		planned prior to the pandemic as being necessary for	18
		delivering for the ageing population. So it wasn't	19 20
20		additional capacity to respond to the backlog from the	20
21 22	0	pandemic.	21 22
22	Q.		22
23 24		later on, but does it follow from what you're saying that the lack of bespoke targets for Scotland across the	23 24
24 25		board may have risked further local variation in	24 25
20		67	20

	indicial incentives and if you don't, it's very easy
	for trusts not to focus on those because they have
	operational pressures. They have many other pressures
	they have to deliver on. And, you know, we've got to be
	very sympathetic to the fact these are not trusts in
	an easy unchallenged situation; they're under a huge
	amount of pressure.
	So yes, I think it allowed a focus on a group of
	patients that could easily be forgotten.
Q.	Turning now to Scotland, Ms Scott was a remobilisation plan for elective care made in Scotland?
ме	
IVI O	SCOTT: So in July 2020 there was a remobilisation plan
	that was made in collaboration with individual health
	boards. The issue or rather the difference between the
	Scottish plan compared to the English plan was there
	were no specific targets that went along with it so
	there was no "you need to restore 80% capacity". So
	there were no numerical targets. But also they left the
	decision to restore elective surgery capacity to two
	individual health boards who could decide whether to
	prioritise that in their recovery plan or whether they
	wanted to continue to prioritise the front door. So the
	66
	response?
мс	SCOTT: Well, I think the decision was specifically left
NI O	
	to health boards so by definition it was creating
	geographic variation and in fact two health boards
	performed very well in restoring elective capacity and
	everybody else performed very poorly.
Q.	Are you aware of whether there was a similar incentive
	provided to health boards to the one that NHS England
	provided NHS trusts?
MS	SCOTT: I am not aware of a similar statement of specific
	financial incentives going into Scotland. There is
	a different set up in terms of how joint replacements
	are normally funded in Scotland compared to England and
	I think that culture whereby in England trusts can make
	money from doing lots of joint replacements well because
	they then get paid the tariff for doing those joint
	replacements, that same culture and kind of internal
	market doesn't exist in Scotland. In Scotland it's
	rather: this is your budget and if you're spending it on
	hip replacements you're not spending it on cancer or the
	emergency department.
	So there is a different there is a different
	approach.
Q.	Does it mean that it's harder to incentivise health
પ.	
	boards to take on additional orthopaedic cases? 68

you know, we've been in a situation of hundreds of

financial incentives and if you don't, it's very easy

thousands of people suffering quietly at home, unseen, and those patients are focused on when you deliver

		treatment centre.
3	Q.	Turning back to you, Professor, and looking at Wales.
4		If we can go to a witness statement of
5		Judith Paget. This is INQ000486014 and paragraph 630.
6		This sets out the way in which elective hip
7		replacement was dealt with. It was it says here it
8		was:
9		" by definition not considered to be urgent and
0		as such it was for Local Health Boards to decide when to
1		continue to provide such elective surgery based on
2		an assessment of whether it could be done safely and
3		without compromising their ability to respond to
4		Covid-19 patients and deliver essential services."
5		Reading that, does it follow that in Wales
6		a similar approach was taken to that of Scotland in that
7		it was left to local health boards?
8	PRO	DFESSOR METCALFE: Yes, that's consistent with the health
9		structure in NHS Wales. It was considered appropriate
20		that trusts should individually make decisions about the
21		provision of orthopaedic care. Yeah, so in many ways a
22		very similar structure, very similar structure to
23	~	Scotland, and I think that varied a lot between trusts.
24	Q.	Are you aware of how the process of or if the process of
25		target setting took place for return of elective care in 69
1		objective and not linked to financial incentives. And
2		consequently treatment delays in Wales are absolutely
3 ⊿		huge. You know, it's quite it's absolutely
4 5		commonplace for a patient in Wales to wait two years or more for a hip replacement. And it remains so.
6	0	Turning then to Northern Ireland. If we go further down
0 7	Q.	the page on page 25 of your report, you deal with
1		Northern Ireland and the approach that was taken there
8		Normon neiana ana me appidadi mar was laken mere
8 9		with respect to the reformulation of targets in terms of
9		with respect to the reformulation of targets in terms of remobilising elective surgery. These bullet points here
9 0		remobilising elective surgery. These bullet points here
9 0 1		remobilising elective surgery. These bullet points here set out the blueprint.
9 0 1 2		remobilising elective surgery. These bullet points here set out the blueprint. It looks as if it was published in July 2020. Is
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/	51 October 2024
	Wales?
PR	DFESSOR METCALFE: So the guidance and central management
	of elective care in Wales was significantly delayed
	compared to what we saw in NHS England so in the same
	report in two paragraphs later, it documents that the
	first meetings were first held about elective
	orthopaedic care in 2021 and the first guidance document
	was released in 2022. And, in fact, that guidance
	document is much more vague than NHS England.
0	In fact if we look at your report, this is at page 24
α.	and 25 of your report, paragraph 62.
	I'll just wait for it to come up. It might take
	a moment whilst we change over.
	You've set out here the targets that were set in
	2022 by the Welsh Government. These are the bullet
	points that we can see there at the bottom. So:
	"No patient waiting more than a year for their
	first outpatient appointment by the end of 2022.
	"No patients waiting longer than two years in most
	specialities by March 2023
	"No patients waiting longer than one year in most
	specialities by Spring 2025."
	So is this what you are referring to when you say
	they were less clear in terms of the targets?
PR	OFESSOR METCALFE: Yes, they're much less clear an 70
~	orthopaedic waiting patients.
Q.	5
	"By March 2026, no-one should wait more than 52
	weeks for a first outpatient appointment and
	inpatient/day case treatment; or, 26 weeks for
	a diagnostics appointment."
	March 2026 is quite a long way away from when this
	was first published. Are you surprised by quite how
	long that target appears to be?
PR	OFESSOR METCALFE: Well, it is certainly later than even
	the recommendations in Wales and much later than you
	would see from the recommendations from Scotland or,
	indeed, NHS England. So, yeah, very delayed.
	And our certainly the communication we've had
	with doctors around the country, those in Northern
	Ireland are reporting really very substantial delays for
	surgery, again commonplace for two or more years and, in
	PR(Q.

- 18 some cases, three- to four-year waits for treatment.
- 19 Q. So does this target reflect the extent of the waiting20 lists issue in Northern Ireland?

21 PROFESSOR METCALFE: I would say, I mean, the waiting list

- 22 issues in Northern Ireland are really substantial and
- 23 really long, you know, it's very clear. Well, Wales is
- 24 clearly struggling, Northern Ireland is clearly
- 25 struggling and perhaps even longer. I think the long 72

1	delay to setting a target which we've still not reached
2	is part of the pattern that we see that is just
3	reflective of, you know, really quite marked
4	difficulties in the health service there.
5	Q. That can come down.
6	Reflecting, then, on all of the four nations of
7	the UK and their approaches you've sort of touched on it
8	as you've gone along but are there any other comments
9	you'd like to make about the way in which the countries
10	compare in terms of their approaches to restoring
11	elective surgery?
12	PROFESSOR METCALFE: Those are probably the key points.
13	I would say there was a lot of individual variation even
14	within regions which I think we're going to take on in
15	further discussion. You know, even within hospitals
16	within regions there are quite marked differences that
17	tell us a lot of about how elective care can and should
18	be delivered or might be better not delivered. But
19	I think this central management and incentivisation was
20	quite a powerful thing that we discovered as we were
21 22	doing the report. It wasn't something I had necessarily
22	processed as much before we did the report but it became quite stark as we were doing it.
23	Q. Turning to once the decision to restore had been set
25	out, there was a need, wasn't there, to identify how
20	73
1	it's like it's similar to a kind of rapidly
2	it's like it's similar to a kind of rapidly
	progressive arthritis picture. They could be defined as
	progressive arthritis picture. They could be defined as P3. So a small number of hip replacement patients could
3	P3. So a small number of hip replacement patients could
3 4	
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1	patients would be triaged and prioritisation guidance
2	was set out. If we could go to page 26 of your report
3	in table 2. You have set out here a number of priority
4	guidance a table which sets out the order in which
5	priority is to be given to procedures.
6	I think at the bottom it should say it says
7	P1a, P1b, P1a, P3, but I think it should say P4, is that
8	right? Which of these categories would hip replacement
9	have fallen into?
10	MS SCOTT: This was guidance from the combined royal
11	colleges and then other organisations produced very
12	similar guidance whereby you could apply the same kind
13	of triage across surgical specialties. So it goes from
14	P1, which is emergency or urgent, through to P4, and P4
15	was procedures to be performed in greater than
16	three months. So, kind of, routine hip replacement was
17	very much defined as a P4-type condition.
18	P2, which was procedures to be performed in less
19	than a month. Some cases where the hip had completely
20	collapsed may have been able to be defined as P2 because
21	the document does include arthroplasty where delay will
22	prejudice outcome. So some patients were classified as
23	P2s and some patients with something called avascular
24	necrosis, so the ball part of your hip joint, if the
25	blood supply to that gets damaged it can collapse and
	74
1	MS SCOTT: Yes.
2	
3	Q. And P2 is what is in fact now
	Q. And P2 is what is in fact nowMS SCOTT: Less than a month.
4	
4 5	MS SCOTT: Less than a month.
	MS SCOTT: Less than a month. Q. less than a month, exactly. It's been removed from
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1		because most of our patients would be P3 and P4, they
2		would never get to the top of the list. There would
3		always be a P1 or a P2 that would trump them.
4	Q.	And something that came up before, and her Ladyship was
5		dealing with with Professor Bhangu, was what about the
6		circumstances where someone has been waiting for
7		a longer period of time, how does that impact
8		prioritisation?
9	MS	SCOTT: So this was the guidance for prioritisation from
10		the Colleges. The British Hip Society gave some more,
11		kind of, more granular and more hip-specific guidance
12		that did indicate some other conditions that of the
13		hip that may be a P1 or a P2 and similarly the European
14		Hip Society also produced that.
15		In terms of long waiters, they were not included
16		in this original guidance and that was very much left to
17		clinicians to decide whether you thought someone was
18		a P2 or a P3 because that was the only way they were
19		going to get an operation, and in fact latterly what has
20		happened is certainly in my health board is if you've
21		been waiting longer than two years you get redefined as
22		urgent. Because the problem is with this system and
23		limited capacity, if you're not urgent you'll never get
24		to the top of the list and you'll never get your hip
25		replacement.
		77
1		the bottom of what happened there, but that can come
2		down.
3		In terms then turning to you, Professor, in
4		terms of actually resuming elective surgery, there were
5		some challenges, weren't there, in terms of the way in
6		which the healthcare system had been restructured as

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2	down.
3	In terms then turning to you, Professor, in
4	terms of actually resuming elective surgery, there were
5	some challenges, weren't there, in terms of the way in
6	which the healthcare system had been restructured as
7	a result of responding to the initial waves of the
8	pandemic?
9	PROFESSOR METCALFE: Absolutely. And I think
10	Professor Bhangu explained that actually the problem was
11	largely not the surgeons availability, it was largely
12	the staff availability, particularly theatre nurses and
13	anaesthetic staff. Who are, of course, probably the
14	best qualified people to support critical care, behind
15	critical care themselves obviously, in the sense they
16	have those sort of anaesthetic skills that are valuable.
17	So there was a mass redeployment of staff into
18	critical care particularly and to support Covid wards.
19	There was, of course, an earlier physical
20	deployment as well. You know, the space had to be
21	reused. There's a number of examples of patients being
22	ventilated in theatre spaces. But those were restored
23	sooner than the staff resource was restored.
24	The second challenge was how do we operate on
25	patients safely and learning these concepts of a green 79

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1	Q.	That process, though, and the way in which it's done is
2		entirely dependent on the judgment of the clinician?
3	MS	SCOTT: It is completely and there's no agreement on
4		whether somebody who is working age and is off work and
5		unable to support their family because they've got
6		terrible pain from hip arthritis whether you give the
7		hip replacement you've got to that patient or whether
8		you give it to the 85-year-old who is housebound at home
9		and is rapidly becoming more frail and isolated and
10		lonely because of that. There's no guidance on how to
11		prioritise between these.
12	Q.	You touched on it earlier when you spoke about how you
13		felt that really this prioritisation guidance didn't
14		that well apply to orthopaedic settings. You also say
15		that you felt that the effect may have been that for
16		orthopaedic patients they may have been deprioritised as
17		a result of using this sort of criteria; is that right?
18	MS	SCOTT: Absolutely. And there's evidence that through
19		the time period in question for the Inquiry, orthopaedic
20		surgery was the lowest volume surgery other than dental
21		surgery. So we really you know, there's firm
22		evidence that we were orthopaedics in general was
23		deprioritised, and hip replacement patients as part of
24		that.
25	Q.	Thank you, that can come down now. We'll try to get to
		78
1		pathway. Should I explain what a green pathway means?
2	Q.	I think we can probably guess but it would be helpful
3		just for clarity.
4	PRO	OFESSOR METCALFE: Yes, so a green pathway is essentia

ally 5 a pathway in which you are confident that -- as 6 confident as you can be that someone doesn't have Covid. 7 And it required quite a few things. Now, the most important step was probably patient isolation before 8 9 surgery, followed by a test usually about three days 10 before their operation, a Covid test. And the chances 11 of them having Covid having had a period of isolation 12 and then a Covid test was very small. But critically it also meant that you had to have 13 14 a separate group of staff delivering care for those 15 patients, a separate ward, separate entrances, separate 16 corridor spaces, separate theatre, separate recovery. 17 So there was a physical change to the facility that had 18 to be in place. And some facilities were well set up 19 for that and some facilities weren't well set up for 20 that. 21 Typically, because a lot of orthopaedic care is 22 delivered in acute hospitals alongside acute care, you 23 know, it might be ward 11 or ward 23 or something, you 24 know, up the stairs and -- quite hard to separate. 25 Whereas others are much easier to separate because

1		they're already in dedicated units.	1		
2	0	Q. It seems that you need, in fact, an alignment between			
3	ч.	the repurposing of spaces and also the availability of			
4		staff?			
5	PR	ROFESSOR METCALFE: Indeed.			
6	Q.	Did, in fact, the restoration of elective care			
7		necessarily align with the ending of things like			
8		redeployment or the provision of care being given in	8		
9		different spaces to they were previously?	9		
10	PR	OFESSOR METCALFE: It was hugely variable around the	10		
11		country, is the simple answer to that. So, you know, we	11		
12		have a growing number of elective-focused sites, and in	12		
13		specialist orthopaedic hospitals, which are effectively	13		
14		elective-focused sites, they are able to redeploy	14		
15		relatively quickly, and clearly some of their staff had	15		
16		redeployed to other hospitals. But those were mostly	16		
17		restored. And of course they had the physical space and	17		
18		the ability to deliver those pathways.	18		
19		Other units found it very, very difficult, both	19		
20		from a physical space physical structure organisation	20		
21		sense but also from a staffing sense.	21		
22		And I think that explains the really quite marked	22		
23		variability even within individual regions.	23		
24	Q.	We're going to look now at the geographical variation,	24		
25		and if we could look at your report and look at	25		
		81			
1		careful. So in my region there were really marked	1		
1 2		careful. So in my region there were really marked differences, to the point that now there is probably	1 2		
2		differences, to the point that now there is probably	2		
2 3		differences, to the point that now there is probably a difference in waiting times of a year whether you	2 3		
2 3 4		differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between	2 3 4		
2 3 4 5		differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite	2 3 4 5		
2 3 4 5 6		differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because	2 3 4 5 6		
2 3 4 5 6 7	Q.	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up	2 3 4 5 6 7		
2 3 4 5 6 7 8		differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another.	2 3 4 5 6 7 8		
2 3 4 5 6 7 8 9		differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences	2 3 4 5 6 7 8 9		
2 3 4 5 6 7 8 9	PR	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences OFESSOR METCALFE: Yes.	2 3 4 5 6 7 8 9 10		
2 3 4 5 6 7 8 9 10 11	PR Q.	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences OFESSOR METCALFE: Yes. can we derive any messages from looking at the map here? OFESSOR METCALFE: Yes, indeed. From this map, and indeed	2 3 4 5 6 7 8 9 10 11		
2 3 4 5 6 7 8 9 10 11 12	PR Q.	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences OFESSOR METCALFE: Yes. can we derive any messages from looking at the map here?	2 3 4 5 6 7 8 9 10 11 12		
2 3 4 5 6 7 8 9 10 11 12 13	PR Q.	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences OFESSOR METCALFE: Yes. can we derive any messages from looking at the map here? OFESSOR METCALFE: Yes, indeed. From this map, and indeed	2 3 4 5 6 7 8 9 10 11 12 13		
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	PR Q.	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences OFESSOR METCALFE: Yes. can we derive any messages from looking at the map here? OFESSOR METCALFE: Yes, indeed. From this map, and indeed from multiple of the figures presented in the report, we see that, in general, England was better able to restore, but variable very variable across the country but better able to restore its activity. Scotland less well so but had some pockets of excellence, pockets of real success. Wales less so	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19		
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	PR Q.	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences OFESSOR METCALFE: Yes. can we derive any messages from looking at the map here? OFESSOR METCALFE: Yes, indeed. From this map, and indeed from multiple of the figures presented in the report, we see that, in general, England was better able to restore, but variable very variable across the country but better able to restore its activity. Scotland less well so but had some pockets of excellence, pockets of real success. Wales less so again. And in fact there's multiple figures show	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20		
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	PR Q.	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences OFESSOR METCALFE: Yes. can we derive any messages from looking at the map here? OFESSOR METCALFE: Yes, indeed. From this map, and indeed from multiple of the figures presented in the report, we see that, in general, England was better able to restore, but variable very variable across the country but better able to restore its activity. Scotland less well so but had some pockets of excellence, pockets of real success. Wales less so again. And in fact there's multiple figures show that the delivery of restoration of elective care in	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21		
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	PR Q.	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences OFESSOR METCALFE: Yes. can we derive any messages from looking at the map here? OFESSOR METCALFE: Yes, indeed. From this map, and indeed from multiple of the figures presented in the report, we see that, in general, England was better able to restore, but variable very variable across the country but better able to restore its activity. Scotland less well so but had some pockets of excellence, pockets of real success. Wales less so again. And in fact there's multiple figures show that the delivery of restoration of elective care in Wales was really, you know, quite a long way behind, and	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22		
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	PR Q. PR	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences OFESSOR METCALFE: Yes. can we derive any messages from looking at the map here? OFESSOR METCALFE: Yes, indeed. From this map, and indeed from multiple of the figures presented in the report, we see that, in general, England was better able to restore, but variable very variable across the country but better able to restore its activity. Scotland less well so but had some pockets of excellence, pockets of real success. Wales less so again. And in fact there's multiple figures show that the delivery of restoration of elective care in Wales was really, you know, quite a long way behind, and Northern Ireland even more so.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23		
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	PR Q.	differences, to the point that now there is probably a difference in waiting times of a year whether you drive half an hour down the road or not, between different hospitals. So you can really have quite marked disparities even in small regions, often because one hospital is set up one way and one is set up another. In terms of national differences OFESSOR METCALFE: Yes. can we derive any messages from looking at the map here? OFESSOR METCALFE: Yes, indeed. From this map, and indeed from multiple of the figures presented in the report, we see that, in general, England was better able to restore, but variable very variable across the country but better able to restore its activity. Scotland less well so but had some pockets of excellence, pockets of real success. Wales less so again. And in fact there's multiple figures show that the delivery of restoration of elective care in Wales was really, you know, quite a long way behind, and	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22		

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	figure 12, please, on screen.
	We have here what's described as a "Heat map of
	proportion of pre-pandemic total hip replacements
	performed in 2020". It might help if you just describe
	what we can see in terms of the key with the colours
	there.
PRO	DFESSOR METCALFE: Yes. So we've used data on hip
	replacement volumes actually we received it per month
	but we've obviously used 2020 data looked at
	2019 data and then divided it by region. So each
	individual region we've looked at: did they what did
	they achieve as a percentage of their pre-pandemic
	volume? If they're blue, they're achieving above 100%
	and if they're sort of yellow they're achieving a bit
	below, if they're pink they're achieving quite a bit
	below, and if they're red they're way below.
Q.	So if we come back and look at it in the round, what is
	the message that we can see from this diagram?
PRO	DFESSOR METCALFE: Well, the first message it's really
	patchy and variable. This, and then I'm sure we'll come
	to a 2021 version, we'll see actually there are more
	the reduction in services was more marked in Wales,
	Northern Ireland and Scotland, and then across England
	very variable.
	Even when looking at this we have to be quite
	82
PRO	DFESSOR METCALFE: Indeed, yes. And I think this is
	telling both because of how red Wales is and but
	also, interestingly, Scotland is quite interesting
	because there's a patch that did really very well, in
	the centre of Scotland, and that was representative of
	one specific trust, I believe, who were much more able
	to restore their activity using a sort of elective care
	hub model.
MS	SCOTT: So one health board, in Forth Valley, did
	prioritise the delivery of elective care and actually
	exceeded their previous volume of work in terms of
	elective surgery. They've subsequently also become
	a national treatment centre. So that was happening in
	the background that they were expanding.
	The Golden Jubilee Hospital, as well as a kind of
	national treatment centre for Scotland, obviously was
	protected as well.
	So those two units have kind of driven this but
	the rest of Scotland remained pretty dire. Certainly
	locally we had until not very long ago four and a half
	thousand people waiting for hip and knee replacements in
	my hospital alone. So it is very patchy.
	And interestingly as well, the centre that did

- And interestingly as well, the centre that did
- prioritise elective over the front door had significant front door issues as a consequence and problems with the

1	emergency department and the acute medical unit.					
2	Q. Is it right that that hospital, I think it's the Golden					
3	Jubilee Hospital, it does take patients sorry					
4	MS SCOTT: So, no, that dark blue there, that is					
5	Forth Valley.					
6	Q. That's Forth Valley.					
7	MS SCOTT: Yes.					
8	Q . And the Golden Jubilee Hospital					
9	MS SCOTT: The Golden Jubilee is its own health board and					
10	it's based in Glasgow, and it does take it takes					
11	patients from the whole of Scotland but different health					
12	boards have different arrangements with it. So it					
13	doesn't take patients from across Scotland based on some					
14	national waiting list, it takes patients based on					
15	X health board sends 100 a month to the Jubilee, that					
16	kind of arrangement, rather than a national waiting					
17	list.					
18	Q. That can come down.					
19	But is it right that during your research you					
20	identified that actually there was a correlation between					
21	the areas of greatest deprivation and the highest					
22	deficit in terms of restoration of hip surgery?					
23	PROFESSOR METCALFE: Yes. That was not the figure shows					
24	a small but definite change effective deprivation on					
25	the waiting times for surgery or, sorry, our ability					
	85					
1	It wasn't really used for orthopaedic care. There					
2	was only so much capacity, of course, and it was pretty					
3	quickly returned to its original functioning in the					
4	independent sector care, in which case they resumed					
5	activity as they would normally do so. But in terms of					
6	NHS delivery of care in the independent sector it wasn't					
7	really used for orthopaedics at all. With very small					
8	numbers it was but at a very small rate.					
9	Q. Next, the impact of the delays which were caused by the					
10	pandemic and the decision to suspend elective care. If					
11	I start with another passage of your report on screen,					
12	please, section 2.3, page 19, where you set out here the					
13	targets.					
14	Yes, here we go.					
15	In England the key target we see here is for					
16	elective care such as hip replacement to have a referral					
17	to treatment time of 18 weeks and all care to be					
18	completed by 52 weeks.					
19	Then we go to Wales and we can see there that 95%					
20	of patients should have a referral to treatment of					
21	26 weeks. No patients waiting longer than 36 weeks.					
22	Go down to Scotland. And we can go through it,					
23	again, 90% of people should not wait longer than					
24	four weeks from referral by a GP to be seen by an allied					
25	health professional. And then Northern Ireland, there					
	87					

nquir	y	31 October 2024
1		to restore elective surgery.
2		And I would also comment that the sort of central
3		guidance allowed some of that allows it it
4		prevents inequalities because it allows the trusts that
5		are most suffering with pressures, because of their sort
6		of demographic, to best deal with to address elective
7		care priorities as well. So otherwise those centres
8		that are most under pressure from their acute side then
9		also deliver more delay to care in the elective side,
10		which worsens the problem of inequality.
11	Q.	Is there also a link between the types of patients who
12	-	may seek care for hip osteoarthritis?
13	PR	OFESSOR METCALFE: I'm sure that's true. It's a thing we
14		don't I couldn't say we have strong data on, but I'm
15		sure there is lots of evidence across healthcare that
16		those who are more socioeconomically deprived have
17		a lower rate of healthcare seeking and lower rates of
18		healthcare engagement, and I'm sure that would be true.
19	Q.	Finally on restoration of care. Professor, do you
20		consider that the independent sector was sufficient
21		utilised to restore this type of care?
22	PR	OFESSOR METCALFE: Well, I would say Professor Bhangu
23		quite rightly said that it was used largely for cancer
24		care, and he felt that it was well mobilised for that
25		and I'm inclined to agree with him from what I've heard.
		86
1		weren't specific targets but the current ministerial
2		waiting time targets state that 50% of patients shall
3		wait no longer than 9 weeks for a first outpatient
4		appointment, with no patient waiting longer than
5		52 weeks.
6		The first thing arises from looking at this is it
7		appears that there are various different ways in which
8		the nations are measuring their ability to perform total
9		hip replacements; is that right?
10	PR	OFESSOR METCALFE: Yes, that's absolutely right. Yes.
11	Q.	If we can take that down.
12		Is it right that actually this lack of consistency
13		in terms of the data and the way in which nations are
14		measuring their success in terms of performing
15		orthopaedic care makes it very difficult to actually
16		assess and compare the impact of the pandemic?
17	PR	OFESSOR METCALFE: Yes, it does. I mean, actually it's
18		very hard to get referral for treatment times for hip
19		replacements at all. We haven't been able to provide
20		that data. There are so the way it is measured, it
21		also tends to be collected in aggregate by specialty.
22		But if you think of the specialty of trauma
		orthopaedics, it's hugely diverse. So, you know, carpal

- 24 tunnel operations, you could do a lot of those in the
- 25 pandemic because you didn't need an anaesthetic and you 88

needed a lot less physical space and you could -- so 1 2 there was a long period where a lot of day case 3 operations were being performed but not hip replacements 4 and knee replacements, and -- because, of course, they 5 require general anaesthetic and they're a big operation 6 and recovery space in a ward. 7 So the waiting times that are stated are often 8 poorly representative of what actually happened to 9 people who had joint replacements, and I think that's 10 quite important to recognise. We can be overly reassured by waiting times, by specialty, because they 11 12 contained a multitude of different issues. 13 Q. You can use the data then perhaps to spin whichever 14 message you wish to send; is that right? PROFESSOR METCALFE: Well, yes, to some degree. I mean, in 15 16 many ways the -- you know, if you've got a large number 17 of people who are waiting a long time, you can be pretty 18 confident you've got a lot of people waiting a long 19 time. But if you can't be reassured by, say, a median 20 figure of, you know, X number of people at --21 X percentage of people achieving this in trauma 22 orthopaedics, because you might have just done lots of 23 local anaesthetic procedures and not many hip 24 replacements. 25 And we see that, I think, in -- so to compare in 89 1 there was a 46% reduction, consistent with about 2 50,000 people -- less people having hip replacements 3 in 2020 compared to 2019. You can ascertain how long 4 you would expect that recovery to be to bring them back 5 to previous standards, to bring them back to the sort of 6 waiting times people were achieving. We know that's 7 going to be a number of years. So we can ascertain that waiting lists are 8 9 definitely longer, definitely variable, and longer in 10 the devolved nations. It's actually guite hard to put 11 an exact figure on exactly how much but we can be pretty 12 confident of the sort of scale. 13 Q. Taking a step back, does it follow then that -- you said 14 earlier you didn't criticise the decision to initially 15 suspend elective surgery. The issue here is about the variability in restarting it? 16 PROFESSOR METCALFE: Absolutely, yes. 17 Q. In terms of internationally and comparing 18

- internationally, at paragraph 146 you deal with how theUK has fared internationally. How did it fare?
- 21 PROFESSOR METCALFE: Very poorly, is the simple answer. So
- 22 I think we have a figure which shows -- from the OECD.
- 23 So this is data that compares -- yes, here we go,
- figure 25 on page 62.
- 25 **Q.** Can we get that on screen, please.

91

1		England and Wales right now, there are very few people				
2		in England waiting two years for treatment. There are				
3		23,000 at least waiting to that time in Wales, so for				
4	orthopaedic care. So that's at least that was					
5	a press release recently.					
6		So that's the sort of figures we should be,				
7		you know, cautious of.				
8	Q.	Do you think then there would be value in having				
9		a uniformity of measures in terms of how to assess				
10		someone's waiting time across all four nations and				
11		across the individual countries as well?				
12	PRO	DFESSOR METCALFE: Indeed. I think uniformity of data,				
13		and sufficiently granular data that it is meaningful,				
14		would be really valuable.				
15	Q.	Were you, though, able to in general terms ascertain how				
16		much of an impact, in terms of delays, the initial				
17		decision to suspend, and indeed the pandemic generally,				
18		caused?				
19	PRO	DFESSOR METCALFE: Say that again, sorry				
20	Q.	Are you able to ascertain at all what level of delay can				
21		be attributed to the decision to suspend elective care?				
22	PRO	DFESSOR METCALFE: Well, I think we can say that				
23		I mean, we can say what percentage of hip replacements				
24		weren't done compared to what we'd expect. So in				
25						
		90				
1		Thank you.				
2	PRO	DFESSOR METCALFE: This compares the United Kingdom's				
3		performance against multi-other EU countries. To put				
4	MO	this in context, the for hip replacement				
5	-	SCOTT: 24.				
6		So page 62.				
7	_	SCOTT: Figure 24.				
8 9	Q.	Figure 24, sorry. If we could just go back a page. DFESSOR METCALFE: So the UK chart is pretty obvious				
9 10	FRU	DFESSOR METCALFE: So the UK chart is pretty obvious because that's the lowest one by far, towards the right				
10		of the screen. So the EU block percentage in terms of				
12		the reduction in delivery of hip replacement over 2019				
13		to the change between 2019 to 2020				
14	Q.	Just the top one.				
15		DFESSOR METCALFE: the EU average was minus 14, the U				
16		average was minus 46%. And we were by far the worst				
17		performing country.				
18	Q.	What are the main factors for the UK performing so				
19	ч.	poorly?				
20	PRO	DFESSOR METCALFE: So I think we have to reflect that				
21		the UK was already struggling to meet demand. So the				
22		supply of elective orthopaedics was already falling				
		sappi, s. sissare statepasaiss was anounly failing				

- behind and waiting lists were already rising before thepandemic. I think we have a lot of mixed acute and
- elective care delivery that meant that responding to the
 92

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UK

1		pandemic meant was incredibly difficult, because we
2		couldn't deliver the green pathways and the separated
3		care that could have happened if we'd had more of an
4		elect separate elective and acute setups, in the
5		model of sort of elective care hubs.
6		And I think that's probably the biggest change
7		that would allow us to be more resilient in future
8		pandemics, would be the ability to have elective care
9		hubs that are physically distinct and can deliver green
10		pathways and deliver care efficiently and effectively,
11		is probably the biggest difference. I think the overall
12		capacity in the NHS is definitely a factor as well.
13	Q.	You touched on elective hubs and you describe in your
14		report an example, or two in fact, of innovative
15		practices. One of them is at the South West London
16		Elective Orthopaedic Centre. What did they do that was
17		different to the general approach?
18	PR	OFESSOR METCALFE: They are a ring-fenced elective
19		orthopaedic unit, where and physically ring-fenced,
20		in the sense that their whole facility is physically
21		separate from acute care. So that allowed them to
22		deliver green pathways very efficiently, allowed them to
23		re utilise their staff resource effectively and
24		allowed them to restart, you know, much more efficiently
25		than others.
		93
1		capacity. And they've gone from waiting lists of
2		two years to well below one year, you know, nine months
3		to a year already, in very short space of time actually.
4		So it's demonstrating that these things can be done, can
5		improve your capacity and can make you much more
6		resilient.
7	Q.	Turning to the overall messages, if I could start with
8		you, Ms Scott. What is your overall message from
9		reviewing what went on during the pandemic and how it's
10		impacted orthopaedic care and hip replacements?
11	MS	SCOTT: So I think it's clear from all the data that
12		orthopaedic surgery was deprioritised more than other
13		specialties and there are a lot of lessons that we can
14		learn from that deprioritisation and from the lack of
15		ability that certain regions have had in restoring
16		elective surgery capacity and I hope that we can then

apply those to what happens not just in the next

but what literally happens every winter, to hip

deprioritised first.

pandemic, which is obviously the point of this Inquiry,

replacement patients they always get cancelled and

So the lessons I think that are key are: in the

pandemic response a centralised decision-making, I think

is key, and where that happened with specific quantified

targets in England it gave trusts the ability to respond 95

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1	In fact, if you look at their performance, you
2	know, they've outperformed the rest of the NHS
3	consistently since the pandemic. And that I think is
4	reflective of, you know, a separate elective hub
5	structure that's physically distinct and allows the
6	organisation to plan very much and to deliver this care
7	efficiently.
8	What's also very good about it is it takes staff
9	from other trusts in the region, so it's not attached to
10	a trust, which means that you can you know, you can
11	develop a network of trusts that aren't undermining the
12	ability of other trusts to deliver, they're actually
13	supporting the ability of trusts to deliver in a region.
14	And if I may follow on to the Exeter centre as
15	well. So Exeter used a Nightingale model to deliver
16	elective care, and this was for the South West. So the
17	South West was one of the poorest performing regions in
18	terms of its ability to in England anyway, one of the
19	poorest performing regions in England in terms of its
20	ability to restore elective care. And it's been
21	absolutely transformed by using a Nightingale unit and
22	opening two extra elective theatres.
23	And that, again, is trust neutral. It's not
24	it's bringing in staff and surgeons and other staff from
25	all sorts of trusts in the region to deliver extra
	94
1	and restore elective care much better than it did in the
2	devolved nations where it wasn't mandated. Recovery was
3	not mandated, it was left to individual health boards to
4	decide whether they had the capacity to do that or not,
5	and that has led to massive regional variation.
6	So I think better top down messaging in terms of
7	mandating recovery is fundamental.
8	I think inter-trust sharing of waiting lists and
9	patients is also fundamental. It's not fair that if you
10	live in one location you have to wait three years for
11	your hip replacement, and if you live half an hour down
12	the road you get it in six weeks which is the level of
13	disparity that is being experienced currently.
14	So that would be my two key messages and I'll hand
15	on to Andy for
16	PROFESSOR METCALFE: Yes, I wanted to follow on with the
17	experience of elective care hubs which were clearly
18	essential in both the ability to restore care and then
19	transforming care when we realised that there were
20	backlogs. And the ability to deliver elective surgical
21 22	hubs, to deliver focused care for those patients, I think is transformative to our resilience for the
22 23	
23 24	future. MR FIREMAN: Thank vou verv much.
24 25	, , , , , , , , , , , , , , , , , , ,
20	Those are my questions, my Lady. 96

(24) Pages 93 - 96

1	LADY HALLETT: Before I ask Mr Thomas, I think, has some				
2	questions for you.				
3	Questions from THE CHAIR				
4	DY HALLETT: Can I spring on you the question I sprang on				
5	the Professor this morning				
6	PROFESSOR METCALFE: Of course.				
7	LADY HALLETT: Professor Bhangu. Were either of you				
8	redeployed?				
9	PROFESSOR METCALFE: Do you want to go first?				
10	MS SCOTT: So my practice was prior to the pandemic was				
11	50% joint replacements and 50% trauma, so my joint				
12	replacements disappeared immediately but trauma kept				
13	going so I was full on trauma and we were we helped				
14	with proning in ITU and things like that but I wasn't,				
15	fortunately, redeployed to a completely different				
16	department because trauma kept on coming.				
17	PROFESSOR METCALFE: So I was in the first wave I was				
18	redeployed to help deliver minor injury care so we				
19	actually set up a separate minor injury unit in our				
20	elective footprint to take the pressure and physical				
21	space off A&E. In the second wave I did a few shifts on				
22	Intensive Care Unit, although much less than my junior				
23	doctor colleagues, I have to say.				
24	LADY HALLETT: And were you consulted about where you went?				
25	PROFESSOR METCALFE: Yes. So, similar to Professor Bhangu's 97				
1	inequalities related to total hip replacement access,				
1 2	inequalities related to total hip replacement access, and there you note disparities in both utilisation and				
2	and there you note disparities in both utilisation and				
2 3	and there you note disparities in both utilisation and outcomes amongst ethnic groups.				
2 3 4	and there you note disparities in both utilisation and outcomes amongst ethnic groups. Could you share your view on whether targeted				
2 3 4 5	and there you note disparities in both utilisation and outcomes amongst ethnic groups. Could you share your view on whether targeted public health initiatives are necessary to encourage				
2 3 4 5 6	and there you note disparities in both utilisation and outcomes amongst ethnic groups. Could you share your view on whether targeted public health initiatives are necessary to encourage greater uptake of elective procedures such as total hip				
2 3 4 5 6 7	and there you note disparities in both utilisation and outcomes amongst ethnic groups. Could you share your view on whether targeted public health initiatives are necessary to encourage greater uptake of elective procedures such as total hip replacement in these kinds of communities and, if so,				
2 3 4 5 6 7 8	and there you note disparities in both utilisation and outcomes amongst ethnic groups. Could you share your view on whether targeted public health initiatives are necessary to encourage greater uptake of elective procedures such as total hip replacement in these kinds of communities and, if so, can you assist the Inquiry with what might such				
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quiry	/	31 October 2024
1		answer, the with the department certainly when we
2		made the first decision we sat down together as
3		a department and said: how are we going to help and how
4		can we support the hospital? And we split ourselves
5		into, like Chloe, a group delivering trauma and a group
6		delivering minor injury care.
7		In the second there was a request it was very
8		much a voluntary request but a request for support for
9		intensive care and we as a department sat down and
10		agreed that would be appropriate, except in cases where
11		people didn't feel they were able to. So, yes, we did
12		agree on that but it was quite an experience.
13	LAI	DY HALLETT: I can imagine. And not one you'd wish to
14		relive, no doubt.
15	PR	OFESSOR METCALFE: No, no, very challenging. Very
16		challenging.
17	LA	DY HALLETT: Mr Thomas.
18		Questions from PROFESSOR THOMAS KC
19	PR	OFESSOR THOMAS: Good morning, Professor good
20		afternoon
21	PR	OFESSOR METCALFE: Good afternoon.
22	Q.	Professor Metcalfe and Dr Scott. I only have a small
23		handful of questions for you. I represent FEMHO, the
24		Federation of Ethnic Minority Healthcare Organisations.
25		In paragraph 136 of your report you discuss health 98
1		there any examples from other health organisations or
2		that could serve as a model?
3		OFESSOR METCALFE: That's a very interesting question.
4	MS	SCOTT: My understanding, specific to joint replacement,
5		is there's a lot more research coming out of the
6		United States for example in terms of racial disparities
7		in access to joint replacements. There's also gender
8		disparities in access to joint replacements. It can be
9		difficult and deprivation issues and what have you.
10		So I think it's certainly something that needs
11		addressing not just in joint replacement surgery but
12		probably across the board in all healthcare.
13	Q.	Let me move on to my second question. Moving on to the
14		impact of the pandemic on elective surgeries. Has the
15		pandemic exacerbated delays in procedures like total hip
16		replacements for ethnic minority patients as compared to
17		other groups?
18	PR	OFESSOR METCALFE: So we know there was a relationship
19		with social deprivation and we know that both ethnic
20		minority proportions of ethnic minorities and social
21		deprivation are two interlinked are often
22		interlinked, so it is likely that there was. We don't
22		have data an that and norhang similar to the point that

- have data on that and perhaps similar to the point that
- was being discussed earlier about granularity of data,
 - then actually granularity of data in terms of ethnicity,

1		gender, social deprivation, would be valuable if there				
2		was a way of making that available and that would				
3		improve our ability to because ultimately the				
4		availability of data allows you to act in a				
5	Q.	In a more targeted way?				
6	PR	DFESSOR METCALFE: In a more targeted way and motivate				
7		change, so I think that sort of granularity of data				
8		would be really valuable.				
9	Q.	Let me come on to my last question. From your				
10		perspective how can healthcare providers improve				
11		cultural competence throughout hip replacement care				
12		pathway from diagnosis through to post-operative				
13		recovery to ensure that ethnic minority patients receive				
14		equitable and culturally sensitive care?				
15	PR	DFESSOR METCALFE: Do you want to start?				
16	MS	SCOTT: So I think part of the barrier often is a lack of				
17		diversity within orthopaedics itself and actually if				
18		orthopaedics itself could have a more diverse workforce				
19		then it may help more diverse individuals whether				
20		regardless of the reason for their diversity, it might				
21		make them more confident in accessing healthcare for				
22		their joint problems. So that's certainly something				
23		that is in the spotlight at the moment and definitely				
24		needs work, but lots of people are working to try and				
25		improve that.				
		101				
1	1 4 1	DY HALLETT: Ms Nield.				
2		NIELD: My Lady, may I call, please, Julie Pashley.				
2	100	THEES. My Lady, may roan, please, built rashley.				

~	MO NUEL D.	March and a			Leville -	D
2	MS NIELD:	iviy Lady,	may i cail,	please,	Julle	Pas

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MS JULIE PASHLEY (affirmed) Questions from COUNSEL TO THE INQUIRY

- 5 LADY HALLETT: I hope you haven't been hanging around for 6 too long.
- 7 THE WITNESS: No, thank you.
- 8 MS NIELD: Ms Pashley, could you give your full name,

9 please.

- 10 A. Julie Pashley.
- Q. You've provided a witness statement to this module of 11
- the inquiry dated 20 June 2024, that's INQ000486003, 12
- 13 which sets out the experiences of your daughter who was
- 14 a young person detained in hospital, in a children and
- 15 young persons mental health services inpatient unit,
- 16 between March 2020 and June of 2021; is that right?
- 17 A. Yeah
- Q. I think when your daughter was first admitted she was 18 16 years of age; is that correct? 19
- 20 Α. That's correct.
- Q. I think you are a mother of two children in fact? 21
- 22 Α. Yeah.
- 23 We're not going to name your daughter today. We are Q. 24 going to refer to her by the initials CB --
- 25 Α. Yeah.

- PROFESSOR METCALFE: Yes, I would agree and again I would 1 2 follow on from Professor Bhangu's suggestion that there 3 really should be much more research in this area. 4 I think we recognise it as something we could do better at, and I think as clinicians and in fact our clinical 5 6 bodies recognise that this is an important issue we need 7 to improve on. I don't think we're there yet in terms of our ability to do that well and I think we could be a 8 lot better and we probably do need to invest in research 9 10 that focuses on that. PROFESSOR THOMAS: Thank you very much. 11 Those are my questions. 12 LADY HALLETT: Thank you, Mr Thomas. 13 14 I think that completes the questions for you. 15 Thank you both very much indeed, Professor Metcalfe, 16 Ms Scott, for all your help in preparing the report, for 17 making it understandable and for all your help today. 18 I'm really grateful to you. 19 PROFESSOR METCALFE: Thank you very much. 20 MS SCOTT: Thank you. 21 (The witnesses withdrew) 22 LADY HALLETT: 1.40. 23 (12.37 pm) 24 (The short adjournment) 25 (1.40 pm) 102
- 1 Q. -- if that's all right?
- 2 LADY HALLETT: Sorry to interrupt. Given that you've given
 - your name, which is now public, is your daughter all
 - right for you to talk about her?
- 5 A. Absolutely.
- 6 LADY HALLETT: I just wanted to check, because obviously
 - people will be able to identify her even if we don't
- 8 name her.

3

4

7

- 9 A. Yes.
- MS NIELD: Thank you, my Lady. 10
 - I think your daughter was first admitted to
- a tier 4, that's inpatient, mental health unit at the 12
- end of January 2020; is that right? 13
- 14 A. Yes
- 15 Q. And she was admitted as a voluntary patient, so she 16
 - wasn't admitted under the Mental Health Act; is that
- 17 correct?
- A. That's correct. 18
- Q. And what was her diagnosis at that time? 19
- So she was depressed, anxious, at risk of suicide, risky 20 Α. 21 behaviour and diagnosed autistic at that point.
- 22 Q. Thank you. When your daughter was first admitted to
- 23 that tier 4 inpatient ward, you say in your witness
- 24 statement that most things seemed to function properly
- 25 within the unit. How would you describe the culture or 104

1 the atmosphere on the unit at that point? 2 Α. It was really warm, friendly, open. It was designed to 3 feel like home from home. It was -- families were 4 involved, families were welcomed on to the ward, we were 5 part of the care and that continuity of care. 6 Q. Thank you. And then I think towards the end of February 7 or beginning of March you say that things changed on the 8 ward as everyone was becoming more aware of Covid-19 and 9 its risks. Can you tell us what changed on the unit at 10 that point? A. So we were no longer allowed on the unit. We could go 11 12 to the family room. We had to wear a mask, we obviously 13 had to use hand sanitiser. All the staff had to wear 14 scrubs, they were also wearing masks. So we kind of 15 lost that connection, I suppose, with the ward, so it 16 became a gap between us and them. 17 Q. And how were those new rules communicated to families? 18 Randomly, as and when they were brought in I suppose. Α. 19 As soon as something changed we were told relatively 20 quickly, but it wasn't consistent. It was constantly 21 changing I suppose. 22 Q. I think there was an incident on 18 March 2020 where 23 staff believed that your daughter had swallowed a blade? 24 Α. Yeah 25 Q. And you were contacted I think by the unit to explain 105 1 result. 2 Q. And did you get a negative result? 3 Α. We did. 4 Q. And so at that point you took CB, your daughter, back to 5 the ward. Was she taken back in. was she readmitted?

- 6 Α. No
- 7 Q. Did they explain why?
- A. Just -- I don't think we'd had the negative result 8
- 9 actually at that point so they weren't prepared to take
- 10 her back, because they were taking a number of -- well,
- probably over 24 hours to get the results at that point. 11 12 So, yeah.
- 13 Q. And how did you feel about taking your daughter home 14 with you at that stage?
- A. Absolutely petrified. She was obviously in 15
- 16 a risk-taking mood, she had potentially swallowed
- 17 a blade so therefore she was clearly quite unstable, and
- 18 we had to take her home and have her at home with us in
- 19 our care for potentially two weeks or at least hopefully 20 until the negative result had come through.
- 21 Q. Had she had any home leave during her inpatient stay at 22 that point?
- 23 A. I think she'd had one or two one-night stays at home.
- 24 Q. Did you explain your concerns about her risky behaviour
- and the risk she posed to herself? 25

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- this. What were you asked to do then at that point?
- 2 Α. So we were asked to take her to A&E to be assessed.
- 3 Q. I think that was in a different hospital?
- 4 A. Yeah, in a physical health hospital, not a mental health 5 hospital
- 6 Q. And were you told whether you could bring your daughter 7 back to the inpatient unit after you had been to A&E?
- 8 We were told we couldn't take her back to the unit Α.
- 9 because she was a risk, Covid risk, to the patients and 10 staff on the ward of the mental health unit.
- 11 Q. So the concern at that point was while she was in the 12 A&E department she could have contracted Covid?
- 13 Α. Yeah.
- 14 Q. All right. And how long were you told she would have to 15 stay away from the unit for?
- 16 Two weeks. Α.
- 17 Q. I think, given that, you made attempts to persuade the
- 18 staff at the Accident & Emergency Department to
- 19 undertake a Covid test?
- 20 Α. Yeah, it wasn't -- testing wasn't routine at that point
- 21 and hospitals weren't testing on arrival, so we managed
- 22 to persuade them -- I'm not entirely sure, my husband
- 23 managed to do that persuading -- we managed to persuade
- 24 the doctor to test our daughter for Covid, so that we
- 25 would at least get the result if we needed a negative 106
- 1 Α. Yes.
- Q. Did you explain that to the inpatient staff? 2
- 3 Α. Yeah
- 4 Q. And what was their response?
- 5 Α. "We cannot take her back."
- 6 Q. Were you given any documentation to explain why she was
 - being sent home at that point?
- 8 Δ. No.

- Q. Did there seem to have been a formal risk assessment 9
- 10 undertaken?
- A. Not that we were aware of. 11
- 12 Q. Did they give you any what's sometimes called safety
- 13 netting advice, did they give you any advice about where
- 14 you could go or what you could do or who to contact if
- 15 any of your fears were realised?
- 16 A. We could always contact I think it was a crisis team 17
 - number, but I'm not even sure they were 24 hours a day.
- How did your daughter respond to being told that she 18 Q. 19 wasn't able to go back on to the unit? What were her 20 views?
- 21 A. She was anxious, she knew she wasn't safe. She didn't
- 22 want to come home. We tried really hard to make it as
- 23 pos -- possible -- and easy for her as possible to
- 24 try -- we were quite sort of: it'll be fine, we'll all
- 25 be fine, we'll get through it, it'll be okay. We spent 108

nd trying to entertain and	1	Q.	And were you able to track your daughter?
ughts and feelings	2	Α.	Yeah. Thankfully, we've always had an app on our phones
	3		that we could we can track both of our children
n to that point where the	4		wherever they are.
t going to take CB back	5		And so you were able to locate her?
e potential Covid risks,	6	Α.	Yeah, we could see where she had gone.
to go home at that point.	7	Q.	And where had she gone?
nmunicated her views about her	8	Α.	She'd gone half a mile up the road to a bridge.
n risks to the unit staff at	9	Q.	And what were your concerns then?
	10	Α.	That she was going to jump off the bridge.
nity at that point.	11	Q.	I think fortunately you were able to find her?
u back from that evening	12	Α.	Yeah.
I think that was 18 March.	13	Q.	And I think the police were also called and arrived
	14		shortly after you'd found her; is that correct?
nat evening. I think the	15	Α.	Yes. So my husband arrived first and pulled her back
evening your daughter did	16		off the bridge because she'd climbed over the barriers
ht after you'd all gone to	17		at that point and then the police arrived around about
	18		the same time. They'd gone under the bridge first. She
	19		had called them to say, "You're going need to pick me up
once you realised that she	20		off the road so that no motorists will be hurt by my
rd the front door	21		body."
	22		So the police arrived and at that time and they
front door go. I didn't,	23		were obviously quite concerned about her mental health,
up. And of course we	24 25		and we explained the situation that we'd had with the unit and they called the unit to try to get her taken 110
y wanted to take her back Id her under a section 136.	1 2		day, in fact 20 March, your daughter again expressed suicidal thoughts
of the hospital?	3		Yes.
	4	Q.	whilst she was on the unit and asked to leave the
as when the police	5		unit.
Mental Health Act which	6	Α.	Yeah, she wanted to leave the unit in order to end her
It until they're assessed by	7	_	life.
t correct?	8	Q.	But I think it wasn't until the following Monday, until
	9		after the weekend that your daughter was formally
	10		admitted
, we'll take her back."	11		Yeah.
	12	Q.	under the assessment provisions of the Mental Health
	13		Act, section 2 of the Mental Health Act?
	14		Yeah.
y they were reluctant to	15		Which allowed her to be detained
	16	Α.	For up to 28 days, yes.
preading Covid.	17	Q.	pending an assessment?
about isolation rooms, that	18	A.	
vhen she came back onto	19	Q.	,
	20		unit about that assessment process and the likelihood of
an is station of the	21		when she was going to be discharged from that?
an isolation room and they			
an isolation room and they who can't go home, who	22	Α.	
who can't go home, who	22 23	Α.	unwell to be sent home so she would be detained for as
-	22	Α.	

that evening playing games and trying to entertain and distract her from her own thoughts and feelings I suppose.
Q. If I can just take you back then to that point where the unit were saying they were not going to take CB back because of the Covid risk, the potential Covid risks, and CB was not feeling ready to go home at that point.

7 and CB was not feeling ready to go home at that point.8 Do you know whether CB communicated her views about he

9 own state of mind and her own risks to the unit staff at10 that point?

- 11 A. She wasn't given the opportunity at that point
- 12 Q. So, I'm sorry, I had moved you back from that evening
- 13 when she was discharged, so I think that was 18 March.
- 14 A. Yes.

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- 15 Q. And you tried to distract her that evening. I think the
- following day or the following evening your daughter didactually leave the home at night after you'd all gone to
- 18 bed; is that right?
- 19 A. Yeah, yeah.
- Q. And I think you were able to, once you realised that she
 was missing -- I think you heard the front door
 closing --
- 23 A. Yeah, my husband heard the front door go. I didn't,
- 24 I was asleep, but he woke me up. And of course we25 panicked.

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- back there. That's where they wanted to take her back
 and they were prepared to hold her under a section 136
- 3 **Q.** What was the initial response of the hospital?
- 4 A. "No, we can't take her back."
- 5 Q. So I think you explain that it was when the police
- 6 mentioned section 136 of the Mental Health Act which
- 7 enables them to hold a patient until they're assessed by
- 8 a medical professional; is that correct?
- 9 A. Yeah.
- 10 Q. And at that point --
- 11 A. They gave in and said, "Okay, we'll take her back."
- 12 **Q.** The unit took her back.
- 13 A. Yeah.

15

16

14 Q. Thank you.

Did the unit explain why they were reluctant to take her back?

- 17 A. It was still around the risk of spreading Covid.
- 18 Q. And was there any discussion about isolation rooms, that
- she could be put in isolation when she came back ontothe unit?
- A. We asked if she could go into an isolation room and they
 said, "No, they're for children who can't go home, who
 don't have homes to go to."
- 24 Q. Once the hospital eventually agreed to admit her and to
- 25 conduct a mental health assessment I think the following 111

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- 1 relief that actually she might get what she needed, and
- 2 we wouldn't have to have her at home for a while. And
- 3 then we moved on to, I think it was, 26 December (sic),
- 4 was it, lockdown, the day, or the day after?
- 5 I think she was formally discharged on 26 March, day 2 Q. 6 of lockdown; is that right?
- 7 A. Yeah. So on the Monday, which I think was the 25th,
- 8 24th or 25th of March, I can't remember, the Monday she
- 9 was -- we were told that she wouldn't be discharged.
- 10 And then it was something like 24 hours later when
- a different consultant, one that didn't know her, said, 11 12
- "No, she needs to be discharged, we need the beds for 13 crisis."
- Q. And did you challenge that discharge decision? 14
- 15 Α. Yeah. Yep.
- 16 Presumably that challenge --Q.
- 17 Α. Got nowhere.
- -- made no difference? 18 Q.
- 19 Α. No
- 20 Q. I think you've explained that the discharge note dated 21 26 March stated that your daughter was extremely
- 22 vulnerable, showed risky and impulsive behaviour?
- 23 A. Yeah.
- 24 Q. And went on to explain that the hospital had justified
- 25 the decision to discharge her on the basis that your 113
- 1 autism diagnosis?
- 2 Α. Absolutely useless.
- 3 Q. And how did this second discharge from inpatient
- 4 services seem to impact on your daughter and her
- 5 attitude and trust in the mental health services system?
- 6 A. I think she'd lost all trust by that point. I guess she
- 7 felt that nobody cared, that nobody was willing to look
- 8 after her. She couldn't get the treatment she needed,
- 9 the support that she needed. She just felt really let
- 10 down. I think we all felt really let down.
- Q. And do you think that had an impact on her mental health 11 12 at the time?
- 13 Α. Absolutely.
- 14 Q. In the first few months after she was discharged in March how was CB coping? 15
- A. She wasn't too bad at home. We managed to not have any 16
- 17 significant incidents for a couple of weeks, which was
- 18 really positive. She wasn't great and she was
- definitely deteriorating from that point. 19
- 20 Q. Was she able to engage with any community mental health 21 services?
- 22 Α. Not at that point.
- 23 Q. I think CB was admitted again to inpatient mental health
- 24 services, again as an informal or voluntary patient on
- 25 15 May, 2020?

- daughter had asked to go home --1
- 2 Α. Yeah.
- 3 Q. -- and that they were taking steps to limit exposure to
 - Covid-19 on the unit, is that right?
- 5 Α. Yeah

- 6 Q. How did you feel after you read those discharge notes?
- 7 A. A bit sick really. Again really anxious, thinking:
- 8 could we keep her safe at home again? Yeah, I think it 9 was just dread, absolute dread.
- 10 Q. Was there any care planning put in place for providing
- 11 care to your daughter in the community when she'd been discharged? 12
- 13 Α. I can't remember if it was that time or the next one, 14 the next discharge.
- 15 Q. I think you describe it in your witness statement as 16 "limited care planning --
- 17 A. That's right, yeah.
- 18 Q. -- in place", and the only support that she in fact
- 19 received in the community was over the phone?
- 20 A. Yes, that was, yeah, the things were still quite tricky
- 21 at that point with regards to community services.
- 22 She -- it was phone calls so we could get a phone call
- 23 from the community team but that was it. 24 Q. How beneficial would you say that support over the
- 25 telephone was for your daughter in particular, given her 114
- 1 Α. Yeah.
- 2 Q. And you noted in your witness statement that it was
- 3 immediately clear that the rules around infection
- 4 prevention and control were more rigid but also more 5 consistent
- 6 A. Yes.
- 7 Q.
- Is this to the same unit that she'd been at previously? 8 Δ Yeah, yeah.
- 9 Q. And this was a short admission with 72 hours' crisis
- 10 support on the ward, is that right?
- A. Yeah. Yeah. 11
- 12 Q. And then I think your daughter made good progress during 13 that admission?
- 14 A. Yeah, I mean, I think she'd felt so let down, there was
- 15 an element of she'd just hit crisis again quite quickly
- 16 and was taken back, supported, and realised that
- 17 actually she'd rather be at home and she could manage at
- 18 home. But with the right support at home, which seemed
- 19 to materialise at this point.
- 20 Q. I think she was discharged then on 1 June 2020?
- 21 Α. Yeah
- 22 Q. So just a two-week admission period?
- 23 Α. Yeah.
- 24 Q. How was the care planning prior to that discharge and
- the community support that she received? 25

- A. I think that's when it improved. I think that's when we 1
- 2 had the key worker from Transforming Care came in, and
- 3 we had the intensive care -- intensive support team
- 4 coming out and visiting. So she was being visited at
- 5 home much more regularly after that admission. And
- 6 actually some of that started to -- she was only in
- 7 hospital for three days although she was under their
- 8 care for the two weeks, so they were putting in place
- 9 those -- that support in that time.
- 10 Q. And how did that support seem to affect your daughter?
- Positively. It was a real positive step forward. 11 Α.
- I think then was your daughter planning to try to resume 12 Q. 13 her education then in September?
- A. Yes, which was a huge progress for her. She was totally 14 15 against education for a while and didn't see the point 16 in any future planning at all so we were really positive 17 that she wanted to go to college.
- 18 Q. I think she did have some concerns about the impact of 19 her disrupted education.
- 20 A. She did. She did. So although she was quite excited to
- 21 go, as soon as she could think: oh, my GCSE results are
- 22 coming, what if I can't get to college, what if I don't
- 23 have the grades that I need to get into college?
- 24 Because it was all teacher assessed and she'd missed
- 25 most of year 11, so that sent her back down into 117
- 1 in a room --
- 2 A. In a room on her own. There would be a member of staff
- 3 not in the room. They would be outside the room for
- 4 when she needed to -- if she needed to -- needed any
- 5 support, I suppose, if they needed to do any
- 6 interventions.
- 7 Q. And how did your daughter find those periods of 8 isolation?
- 9 A. Soul destroying probably, I think that's fair to say.
- 10 I can't even begin to imagine what it must be like as
- 11 a healthy teenager to be stuck in a room on your own for
- 12 that length of time, never mind a mentally unwell
- 13 teenager to be stuck in a room on your own with all your
- 14 own thoughts and all those things that have led you to
- 15 be in that place in the first place, so I -- yeah, it 16 wasn't great.
- 17 Q. I think outside of the periods of isolation, at that
- 18 time on that unit your daughter did have access to some outside spaces and some green spaces? 19
- 20 Α. Yeah.
- 21 Q. And she had access to her mobile phone and other communications devices at that point? 22
- 23 Α. Yeah.
- 24 Q. Was that true also in isolation she was able at least to
- 25 contact --

a spiral.

- 2 Q. And I think unfortunately her mental health deteriorated 3
 - to the point that she was admitted again to inpatient
- 4 care?
- A. Yeah. 5
- 6 Q. This time on 4 August 2020?
- 7 Α. Yeah
- Q. Still Covid infection rules in place on the unit. At 8
- 9 that time there were some loosening of restrictions in
- 10 the community but not on the inpatient unit, is that
- 11 right?
- 12 Yeah, that's right. Α.
- 13 Q. And so whenever your daughter had a home visit from --
- 14 Yeah, when she could come home, yeah. Α.
- 15 She was having to then isolate when she went back on to Q.
- 16 the unit, is that right? And how long was she having to 17 isolate for at that time?
- 18 **A.** In theory it should have been about 24 hours but it was
- 19 about 72 by the time -- so they would test -- so if she
- 20 went back on a Sunday night, for example, they wouldn't
- 21 test until Monday morning, then that test would take at
- 22 least 24 hours to come back, so it wasn't until they'd
- 23 had a negative test that she could actually resume
- 24 activities on the ward and leave her room.
- 25 Q. So what would it mean to be in isolation then literally 118
- 1 A. Yes, she could always have her phone. She wasn't 2 allowed a charging cable because of the risk of ligature
- 3 so we didn't manage to find a really short charging
- 4 cable that she could use and they would allow that in.
- 5 But, yeah, she could connect with us.
- 6 **Q.** Another thing that you have noted at that time in terms
- 7 of changes on the unit from pre-pandemic times was that
- 8 staff were wearing PPE and in particular face masks and
- I wanted to ask how that affected your daughter 9
- 10 particularly given her neurodivergence?
- 11 A. So if she can't see someone's face -- she struggles with
- 12 facial expressions anyway but if you're wearing a mask
- 13 she has no idea what mood somebody is in, if they're
- 14 asking something, what that tone is, you know, she
- 15 struggles quite significantly with that sort of
- 16 communication. And she struggles to make connection
- 17 with people anyway so being able to see someone's face
- 18 is really, really important to her and being able to
- 19 hear their voice and yeah, it's just -- I think, again,
- 20 it was quite isolating I suppose.
- Q. So it was impacting on her ability to form a trusting --21
- 22 Α. Form any relationship.
- 23 Q. -- relationship or rapport with the therapeutic staff?
- 24 Α. Yeah.
- 25 Q. And speaking of staff, you've indicated that the 120

1		and so on. Was your daughter able to engage with remote
2		therapy?
3	Α.	No, she absolutely hates remote. Again, I think there
4		is when you're with somebody face to face you pick up
5		on feelings and other things that makes it easier to
6		understand that person. When it's a 2D image, she just
7		can't she cannot engage at all.
8	Q.	I think following an overdose in May 2021, so
9		13 May 2021, I think CB was admitted again to inpatient
10		mental health services, but this time to a unit
11		two hours away from your home; is that right?
12	Α.	That's right, yes.
13	Q.	And is that because there wasn't a bed closer to home
14		that was available?
15	Α.	Yeah.
16	Q.	And this time she was admitted under the Mental Health
17		Act, section 3 of the Mental Health Act, so she was
18		detained on a compulsory basis at that point.
19	Α.	Yeah.
20	Q.	And you've noted that the culture, if I can put it that
21		way, on the unit was quite different, the staff were
22		stricter?
23	Α.	Yeah.
24	Q.	But also that the rules around Covid prevention seemed
25		to be applied less consistently?
		122
1		spend four hours at home, and then we would spend
2		two hours driving her back, and then we would drive
3		home. So we were 8 hours in the car.
4	Q.	5
5	Α.	
6		visit that often! But we did you know, it was
7	_	several times a week.
8	Q.	, , , , , , , , , , , , , , , , , , , ,
9	Α.	
10	Q.	-
11		to isolate?
12	A.	No. Which seems bonkers really.
13	Q.	
14		overnight stays because of the impact on your daughter

- overnight stays because of the impact on your daughter 14
- 15 becoming so distressed from the experiences of
- 16 isolation?
- 17 Yeah. Α.
- Q. I think CB was then discharged from that inpatient unit 18 on 11 August 2021, and was not too far off becoming --19
- 20 turning 18 and becoming an adult?
- 21 Α. Yes
- 22 Q. At which point her responsibility for her care would
- 23 move to adult mental health services; is that right?
- 24 Α. Yeah.
- 25 Q. So she was due to be discharged before she turned 18, 124

- staffing levels were noticeably lower --
- 2 Α. Yeah.

- 3 Q. -- on the ward at this period and there was also more 4 use of agency staff because permanent staff were 5 sometimes absent.
- 6 Α. Yeah, I mean, staff did get Covid, staff were ill so
- 7 they were off and of course they were off for a long
- 8 time. Some of them were very poorly. So staffing
- 9 levels were affected, definitely. And then agency staff 10 were brought in to fill the gaps if they can.
- How did your daughter get on with new staff, making new 11 Q. 12 relationships with those staff?
- 13 Α. Not great. It takes her a lot longer to build
- 14 a relationship with anybody, never mind a continually
- 15 changing staff. I mean, she would struggle from the --
- 16 for the shift from day staff to night staff until she'd
- 17 got used to that. So having different staff in each
- 18 day, people that she didn't feel she could communicate
- 19 with, and then they were -- faces were covered, then
- 20 there's just -- yeah, they were -- I mean, they were
- 21 literally containing, I suppose, at that point. There
- 22 wasn't really -- she wasn't able to access the therapy, 23 the therapeutic levels.
- In terms of therapeutic support, was there a move to 24 Q.
- 25 remote delivery, so online video calls, telephone calls 121
- 1 Α. Yes, so it would depend who was on the ward to what the 2 restrictions were. So the restrictions were similar to 3 the previous ward in that they -- you know, if she went 4 home there were still issues but she -- some staff would 5 let her out, if she was isolating they would let her
- 6 out, if they were using the corridor they could get her
- 7 outside so she could get some fresh air, but some staff
- 8 said: no, you can't do that, you just literally have to
- 9 stay in your room. And it just depended who was on.
- Q. I think at that time if your daughter was allowed home 10 11 for home leave, when she was more stable, she had to 12 isolate for 72 hours every time she came back on the
- 13 unit; is that right?
- 14 A. Yeah, if she stayed home, yeah.
- But the rules were that if she went out of the unit just 15 Q. 16 during the daytime, so she could go out for I think you 17 say in your --
- It was up to 8 hours. 18 Α.
- Yes, 8 hours daily, as long as that didn't involve 19 Q. 20 an overnight stay she didn't have to isolate when she was back on the unit; is that right? 21
- 22 **A**. Yeah.
- 23 Q. So at that point you were presumably driving two hours 24 from your home to the unit?
- 25 Yeah, yeah. Then we would drive her home, then we would Α. 123

1	and I think at that point she wanted to live in
2	supported accommodation: is that correct?

- 3 A. Yeah, she wanted to live in -- on her own. She didn't
 4 want to come back home, it was too traumatic for her to
 5 be in the house.
- 6 Q. And what was your view of her moving into supported7 accommodation? Were you happy for that to happen?
- 8 **A.** I suppose it's a --- it's a tricky one. You never want
- 9 them to leave, but knowing her vulnerability, allowing
- 10 her to live on her own was for us quite risk taking, but
- 11 we were assured that she would have supported living and
- 12 that there would be support in place for her.
- 13 Q. I think because she had been detained under the Mental
- Health Act, she then has a right to quite an extensiveaftercare support package; is that right?
- 16 A. Yeah, so section 117 aftercare, funded by Health and17 Social Care.
- 18 Q. So did it appear -- were you assured that that package19 was in place?
- 20 A. Yeah.
- 21 Q. And was that the responsibility of social services?
- A. The accommodation was, yeah. The accommodation was
 responsible for -- I think it was children services,
- 24 because she was still a child at that time.
- 25 **Q.** And so your daughter's discharged, you're told there's 125
- 1 she just wanted to live on her own. She didn't want to
- 2 be with us so she -- I think in her mind it was: right,
- 3 if I cut off communication with them, somebody will have4 to do something.
- 5 Q. So at that point I think was there any support in place6 from social services?
- 7 A. No. Well, she did have a social worker. She did have8 a social worker. But he didn't provide any support.
- 9 Q. Did there appear to be any communication or cooperation10 between the children's mental health service or children
- 11 social care and adult social services?
- A. No. So she was discharged from CAMHS services, in
 principle to adult services. Adult services were not
- 14 available for her because they didn't feel -- she didn't
- 15 sit with -- she couldn't access what they were going to
- 16 offer, which was group therapy online. So she couldn't
- 17 access that because of being autistic.
- 18 So social services -- so she had nothing, mental
- 19 health support wise, and the communication between
- 20 children services and adult social services was adult
- 21 services saying: we have to reassess, we have to do
- a full new assessment, nothing children services said --no longer counts.
- 24 Q. I think your daughter did eventually have access to
- 25 a supported flat with a low level of support in

- a care package available. I don't think she went
- 2 immediately into any supported accommodation though?
- 3 A. No. So we got home and I had a phone call from social
- 4 services to say there was no placement, there was
- 5 nowhere for her to go, she would have to stay at home.
- 6 At that point, I mean, we didn't want her to be
- 7 discharged because we didn't want her to not go into
- 8 supported living -- we wanted her at home -- we'd
- 9 have -- you know, if she'd wanted to come home we'd have
- 10 had her home, there is no question. But she didn't want
- 11 to come home and we knew pushing her into that situation
- 12 of coming home would cause her distress and an
- 13 escalation of distressed behaviour.
- 14 Q. Was there ever an explanation of why that care package15 which had been agreed to in principle didn't
- 16 materialise?
- A. Because she was about to be an adult so it would beadult social services' problem.
- 19 Q. I think, in fact, your daughter effectively ended up20 homeless?
- 21 A. Yeah.
- 22 Q. And between September and December 2021 you did not knowher location, you did not know where she was?
- 24 A. No, she cut communication to us completely at that
- 25 point, which was upsetting but understandable given that 126
- 1 December 2021 but it wasn't providing the level of
- 2 support that she required at that point?
- 3 A. No. So she went into -- she had a crisis in December,
- 4 when she finally got back in contact with us. And she
- 5 was put into 24/7 support in a flat for -- which was
- one-to-one, for a couple of months, and then she wentinto a low-level flat after that.
- 8 Q. And I think at that point when she was in a low-level
 9 support flat you explain that in fact her flat ended up
- being cuckooed by a drug dealer, who was using the flat
- 11
 to deal drugs, sexually assaulted your daughter and beat
- 12 her over a 3-week period?
- 13 **A.** Yeah.
- 14 **Q.** She became addicted to heroin and cocaine in that time?
- 15 **A.** Yeah.
- 16 **Q.** There was no one from the community mental health team
- 17 visiting to check on her and in fact it was when she
- 18 went to the police herself to explain what was happening
- 19 that that situation was brought to an end. After that
- 20 point she continued to ask for help.
- 21 A. Yeah.
- 22 **Q.** And I think it wasn't until June of 2023 when your
- 23 daughter jumped from a bridge and broke her spine in
- 24 three places that she was provided with the support that
- 25 she needed from adult mental health services and social 128

1		care services, is that right?	1	
2	Α.	Yeah. Yeah.	2	ŀ
3	Q.	Can I ask you, please, Ms Pashley, what's your overall	3	
4		assessment of the impact of the Covid restrictions and	4	
5		rules on the care and treatment that your daughter	5	
6		received and her experiences as an inpatient during the	6	
7		pandemic?	7	
8	Α.	I think it potentially delayed any progress in her	8	L
9		mental health, any benefit, really, I suppose, of her	9	
10		getting any better, being looked after both as well as	10	
11		she perhaps could have been. I think if she'd come out	11	
12		into the community with the services that were available	12	ł
3		previously then maybe again we would have seen a better	13	L
4		progress, a better prognosis, I suppose.	14	
15		I'd like to think we wouldn't have gone down the	15	
16		road we'd gone down and she would never have jumped off	16	
17		the bridge, she would never have been cuckooed, she	17	
18		wouldn't have had to have all those horrific experiences	18	1
19		that she suffered and us as a family, I think. The	19	
20		trauma that the whole two years, three years, put on our	20	N
21		family was horrific.	21	
22	MS	NIELD: Ms Pashley, I have no more questions for you,	22	
23		thank you very much.	23	
24	Α.	Thank you.	24	L
25	LAI	DY HALLETT: Ms Pashley, I have to ask, how is she doing 129	25	1
1	MS	NIELD: Dr Northover, could you give your full name,	1	(
2		please.	2	
3	Α.	Dr Guy Northover.	3	
4	Q.	Dr Northover, you have provided an expert report on	4	
5		inpatient child and young persons mental health services	5	
6		for module 3 of this Inquiry, co-authored with	6	
7		Dr Sacha Evans, it's dated 23 July 2024, and it has	7	ŀ
8		a reference number INQ000474300.	8	
9		Do you have a copy of that report in front of you?	9	
10	Α.	Yes, I do.	10	
10				
	Q.	And you're familiar with it?	11	
1	Q. A.	And you're familiar with it? Yes.	11 12	
1 2				
11 12 13	Α.	Yes.	12	
11 12 13 14	Α.	Yes. Dr Northover, you are a consultant child and adolescent	12 13	
1 2 3 4	Α.	Yes. Dr Northover, you are a consultant child and adolescent psychiatrist and I think you took up your first	12 13 14	
1 2 3 4 5	A. Q.	Yes. Dr Northover, you are a consultant child and adolescent psychiatrist and I think you took up your first consultant post in 2010; is that correct?	12 13 14 15	
1 2 3 4 5 6	A. Q. A.	Yes. Dr Northover, you are a consultant child and adolescent psychiatrist and I think you took up your first consultant post in 2010; is that correct? Yes.	12 13 14 15 16	C
11 12 13 14 15 16 17	A. Q. A.	Yes. Dr Northover, you are a consultant child and adolescent psychiatrist and I think you took up your first consultant post in 2010; is that correct? Yes. And you're presently working at Berkshire Healthcare NHS	12 13 14 15 16 17	(
1 2 3 4 5 6 7 8	A. Q. A.	Yes. Dr Northover, you are a consultant child and adolescent psychiatrist and I think you took up your first consultant post in 2010; is that correct? Yes. And you're presently working at Berkshire Healthcare NHS Trust in the children and young people psychosis and	12 13 14 15 16 17 18	C
11 12 13 14 15 16 17 18 19 20	A. Q. A. Q.	Yes. Dr Northover, you are a consultant child and adolescent psychiatrist and I think you took up your first consultant post in 2010; is that correct? Yes. And you're presently working at Berkshire Healthcare NHS Trust in the children and young people psychosis and mania pathway; is that right?	12 13 14 15 16 17 18 19	C
11 12 13 14 15 16 17 18 19 20 21 22	A. Q. A. Q.	Yes. Dr Northover, you are a consultant child and adolescent psychiatrist and I think you took up your first consultant post in 2010; is that correct? Yes. And you're presently working at Berkshire Healthcare NHS Trust in the children and young people psychosis and mania pathway; is that right? Yes, that's correct.	12 13 14 15 16 17 18 19 20	C
1 2 3 4 5 6 7 8 9 20 21 22	A. Q. A. Q.	Yes. Dr Northover, you are a consultant child and adolescent psychiatrist and I think you took up your first consultant post in 2010; is that correct? Yes. And you're presently working at Berkshire Healthcare NHS Trust in the children and young people psychosis and mania pathway; is that right? Yes, that's correct. I think you've been the trust's lead clinical director	12 13 14 15 16 17 18 19 20 21	C
11 12 13 14 15 16 17 18 19 20 21	A. Q. A. Q.	Yes. Dr Northover, you are a consultant child and adolescent psychiatrist and I think you took up your first consultant post in 2010; is that correct? Yes. And you're presently working at Berkshire Healthcare NHS Trust in the children and young people psychosis and mania pathway; is that right? Yes, that's correct. I think you've been the trust's lead clinical director since 2016 and you have extensive experience working	12 13 14 15 16 17 18 19 20 21 22	c

25 A. Yes.

1		
2		now?
2	Α.	Much better than she was. We still have a long way to
3 4		go. There's a lot of still stuff to unpick. There's a lot of trauma still that needs to be that's sort of
4 5		happened in the process of where she was, so but she
6		is much better than she was. I feel, touching wood,
7		that we're not at risk of loss of life anymore.
8	LA	DY HALLETT: I'm sure we all hope that. I don't know if
9		you were dreading coming along or whether you wanted to
10		talk about it or whether you felt it was a terrible
11		thing to do but you've been really helpful.
12	A.	It's been a privilege, actually.
13	LA	DY HALLETT: Well, it has been our privilege to listen to
14		you even though it's an extremely sad and distressing
15		story. Anyway, with your support we all hope that she
16		makes as good a chance at her life as she can, as best
17		a chance as she can. Thank you very much indeed.
18	Α.	Thank you.
19		(The witness withdrew)
20	MS	NIELD: My Lady, I'd like to call, please, Dr Guy
21		Northover.
22		DR GUY NORTHOVER (sworn)
23		Questions from COUNSEL TO THE INQUIRY
24		DY HALLETT: I hope you have not been waiting a long time.
25	TH	E WITNESS: No. 130
		150
1	Q.	And I think between 2018 and April 2024 you were the
1 2	Q.	Getting It Right First Time national clinical lead for
	Q.	
2	Q.	Getting It Right First Time national clinical lead for
2 3	Q.	Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient
2 3 4	Q.	Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme?
2 3 4 5	Q. A.	Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It
2 3 4 5 6		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme?
2 3 4 5 6 7		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time
2 3 4 5 6 7 8		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme
2 3 4 5 6 7 8 9		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify
2 3 4 5 6 7 8 9		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's
2 3 4 5 6 7 8 9 10 11		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand
2 3 4 5 6 7 8 9 10 11 12		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand whether the variation is warranted or unwarranted and
2 3 4 5 6 7 8 9 10 11 12 13		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand whether the variation is warranted or unwarranted and then based on understanding whether it's warranted or
2 3 4 5 6 7 8 9 10 11 12 13 14		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand whether the variation is warranted or unwarranted and then based on understanding whether it's warranted or unwarranted it's providing support and recommendations
2 3 4 5 6 7 8 9 10 11 12 13 14 15		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand whether the variation is warranted or unwarranted and then based on understanding whether it's warranted or unwarranted it's providing support and recommendations to specific units or trusts on how they might improve,
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16		Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand whether the variation is warranted or unwarranted and then based on understanding whether it's warranted or unwarranted it's providing support and recommendations to specific units or trusts on how they might improve, and that's been followed up by the creation of
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Α.	Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand whether the variation is warranted or unwarranted and then based on understanding whether it's warranted or unwarranted it's providing support and recommendations to specific units or trusts on how they might improve, and that's been followed up by the creation of a national report with national recommendations.
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Α.	Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand whether the variation is warranted or unwarranted and then based on understanding whether it's warranted or unwarranted it's providing support and recommendations to specific units or trusts on how they might improve, and that's been followed up by the creation of a national report with national recommendations. Thank you. I think during the period of the report which covers the relevant period of module 3, that is the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Α.	Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand whether the variation is warranted or unwarranted and then based on understanding whether it's warranted or unwarranted it's providing support and recommendations to specific units or trusts on how they might improve, and that's been followed up by the creation of a national report with national recommendations. Thank you. I think during the period of the report which covers the relevant period of module 3, that is the 1 March 2020 to 28 June 2022, you were actively
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Α.	Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand whether the variation is warranted or unwarranted and then based on understanding whether it's warranted or unwarranted it's providing support and recommendations to specific units or trusts on how they might improve, and that's been followed up by the creation of a national report with national recommendations. Thank you. I think during the period of the report which covers the relevant period of module 3, that is the 1 March 2020 to 28 June 2022, you were actively participating in the clinical reference group for
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	Α.	Getting It Right First Time national clinical lead for child and adolescent mental health crisis and inpatient services. Could you please summarise for us the Getting It Right First Time programme? Yes, absolutely. So the Getting It Right First Time programme is a national quality improvement programme that uses it's a data-driven approach to identify across the country areas of variation and that's followed up by clinical visits to sites to understand whether the variation is warranted or unwarranted and then based on understanding whether it's warranted or unwarranted it's providing support and recommendations to specific units or trusts on how they might improve, and that's been followed up by the creation of a national report with national recommendations. Thank you. I think during the period of the report which covers the relevant period of module 3, that is the 1 March 2020 to 28 June 2022, you were actively participating in the clinical reference group for children and young people's mental health, learning

(33) Pages 129 - 132

1		clinical reference group to us, please?	1
2	Α.	Absolutely. So that's a clinical reference group which	2
3		was supporting the specialist commissioning team for	3
4		child and adolescent inpatient services. So it's	4
5		a group of clinicians whose professional opinion was	5
6		listened to to help shape the specialist commissioning	6
7		team's direction of travel.	7
8	Q.	Thank you. And I mentioned earlier that you've	8
9		co-authored this report with Dr Sacha Evans who is	9
10		currently based at the Mildred Creak unit at Great	10
11		Ormond Street Hospital, and that's a specialist unit	11
12	_	treating children aged 8 to 13 years; is that correct?	12
13	Α.	Yes, that's correct.	13
14	Q.	If we can move briefly to the methodology of your	14
15		report, and the sources of information that you've drawn	15
16		upon to produce that report. You've explained in	16
17		paragraphs 26 to 29 of your report that you've obtained	17
18		both quantitative, numerical, data and qualitative data	18
19		to prepare the report and I think it's right that whilst	19
20		you've included statistical data where possible from all	20
21		four nations of the UK, you observed that the amount of	21
22		data available from England was considerably greater	22
23		than that available from the devolved nations, is that	23
24 25	•	right? Yes, that's absolutely right.	24 25
20	Α.	133	25
1		future pandemics.	1
1 2			1 2
		future pandemics.	
2		future pandemics. Can we begin also with some terminology because	2
2 3		future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health	2 3
2 3 4	А.	future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health	2 3 4
2 3 4 5	A.	future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two?	2 3 4 5
2 3 4 5 6	А.	future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two? There isn't, and of course there's the third terminology	2 3 4 5 6
2 3 4 5 6 7	A.	future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two? There isn't, and of course there's the third terminology as well, "children and young people mental health", and	2 3 4 5 6 7
2 3 4 5 6 7 8	A.	future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two? There isn't, and of course there's the third terminology as well, "children and young people mental health", and it is confusing but they all mean the same thing. It's	2 3 4 5 6 7 8
2 3 4 5 6 7 8 9	A.	future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two? There isn't, and of course there's the third terminology as well, "children and young people mental health", and it is confusing but they all mean the same thing. It's just where it's used in different policy teams and	2 3 4 5 6 7 8 9
2 3 4 5 6 7 8 9	A.	future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two? There isn't, and of course there's the third terminology as well, "children and young people mental health", and it is confusing but they all mean the same thing. It's just where it's used in different policy teams and within different trusts, and I probably have to	2 3 4 5 6 7 8 9 10
2 3 4 5 6 7 8 9 10 11	A.	future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two? There isn't, and of course there's the third terminology as well, "children and young people mental health", and it is confusing but they all mean the same thing. It's just where it's used in different policy teams and within different trusts, and I probably have to apologise in advance to say that I will be shifting	2 3 4 5 6 7 8 9 10 11
2 3 4 5 6 7 8 9 10 11 12	A. Q.	future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two? There isn't, and of course there's the third terminology as well, "children and young people mental health", and it is confusing but they all mean the same thing. It's just where it's used in different policy teams and within different trusts, and I probably have to apologise in advance to say that I will be shifting between the three terminologies myself without	2 3 4 5 6 7 8 9 10 11 12
2 3 4 5 6 7 8 9 10 11 12 13		future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two? There isn't, and of course there's the third terminology as well, "children and young people mental health", and it is confusing but they all mean the same thing. It's just where it's used in different policy teams and within different trusts, and I probably have to apologise in advance to say that I will be shifting between the three terminologies myself without realising it.	2 3 4 5 6 7 8 9 10 11 12 13
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2 3 4 5 6 7 8 9 10 11 12 13 14 15		future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two? There isn't, and of course there's the third terminology as well, "children and young people mental health", and it is confusing but they all mean the same thing. It's just where it's used in different policy teams and within different trusts, and I probably have to apologise in advance to say that I will be shifting between the three terminologies myself without realising it. Well, for ease of reference I'm probably going to be saying CAMHS because it's less of a mouthful than the	2 3 4 5 6 7 8 9 10 11 12 13 14 15
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18		future pandemics. Can we begin also with some terminology because we've heard "children and young people's mental health services" and "child and adolescent mental health services"; is there a difference between the two? There isn't, and of course there's the third terminology as well, "children and young people mental health", and it is confusing but they all mean the same thing. It's just where it's used in different policy teams and within different trusts, and I probably have to apologise in advance to say that I will be shifting between the three terminologies myself without realising it. Well, for ease of reference I'm probably going to be saying CAMHS because it's less of a mouthful than the other acronyms.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16
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1	Q.	And you've also observed that the number of Child and
2		Adolescent Mental Health Services inpatients in the
3		devolved nations is a small number and sometimes those
4		small numbers means it can be identified difficult to
5		identify whether a trend is statistically significant
6		from that data. But nevertheless is it correct that in
7		your view there's been no obvious divergence or
8		difference in the trends observed between the four
9		nations of the UK?
10	Α.	Yes, I think that was absolutely the interpretation we
11		took from the data we were able to see.
12	Q.	Thank you.
13		Dr Northover, I'm going to ask you to help us
14		today with a number of topics that you've explored in
15		detail in your report. Firstly, I'm going to ask you to
16		give us a brief overview of the outline of provision of
17		mental health services, inpatient services for children
18		and young people across the UK, and then I'm going to
19		ask if we can go on to look at changes during the
20		pandemic to the number of young people admitted and
21		discharged from inpatient care, and changes to the care
22		provided in those inpatient units and how those changes
23		impacted upon patients' experience. And then I will be
24		asking you for your reflections on the impact of the
25		pandemic on CAMHS services and your recommendations for
		134
1	Α.	So children's unit is up to the age of 12. There's
2		theoretically no lower age limit to these units but it
3		would be very to admit somebody to a children's unit who
4		is under the age of, say, 6 or 6, 7 or 8 years old.
5	Q.	Thank you.
6		We can see also there are low secure and medium
7		secure units there; is that for forensic units, as
8		they're called?
9	Α.	It is. It's slightly different within child and
10		adolescent services to how it is within adult services.
11		So a medium secure unit is what you'd think of as
12		similar to a secure unit in adult services where young
13		people within a medium secure unit will have a court
14		order to be within that unit, so due to their mental
15		illness they will have committed a crime that requires
16		them to be within a safe environment.
17		Within child and adolescent services a low secure
18		unit is more often used for young people who are
19		presenting with significant challenges in terms of their
20		behaviour and self-harm risk that mean that they are
21		that it's difficult to manage them within a general
22		admission unit, so they require a higher level of
23		security and that would be security in terms of, sort
24		of, locked doors, security in terms of the more
25		restrictive policies and procedures and security around

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 the staffing than they would do within a general admission unit, but they're unlikely to be there because of a court order. Q. Thank you. We can see there that in England there are in total about 1300 beds that are available. In Scotland there's a is this a general adolescent unit (GAU), there are three of these providing 54 beds, one enditore's unit providing six beds, and in Wales two general additional what's a PICU bed? A. So a PICU bed is a psychiatric intensive unit. So, again, that's similar to a low secure unit but a young person would only be expected to stay a short period of time on a PICU unit before going back to a general admission unit. Q. Is that a psychiatric intensive care then? A. Yes. Q. Is that a psychiatric intensive care then? A. Yes. Q. And we can see there that the low secure units and medium secure units are provided in England, 1 think it's right that if there are forensic admissions those are the units that are used for patients from Scotland, Wales or Northern Ireland, is that right? A. Yes, absolutely during the time of the report that was the case. 137 admission, and that would be for where where the admission is part of a care pathway, where the community element to that care pathway has come to the end of its what it's able to provide. So, for example, if you're starting specific medication such as clozapine in somebody with psychosis, that is something which should almost always happens within an inpatient unit. You may have somebody who has you yery severe OCD who is not able to leave the home who needs more intensive therapeutic support within a different environment. Q. Thank you. And you have mentioned there referrals. I think referrals to inpatient services are made by community CAMHS team, the tier 3 CAMHS team, is that right, or form a crisis presentation at the emergency department, as you said. So when a referral is made, is if trigh			
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nquir	у	31 October 202
1	Q.	We can take that down now, thank you.
2		Can you help us, please, Dr Northover with the
3		nature of the mental health presentations that are seen
4		in inpatient CAMHS services, why children and young
5		people would be admitted to inpatient care?
6	Α.	As we've just seen across the four nations there's only
7		just over 1,400 beds so it is a very small proportion of
8		young people with mental health difficulties who end up
9		being admitted into a psychiatric inpatient unit, and
10		it's not necessarily just the type of mental illness,
11		it's also the extent of the presentation. So you will
12		see young people with very severe mental illness, they
13		might be presenting with a psychotic illness, they might
14		be presenting with a mute disorder with serious
15		self-harm. But it's also about how that is an illness
16		that can't be treated in the community and it may not be
17		able to be treated in the community because of the
18		degree of risk or, again, the degree of security that
19		the young person will need, or it may be that they can't
20		be treated in the community because of the intensity of
21		the support that is required.
22		When it comes to the intensity of the support,
23		it's the majority of young people admitted into these
24		units are admitted in a crisis, as an emergency, but
25		a smaller proportion are admitted for a planned 138
4		
1 2		admission would be made by that team and then that
_		recommendation would be reviewed by the inpatient unit
3 4		who would then decide whether it is appropriate or not
4 5	^	for that young person to come into their inpatient unit.
6	Q.	And so would this decision usually be made by a psychiatrist?
7	Α.	It's usually a multidisciplinary team. So it's usually
, 8	д.	not a single clinician who would be making that
9		decision, it will be discussed within
10		a multidisciplinary team to decide whether the treatment
10		

- 11 available within that unit is actually going to be able 12 to support and treat the young person who's been referred. 13 14 Q. You set out in your report that the majority of 15 admissions into inpatient CAMHS units are voluntary so 16 they're not compulsory detentions under the Mental 17 Health Act; is that right? 18 A. Yes. Q. But I think it's also possible that a patient could be 19 20 admitted voluntarily and then be subsequently detained 21 under the Mental Health Act? 22 A. Yes, and the recording of admission -- of use of the
- 23 Mental Health Act is not as good as the recording of
- 24 people who are admitted under the Mental Health Act. So
- 25 we don't have the high-quality data to know how many

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1		young people were assessed and then admitted but not	1
2		detained and how many were assessed, detained and then	2
3 4		admitted. And sorry, when we say "detained" that's	3 4
4 5		when, under the Mental Health Act, that the young person is placed under the section of the Mental Health Act on	4 5
6		admission.	5
7	Q.		7
, 8	પ્લ.	Act but the admission criteria for admission to	8
9		an inpatient CAMHS unit?	9
10	Α.	1	10
11		the treatment can't be provided in a less restrictive	11
12		environment. So an inpatient unit is a very restrictive	12
13		environment, the doors are always locked, the young	13
14		person is not able to get out unless they are asked	14
15		unless they ask and they are accompanied.	15
16		The second part is that the unit must have	16
17		an intervention that is going to support that young	17
18		person. So if the young person needs to have	18
19		a mental illness that is going to be able to improve	19
20		through the process of admission.	20
21	Q.	And what would be a reason for declining to admit	21
22		a young person who's been referred to in-patient	22
23		services?	23
24	Α.		24
25		a community alternative that is less restrictive. So 141	25
		141	
1		links to the local community teams, so there can be the	1
2		appropriate level of inreach and the discharge can be	2
3		managed as a single pathway rather than it being from	3
4		a different pathway. And, as I said, we know that	4
5		around about 20% of admissions are outside of that area	5
6		which would suggest that the health service in that area	6
7		has had to seek a bed further away.	7
8	Q.	Can we move on now, please, to the pandemic period and	8
9		first of all to look at admissions during the pandemic.	9
10		You've identified in your report that the data shows	10
11		a decline in the number of admissions, the number of	11
12		young people admitted across all nations of the UK	12
13		during the pandemic. What were the reasons for that	13
14		decline in the number of admissions in your view?	14
15	Α.	It is multi-factorial. The report also indicates there	15
16		was a decline in the number of beds. So beds had to be	16
17		closed for a number of reasons, so in some circumstances	17
18		because of social distancing and the potential that	18
19		there was multi-occupancy rooms, that those rooms had to	19
20		become single occupancy. We know because of staffing	20
21 22		levels some units had to be closed and I think the	21 22
22		report indicates throughout the pandemic between five and seven units at any one time were closed within	22
23 24		England.	23
25		So the decrease in beds would have caused	24
		143	_0

1		again, if the inpatient admission is for therapeutic
2		support and that can be provided elsewhere then the
3		in-patient admission wouldn't need to be taken ahead.
4		The other reason would be that the inpatient unit may
5		not be able to provide the level of intervention or the
6		type of intervention required.
7		So for some young people going into an inpatient
8		unit with its restrictive environments can actually
9		cause a worsening of the presentation in the initial
10		admission, and there is that question about: is that
11		worsening of the presentation going to be in that young
12		person's best interests or not?
13	Q.	And if there's a referral made to a unit and there isn't
14		actually a bed available in that unit, is there
15		a process by which it's possible to see if there is
16		a bed available outside of that local area?
17	Α.	Yes. So around about 20% of all admissions, that's been
18		quite consistent, actually, for a number of years,
19		around 20% of admissions are for young people outside of
20		their local area.
21		So what we describe it we describe it as
22		outside of the natural clinical flow.
23		So we try not to use distance as the factor about
24		whether a young person is admitted to the right place,
25		but whether they're admitted to a unit that has strong
20		142
1		a decrease in admissions, but then the process of
1 2		a decrease in admissions, but then the process of admission itself became more difficult and the criteria
2		admission itself became more difficult and the criteria I mentioned before around whether the unit is able to provide the appropriate intervention or whether it's
2 3		admission itself became more difficult and the criteria I mentioned before around whether the unit is able to
2 3 4		admission itself became more difficult and the criteria I mentioned before around whether the unit is able to provide the appropriate intervention or whether it's
2 3 4 5		admission itself became more difficult and the criteria I mentioned before around whether the unit is able to provide the appropriate intervention or whether it's going to be a better place for a young person shifted
2 3 4 5 6		admission itself became more difficult and the criteria I mentioned before around whether the unit is able to provide the appropriate intervention or whether it's going to be a better place for a young person shifted and changed.
2 3 4 5 6 7		admission itself became more difficult and the criteria I mentioned before around whether the unit is able to provide the appropriate intervention or whether it's going to be a better place for a young person shifted and changed. So, for example, if somebody needed more intensive
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23		admission itself became more difficult and the criteria I mentioned before around whether the unit is able to provide the appropriate intervention or whether it's going to be a better place for a young person shifted and changed. So, for example, if somebody needed more intensive therapeutic support but the therapists were, through social distancing, doing the majority of their therapy online then actually there may be little benefit for that person coming into an inpatient unit. On the other side, when you during the period of self-isolation, when young people were being put into the situation of self-isolating in their bedroom for a long period of time, again the risk of a deterioration of the young person's presentation increased so potentially the criteria for admission changed. Thank you. Do you think that this change in the potential change in the criteria for admissions on the part of professionals meant that the profile of the patients who were admitted changed so that it was only the most acutely unwell or the most at risk patients who were then admitted to patient care?

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UK Covid-19 Inquiry

1	the presentation, is if we look at the number of young	1		average between that referral decision and the young
2	people who were admitted under the Mental Health Act and	2		person arriving on the unit?
3	that didn't statistically change during the period of	3	Α.	I would have to check the graph to see, but I do know
4	Covid. So if we were expecting only young people with	4		that that time went up during the Covid period.
5	a much higher level of presentation to be admitted we	5	Q.	So there was a longer I think we can have a look at
6	would have expected to see an increase in the number of	6		figure 8 on page 28 of your report, please.
7	people detained under the Mental Health Act.	7		And this is the average wait times. I'm not going
8 Q .	Is that because the criteria for detention under the	8		to ask you to explain the difference between medium wait
9	Mental Health Act makes reference to whether that young	9		and mean wait, unless you'd very much like to, but we
10	person is a risk to themselves or others?	10		can see that by either metric the length of time waiting
11 A .	Yes, yes, absolutely. However, there are other areas	11		increased?
12	that we can see there was a change in the profile. So	12	Α.	My understanding of this is what we're seeing is we're
13	when speaking to the units in Wales, the units	13		seeing a bigger increase in the very long waits for an
14	indicated that they had to have a change in their	14		admission than we were seeing an overall increase in
15	process of admission because it was no longer possible	15		waits. And that can also be held up so I think that
16	for them as a unit to go out and assess every young	16		when we were looking at the very worst there was a
17	person before the admission. So	17		I think the report identifies in one instance there was
18 Q .	Was that the situation prior to the pandemic in Wales?	18		a wait of 111 days for a bed.
19 A .		19		And this, again, becomes quite complicated,
20	to assess a young person based on the therapeutic milieu	20		because this was happening at a time that community
21	and the young person's presentation, so the types of	21		services were transforming and providing more community
22	admission that they were getting may have changed	22		care for young people with who were presenting in
23	a little bit.	23		a crisis.
24 Q .		24		Within child and adolescent mental health
25	in pre-pandemic times how long would it usually take on 145	25		services, young people are being admitted you quite 146
1	often find there are young people being admitted who	1	Α.	So, again, we did see an increase in the number of young
2	have significant social deprivation and social	2		people who were being admitted to an adult psychiatric
3	challenges, and in those circumstances sometimes	3		inpatient unit prior to going to a child and adolescent
4	identifying a social care alternative is a better	4		unit. And that was a double whammy of challenge,
5	therapeutic approach than a mental health inpatient	5		because the young person would be in an inappropriate
6	approach. And understanding that prior to an admission	6		environment, because they'd be in an adult environment,
7	can sometimes take a long time to resolve.	7		where they would have to self-isolate. And then once
8 Q .		8		a bed became available they would then have to move to
9	reasons related to the pandemic and the pandemic	9		a child and adolescent unit, where they would have to
10	countermeasures that resulted in an increase in wait	10	-	self-isolate again.
11	times?	11	Q.	And what is the impact on a young person of being kept
12 A .		12		on an adult psychiatric ward, in terms of their access
13	health status of a young person prior to admission, that	13		to therapy and their progress towards eventual
14	added additional time. So, again, when Covid testing	14		discharge?
15	was being done, to ensure that the results of the Covid	15	Α.	So the a young person on an adult ward has to be
16	test were back. The fact that the it is difficult	16		accompanied at all times by a member of staff, so that
17 18	for an inpatient unit to manage more than one or two	17		one-to-one staffing has to be in place. The young
18	young people who are self-isolating at a particular	18		person on the ward is usually kept if not separate,
	time. So whilst a bed might have been available on the	19		they would usually not be part of the group therapeutic
19	-			interventions on the adult ward.
19 20	unit, the ability to admit multiple young people at the	20		The therepiete an the word the second se
19 20 21	unit, the ability to admit multiple young people at the same time may have changed as well.	21		
19 20 21 22 Q .	unit, the ability to admit multiple young people at the same time may have changed as well. And you explain in your report that whilst some of	21 22		the training or the expertise to support a young person
19 20 21 22 Q . 23	unit, the ability to admit multiple young people at the same time may have changed as well. And you explain in your report that whilst some of these children whilst they were waiting to be admitted	21 22 23		the training or the expertise to support a young person in those circumstances.
19 20 21 22 Q .	unit, the ability to admit multiple young people at the same time may have changed as well. And you explain in your report that whilst some of	21 22		

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			4		
1 2		community to support the young person whilst on an adult	1 2		health is stabilised. And also with eating disorder
2		ward, however during Covid that was something that was far, far less likely to happen.	2		presentations, there are a number of areas within that operate a model where a young person with an
4	Q.	Thank you.	4		disorder will be supported and managed from the
	ω.	I think data also showed an increase in the number			
5			5		paediatric ward if they require refeeding, if they
6		of young people in an acute hospital setting awaiting	6		require NG tube feeding, prior to a discharge back
7		a specialist CAMHS bed in England. Is that an acute	7	~	community care.
8		paediatric ward?	8	Q.	And I think it's right that there was a significant
9	A.		9		increase in eating disorders during the pandemic.
10	Q.	How would admission to an acute paediatric award rather	10		other mental health conditions also observed to inc
11		than an inpatient CAMHS unit impact on the care and	11		or was the greatest increase seen in eating disorde
12		treatment of that young person?	12	Α.	The greatest increase was absolutely seen in eatin
13	Α.	So the majority of the time it would be a negative	13		disorders, and that's partly because eating disorder
14		impact, because the majority of the time that young	14		is it's the mental illness that's got the greatest
15		person wouldn't be getting the psychological support	15		rate of fatality, and it's a mental disorder that
16		that they need. So we know there's been feedback from	16	_	becomes quite obvious to everybody as the weight
17		paediatric wards the staff don't feel that they've had	17	Q.	And do you have a view of why during the pandemi
18		the skills or the expertise to support young people with	18		were more children presenting, children and young
19		mental health problems. So there's absolutely a delay	19		presenting with eating disorders?
20		in the treatment.	20	Α.	Yes, so one part of is school. Schools were absolu
21		However, there are some circumstances where being	21		fantastic in providing social support to children and
22		on a paediatric ward is the right place to be. So, for	22		also being a safety net for children who may be sta
23		example, if the young person has a physical health	23		to show deterioration in the mental health and with
24		problem at the time, if they've taken an overdose, then	24		eating disorders.
25		that's where they need to be whilst their physical 149	25		The second part of it is if you have a mental 150
1 2		illness and you end up within your family home, then	1		concerns of members of the Royal College, correla
2		there's a risk, particularly with eating disorders, that	2 3		what you heard from CAMHS inpatient staff that yo
4		you end up in your bedroom, that you start isolating yourself further, and you start getting drawn into some	4	٨	in compiling your report? Yes, absolutely, yeah.
4 5		of the behaviours that led to the eating disorder	4 5		You also observe in that report an increase in
6		_	5 6	ц.	
0	~	starting in the first place.			admissions from more deprived areas, and you me
1	Q.	Can we have a look, please, at the witness statement of	7		earlier those social indicators of poor mental health
8		Dr Elaine Lockhart. She's the chair of the Royal	8		Did you find any data on inequalities in relation to
9		College of Psychiatrists' child and adolescent faculty.	9	•	black and ethnic minority children and young peopl
10		At paragraph 31 she makes this observation about	10	Α.	So there's one report which has been done based of
11		the changes in the presentations of young people to	11		the Far Away from Home study, which did indicate
12		mental health services during the pandemic. She says	12		during the first lockdown that there was actually
13		this:	13		a decrease in the admission of young people from
14		"Following an initial decrease in the demand for	14		and ethnic minorities. However, during the second
15		CAMHS in the early months of the first lockdown, and	15		lockdown there was an increase.
16		over the second lockdown (although less	16		So the hypothesis from this paper is that dur
17		significantly), we have heard from our members that	17		the first lockdown, this was a cohort of young people
18		children and young people who then presented to	18		who actually ended up accessing services less, so
19		services were more unwell than had ever been seen	19		earlier intervention towards their mental health was
20		before, and in a greater volume. It is not simply	20		able to be put into place, and that became more ap
21		that presentations and contacts with services	21		with the second lockdown, when the severity of the
22		increased, but rather, the nature and severity of	22		mental illness became such that it was no longer
		mental ill-health among those presenting had worsened	23		possible for them to it was no longer possible for
23		we ended allow the	~ *		the second se
		markedly." Do the observations of Dr Lockhart, repeating the	24 25		them to stay where they were and they required the support at a higher level at that time.

2		presentations, there are a number of areas within the UK
3		that operate a model where a young person with an eating
4		disorder will be supported and managed from the
5		paediatric ward if they require refeeding, if they
6		require NG tube feeding, prior to a discharge back to
7		community care.
8	Q.	And I think it's right that there was a significant
9		increase in eating disorders during the pandemic. Were
10		other mental health conditions also observed to increase
11		or was the greatest increase seen in eating disorders?
12	Α.	The greatest increase was absolutely seen in eating
13		disorders, and that's partly because eating disorders
14		is it's the mental illness that's got the greatest
15		rate of fatality, and it's a mental disorder that
16		becomes quite obvious to everybody as the weight drops.
17	Q.	And do you have a view of why during the pandemic there
18		were more children presenting, children and young people
19		presenting with eating disorders?
20	Α.	Yes, so one part of is school. Schools were absolutely
21		fantastic in providing social support to children and
22		also being a safety net for children who may be starting
23		to show deterioration in the mental health and with
24		eating disorders.
25		The second part of it is if you have a mental
		150
1		concerns of members of the Royal College, correlate with
1 2		concerns of members of the Royal College, correlate with what you heard from CAMHS inpatient staff that you spoke
2	А.	what you heard from CAMHS inpatient staff that you spoke
2 3		what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah.
2 3 4	A. Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in
2 3 4 5 6		what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned
2 3 4 5 6 7		what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health.
2 3 4 5 6 7 8		what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to
2 3 4 5 6 7 8 9	Q.	 what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people?
2 3 4 5 6 7 8 9		 what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on
2 3 4 5 6 7 8 9 10 11	Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that
2 3 4 5 6 7 8 9 10 11 12	Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually
2 3 4 5 6 7 8 9 10 11 12 13	Q.	 what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black
2 3 4 5 6 7 8 9 10 11 12 13 14	Q.	 what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second
2 3 4 5 6 7 8 9 10 11 12 13 14 15	Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second lockdown there was an increase.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second lockdown there was an increase. So the hypothesis from this paper is that during
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Q.	 what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second lockdown there was an increase. So the hypothesis from this paper is that during the first lockdown, this was a cohort of young people
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Q.	 what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second lockdown there was an increase. So the hypothesis from this paper is that during the first lockdown, this was a cohort of young people who actually ended up accessing services less, so
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second lockdown there was an increase. So the hypothesis from this paper is that during the first lockdown, this was a cohort of young people who actually ended up accessing services less, so earlier intervention towards their mental health wasn't
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second lockdown there was an increase. So the hypothesis from this paper is that during the first lockdown, this was a cohort of young people who actually ended up accessing services less, so earlier intervention towards their mental health wasn't able to be put into place, and that became more apparent
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second lockdown there was an increase. So the hypothesis from this paper is that during the first lockdown, this was a cohort of young people who actually ended up accessing services less, so earlier intervention towards their mental health wasn't able to be put into place, and that became more apparent with the second lockdown, when the severity of their
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second lockdown there was an increase. So the hypothesis from this paper is that during the first lockdown, this was a cohort of young people who actually ended up accessing services less, so earlier intervention towards their mental health wasn't able to be put into place, and that became more apparent with the second lockdown, when the severity of their mental illness became such that it was no longer
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second lockdown there was an increase. So the hypothesis from this paper is that during the first lockdown, this was a cohort of young people who actually ended up accessing services less, so earlier intervention towards their mental health wasn't able to be put into place, and that became more apparent with the second lockdown, when the severity of their mental illness became such that it was no longer possible for them to it was no longer possible for
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Q.	what you heard from CAMHS inpatient staff that you spoke in compiling your report? Yes, absolutely, yeah. You also observe in that report an increase in admissions from more deprived areas, and you mentioned earlier those social indicators of poor mental health. Did you find any data on inequalities in relation to black and ethnic minority children and young people? So there's one report which has been done based on the Far Away from Home study, which did indicate that during the first lockdown that there was actually a decrease in the admission of young people from black and ethnic minorities. However, during the second lockdown there was an increase. So the hypothesis from this paper is that during the first lockdown, this was a cohort of young people who actually ended up accessing services less, so earlier intervention towards their mental health wasn't able to be put into place, and that became more apparent with the second lockdown, when the severity of their mental illness became such that it was no longer

useful to mental health inpatient units, I think at the time there was a consideration that the reduction in discharging patients wasn't just around freeing up bed capacity, it was around the potential risk of staffing issues and within mental health units would we be able to maintain all of the beds that we presently had at

And then after that spike we see very rapid drop in the number of discharges, in April of 2020, and then a more gradual trend of decline throughout 2021 and

1	Q. At which point they were at a crisis point?	1	useful to me
2	A. Yes.	2	time there w
3	MS NIELD: Thank you.	3	discharging
4	My Lady, I'm about to move to a new topic.	4	capacity, it v
5	I don't know if that's a good point to take a break?	5	issues and w
6	LADY HALLETT: Certainly. I shall be back at 3 o'clock.	6	to maintain a
7	I hope you were warned we take breaks.	7	that time.
8	THE WITNESS: Yes.	8 Q	. Thank you.
9	(2.50 pm)	9	And t
10	(A short break)	10	in the numbe
11	(3.00 pm)	11	a more grad
12	MS NIELD: Dr Northover, can we move on, please, to look at	12	2022.
13	changes to discharge from CAMHS inpatient care during	13	This g
14	the pandemic, and could we go to page 31, figure 10, in	14	right that tha
15	your report. We can see there plotted, for England,	15	fact consiste
16	monthly discharge rates from CAMHS inpatient services.	16 A .	Yes, as far a
17	We can see there a rapid spike, a rapid rise in	17 Q	. Have you id
18	monthly discharges at the onset of the pandemic in	18	being discha
19	around March 2020, and you attribute this in your report	19	still unwell in
20	to the NHS directive to free up bed capacity at that	20	for any othe
21	time.	21 A .	Yeah, and ir
22	Was that directive directed, so far as you are	22	there was a
23	aware, to mental health units as well as to acute	23	discharged v
24	hospital?	24	completed a
25	A. So whilst the directive may not have been directly as 153	25	intensive su
1	all of the young people who might have been referred on	1	there were le
2	to their services.	2 Q	And you ide
3	Q. If a young person's discharged effectively too soon	3	that the rule
4	before their therapeutic stay has really completed,	4	and length o
5	what's the likely future consequences of that?	5	periods of le
6	A. The most likely future consequence is they need to be	6	Could
7	readmitted into an inpatient unit. And I think that's	7	how trial per
8	what we see when we look at this graph, because we see	8	to dischargir
9	a drop off then we see a slight rise again, when we	9 A .	So, as we al
10	think, okay, potentially we're seeing some of those	10	discharged i
11	young people who were initially discharged being	11	always disch
12	readmitted again at that point.	12	that shift from
13	Q. Can we look, please, at the figure that appears on that	13	or carers en
14	page but below figure 11.	14	predict how
15	This is the average length of stay. We can see	15	extended lea
16	a gradual increase throughout the relevant period.	16	will spend a
17	Again, we have it in the mean and the median length of	17	and then co
18	stay here.	18	of how that v
19	Is it right that this increased length of stay for	19	an opportun
20	patients was correlated to the decline in monthly	20	sure that it's
21	discharges?	21	the family.
22	A. It does appear to be, yes. Yes, I think certainly we	22 Q	
23	can say that one of the reasons for the increase the	23	before forma
24	decrease in discharge is an increased length of stay.	24 A .	
25	The other reason is likely, as I said earlier, that	25	part of the tr
	155		

This graph is based on data from England. Is it right that that trend of declining discharges was in fact consistent across the four nations of the UK? Yes, as far as I'm aware, yes. ۹. **Q.** Have you identified any evidence that young people were being discharged during that spike too early and whilst still unwell in order to -- either to free up beds or for any other reasons? Yeah, and in contact with the units that I spoke to ١. there was a concern that some young people were being discharged when perhaps their treatment hadn't been completed and at a time when potentially the community intensive support teams were not in a place to manage 154 there were less beds available. **Q.** And you identify in paragraphs 95 and 96 of your report that the rules about self-isolation impacted discharge and length of stay, particularly in relation to trial periods of leave prior to discharge. Could you enlarge upon that, please, and explain how trial periods of leave were generally utilised prior to discharging a patient. So, as we all know, children and young people are rarely ١. discharged into a flat on their own. They are almost always discharged back into family or into carers. And that shift from an inpatient unit back into the family or carers environment is something -- it's difficult to predict how that will go. So you often have periods of extended leave where a young person will go back home, will spend a night, maybe two nights with the family, and then come back into the unit to have an assessment

- of how that went, and that's -- that gives
- an opportunity to then adjust the discharge plan to make
- sure that it's most appropriate for the young person and the family.
- Q. So it's effectively a trial period back at home but
- before formal discharge has taken place?
- Yes, it's a little bit more than a trial period, it's ١.
- part of the treatment plan but it can absolutely be seen 156

family, and the longer you're in an inpatient unit in that way the -- I'm trying to avoid using the word "institutionalised" because that's not what I mean, but the longer you are within an inpatient unit, the more challenging it appears to go back into the environment that potentially was part of the reason that you got

So children were spending longer in inpatient units before discharge. Can we look now at some of the changes that they would have been experiencing whilst they were staying in the inpatient unit and how that might have impacted on inpatients and their progress. First of all, there were some changes to staffing

during the pandemic and overall a reduction in the number of staff that were available; is that right? Yes. So staff sickness did lead to an increased use of agency staff and decreased staff levels on the units. And agency staff may not know the unit as well as regular staff and the young person may find it more difficult to establish those therapeutic relationships if you have a continually changing staff member who is

In terms of the numbers of staff that were available during the pandemic, you set out the NHS benchmarking network data on average staffing numbers, so they're 158

be very little for the young person to do which, in itself, can lead to a less beneficial inpatient

That's an impact on the quality of care really for the patients at the time. Are there potential impacts on

So for staffing levels to get to the point that it has an impact on safety, it does have to be quite extreme. So that would be at the point where a unit feels that it's no longer able to provide one-to-one staffing for young people who require to be under that constant level

levels started to get to the point that there was a concern around safety, a trust might have made the decision to say, okay, we're going to close one of our units so we can ensure that we've got enough staffing

What we did see within England is when staffing

Can we perhaps have a look at the graph that shows that. That's figure 7, page 26 of your report.

However, you have observed that the units -- the CAMHS inpatient units in the devolved nations remained open throughout. Do you know why there was this discrepancy 160

two and seven units were closed at any one time.

And we can see that between -- in 2020, between

trying to support that young person.

patient safety from understaffing?

admission

of observation.

level on another unit.

admitted in the first place.

1		as a trial period.	1	
2	Q.	In terms of the impact of longer stays on the unit on	2	
3		the outcomes for patients, Dr Lockhart has stated in her	3	
4		witness statement that prolonged admissions are	4	
5		associated with poorer outcomes. Could you enlarge upon	5	
6		that for us, please.	6	
7	Α.	So, again, this was some data which came out of the	7	
8		GIRFT report as well, which is the longer you spend in	8	Q.
9		a CAMHS inpatient unit the worse your long-term outcome	9	
10		is, when you look at that young person's trajectory over	10	
11		months or years.	11	
12	Q.	That seems perhaps a little bit surprising because	12	
13		clearly it's supposed to be a therapeutic environment	13	
14		that they've gone into, so what's the reason for that?	14	
15	Α.	There's a number of reasons. So, first of all, if it	15	
16		takes you longer to recover you have probably got a more	16	Α.
17		severe presentation in the first place, so that could be	17	
18		one of the reasons why it takes longer to recover.	18	
19		The second part behind it is because of the	19	
20		restrictive nature of inpatient units. So when you are	20	
21		in an inpatient unit as a young person you don't have	21	
22		the freedoms that you would usually have, as	22	~
23		I previously mentioned. You don't have the opportunity	23 24	Q.
24 25		to leave the unit when you want to, you don't meet your friends, you get separated a little bit from your	24 25	
20		157	25	
1		quite intensively staffed	1	
1	Δ	quite intensively staffed Yes	1	
2	A. Q.	Yes.	2	
	A. Q.	Yes. inpatient units. On average 35.2 staff per 12 beds	2 3	Q.
2 3 4		Yes. inpatient units. On average 35.2 staff per 12 beds and in an eating disorder unit 33.7 staff per 12 beds.	2 3 4	Q.
2 3		Yes. inpatient units. On average 35.2 staff per 12 beds	2 3	Q.
2 3 4 5		Yes. inpatient units. On average 35.2 staff per 12 beds and in an eating disorder unit 33.7 staff per 12 beds. In terms of reduction of the number of staff who are available then, whether that's due to illness or	2 3 4 5	Q. A.
2 3 4 5 6		Yes. inpatient units. On average 35.2 staff per 12 beds and in an eating disorder unit 33.7 staff per 12 beds. In terms of reduction of the number of staff who are available then, whether that's due to illness or self-isolation rules, what would the impact be of a unit	2 3 4 5 6	
2 3 4 5 6 7		Yes. inpatient units. On average 35.2 staff per 12 beds and in an eating disorder unit 33.7 staff per 12 beds. In terms of reduction of the number of staff who are available then, whether that's due to illness or	2 3 4 5 6 7	
2 3 4 5 6 7 8	Q.	Yes. inpatient units. On average 35.2 staff per 12 beds and in an eating disorder unit 33.7 staff per 12 beds. In terms of reduction of the number of staff who are available then, whether that's due to illness or self-isolation rules, what would the impact be of a unit being understaffed?	2 3 4 5 6 7 8	
2 3 4 5 6 7 8 9	Q.	Yes. inpatient units. On average 35.2 staff per 12 beds and in an eating disorder unit 33.7 staff per 12 beds. In terms of reduction of the number of staff who are available then, whether that's due to illness or self-isolation rules, what would the impact be of a unit being understaffed? So an understaffed unit is unlikely to be able to have	2 3 4 5 6 7 8 9	
2 3 4 5 6 7 8 9 10	Q.	Yes. inpatient units. On average 35.2 staff per 12 beds and in an eating disorder unit 33.7 staff per 12 beds. In terms of reduction of the number of staff who are available then, whether that's due to illness or self-isolation rules, what would the impact be of a unit being understaffed? So an understaffed unit is unlikely to be able to have meaningful activities going throughout the day. So if	2 3 4 5 6 7 8 9 10	
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1		between England and the devolved nations in that regard?
2	Α.	I haven't it's not something I can definitely answer
3		but I do feel that part of the answer is the staffing
4		plans that were potentially put into place. So within
5		England most units sorry, most wards are part of
6		a unit that will have more than one ward. So staffing
7		cover between the wards is something that's possible so
8		your staffing emergency plans would be: let's use staff
9		from another ward to cover.
10		If you're a single ward on a unit, then your
11		staffing plans will involve: where can we find other
12		staff from within the system that can support? So that
13		might be thinking about the community teams or the
14		crisis teams. So it's possible within the devolved
15		nations to keep their less number of units open, that
16		they relied on the staff from the community services to
17		come in and make sure that safe staffing levels were
18		always in place.
19	Q.	So you mentioned there staffing emergency plans or
20		contingency plans and in your report you refer to the
21		fact that some independent providers, and I think it's
22		right that a number of inpatient psychiatric units are
23		provided, not by NHS providers, they are paid for by the
24		NHS but they are provided by independent providers; is
25		that right?
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1		and in particular the rules around social distancing and
2		self-isolation for new patients.
3		Is it right that throughout the UK during the
4		relevant period there were isolation rules for all new
5		admissions on to inpatient CAMHS units?
6	Α.	Yes.
7	Q.	So that meant that the young person had to isolate for
8		between seven and 14 days at various points throughout
9		the pandemic?
10	Α.	Yeah.
11	Q.	What was the impact of a period of isolation on a young
12		person's mental state?
13	Α.	I was very fortunate to be able to hear the evidence
14		provided by the impact witness earlier and I think I
15		it's just building on what she said, it is a terrible
16		time for a young person to be placed in isolation when
17		they're at their most distressed from a mental illness
18		that means they can no longer be at home. So to be
19		placed in isolation at that time with a mental health
20		nurse outside your room inevitably had an impact in
21		terms of the distress on that young person but also the
22		time that it would have actually taken to get them the
23		appropriate therapeutic input and also for them to be
24		able to be engaged within that therapeutic milieu within
25		the unit.

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quir	у	31 October 2024
1	Α.	It is, and actually the way that these independent
2		providers are commissioned and used is slightly
3		different to other areas of the NHS. So whilst they are
4		units that have effectively been built and staffed by
5		independent providers, all of the young people in those
6		units are NHS patients and it's a commissioning
7		arrangement that they will provide the NHS services
8		rather than it being an independent unit that you place
9		somebody at at a point of need.
10		However, those units themselves are often single
11		units and they are often in isolation of any community
12		service that could provide that type of emergency
13		staffing that I described that the devolved nations may
14		well have been able to use. So that does leave those
15		units at a greater risk of having unsafe staffing
16		levels.
17	Q.	And you set out in the report one independent provider
18		unit which reported that its staffing contingency plan
19		was to provide basic training for the reception and
20		administrative staff to provide cover on the ward if
21		that was required. What were your views about the
22		appropriateness of that arrangement?
23	Α.	Thank goodness it never had to be implemented.
24	Q.	If we can move on to deal with the impact of infection
25		prevention and control measures in inpatient CAMHS units
		162
1	Q.	You have also set out that because of the self-isolation
2		rules there were restrictions on the number or frequency
3		of visits from friends and family. What are the
4		importance of what is the importance of family visits
5		for mental health inpatients?
6	Α.	It's crucial, family and carers. Some young people may
7		be admitted where actually they haven't got family or
8		don't have access to their family, but I think family
9		and carers is absolutely crucial. I think any mental
10		health presentation within a young person doesn't just
11		affect the young person, it affects the family and
12		carers as well. So it's about how the treatment needs
13 14		to involve those systems and not just an individual. So
14 15		delaying or not enabling that to happen has a negative impact on the therapeutic delivery of care.
16	Q.	So it's not just that it's nice for the inpatient to
17	ω.	have some visits and someone come along and keep them
18		company but it actually very much impacts on the
19		therapeutic progress. Is it right that in pre-pandemic
20		times family therapy would be part of the inpatient
20		treatment and take place on the unit often?
22	Α.	Yes, absolutely, and I would have to go and check the
23		staffing numbers but every child and adolescent
24		inpatient unit should have a family therapist.
		. , , , , , , , , , , , , , , , , , , ,

25 Q. You've also identified that because of the social 164

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1		distancing rules that existed on the inpatient units as
2		everywhere else, there was less contact between
3		patients, between inpatients during the pandemic, less
4		use of communal areas and a need to divide patients into
5		bubbles. To what extent is contact with other
6		inpatients helpful for those children and young people
7		and did that reduction in contact impede their progress?
8	Α.	And again, that contact is very important. It's very
9		difficult for a young person to fully recover or
10		understand their mental illness if they're doing that in
11		isolation, so being able to have those conversations and
12		normal teenage time with other people whilst you're in
13		an inpatient unit is part of the therapeutic.
14		And when I describe the therapeutic milieu, that's
15		sort of what I'm trying to describe there, it's about
16		how a young person can be on a unit which is friendly
17		and supportive and is able to provide the advice in the
18		way that we all hope that we're able to provide at home
19		to our own children.
20	Q.	Also I think there was a reduction in group therapies
21		that were able to take place for the same reasons
22		because of the social distancing rules; if there wasn't
23		a room large enough to accommodate everybody with the
24		appropriate 2-metre distance between them.
25		Was there an observable effect or impact on 165
1		may find remote therapy easier or they may find it more
2		difficult depending on the make-up of the young person.

- 3 But absolutely it would have an impact.
- 4 Q. And was there any national guidance provided on that
 5 during the pandemic in terms of identifying what kind of
 6 patients and what kind of presentations and what kind of
 7 therapies would be most appropriate for remote delivery
 8 of therapeutic interventions?

9 A. It was very much more a blanket that, you know, if you

- 10 can work remotely you should be working remotely rather
- 11 than thinking more closely around what would work
- 12 remotely and what wouldn't.

13 **Q.** Do you think that's an area in which national guidance

- would be useful in the event of a future pandemic orgenerally with a general move towards remote delivery oftherapies?
- 17 A. Absolutely, yes. I think it's an area that probably
- 18 needs the research first. I think it is actually a very
- 19 complicated area and it's quite easy for us to make
- 20 assumptions about what will or what won't work, but I
- 21 think whilst we have got an opportunity we should be
- exploring the evidence behind it and then being able toput that into national policy.
- 24 **Q.** Staying then with the impact of IPC measures on
- 25 inpatient wards. You've set out the possibility on 167

- children and young people from not being able to access group therapy?
- 3 A. For this I would just have to hypothesise yes. We do
- 4 know that those units that weren't able to provide group
- 5 therapy, because they didn't have a large enough room,
- 6 felt that that was a big hindrance to their delivery of
- 7 dare. However, actually finding clear evidence for that
- 8 I think would be much more difficult to do.
- 9 Q. And we've heard that there was a move to delivering
 10 therapies online or remotely. Did that happen as well
 11 on inpatient units?
- 12 A. Yes, it did. So you would find that the therapist or
- 13 the psychologist on the unit may not be going into the
- 14 unit to provide therapy but would be doing that remotely
- 15 from their home beaming into the inpatient unit.
- 16 Q. And are there drawbacks and benefits to remote delivery17 of therapy for these cohort of patients?
- 18 A. Yes, absolutely. And, you know, the drawbacks and the
- 19 benefits can vary from presentation to young person to
- 20 type of therapy, so it's quite difficult to unpick. So
- 21 certain therapies such as pyschoanalysis, psychotherapy
- 22 or an art therapy, which is going to be much more
- 23 difficult to deliver remotely than a manualised,
- 24 structured cognitive behavioural therapy and then
- 25 a young person with social communication difficulties 166
- 1 an inpatient ward and with these particular children and 2 young people who may pose a risk to themselves that PPE 3 could actually be used for self-harm? 4 A. Yes, and this was a specific example from one of the 5 units that I talked to where they had a young person who 6 was at risk of self-harming by removing small bits of 7 wire from the mask. 8 Q. So that's the part that goes over the nose and enables 9 a closer fit? A. Yeah, and the other thing to remember is PPE has string 10 11 attached to it so, again, that in itself can bring 12 a risk of tying of ligatures. 13 Q. Is it also right that, particularly in terms of mask 14 wearing, that that can impact on children and young 15 people in terms of establishing a relationship of trust 16 and understanding with the staff on the unit? 17 **A.** And that is certainly feedback that we received is that 18 it can be much more difficult to establish that 19 therapeutic relationship. However, we did on occasions 20 get feedback which suggested that young people and the 21 therapist felt much safer when they had the right levels 22 of PPE which allowed them to engage better in the 23 therapy, but overall it was deemed to be a barrier. 24 Q. So you've identified in your report that the Covid rules
 - 25 in particular impacted on children and young people in

1		terms of reduced visits from families and carers, the
2		self-isolation periods and reduction in staffing levels
3		and less continuity of care. Were you able to identify
4		any measures or guidance at a national level or indeed
5		at a trust level that were aimed at mitigating those
6		impacts?
7	Α.	I'm tempted to say no. But I think the fact that I'm
8		sitting here not able to recall any is probably
9		an indication itself that if there was that the way that
10		it was communicated was probably the communication of
11		that was probably outweighed by the communication of the
12		safety, the social distancing rules and the PPE rules.
13	Q.	If we can come on to look at some potentially positive
14		changes or initiatives in response to the pandemic.
15		I think your research did identify some efforts to
16		establish alternatives to inpatient admissions in
17		particular community crisis hubs. Can you explain how
18		they worked for children and young people in the
19		community?
20	Α.	And this is certainly one of the areas that Covid has
21		allowed to develop within mental health services and
22		that's about how do we make sure that we've got the
23		right support in the right place for young people, and
24		there's a recognition that actually going to
25		an emergency department within a mental health crisis
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1		of hubs are quite resource-intensive so you need to
2		of hubs are quite resource-intensive so you need to resource them with quite a large number of staff who are
2 3		of hubs are quite resource-intensive so you need to resource them with quite a large number of staff who are going to be working there potentially 24/7, and the
2 3 4		of hubs are quite resource-intensive so you need to resource them with quite a large number of staff who are going to be working there potentially 24/7, and the question is where are these staff going to come from and
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25 A. The first part to this question, which is around some of 171

 may not be right place for you to go, and during Covid it was identified it absolutely wasn't the right place to go because you didn't want to be in an emergency department with people with physical health problems, probably Covid around the place when you could be supported and managed somewhere else. So a number of trusts tried to establish crisis hubs where a young person or an adult could go to have their mental health crisis needs met without them having to go into the acute paediatric ward. I think Great Ormond Street was one example of this. They had great feedback but it's an area that doesn't seem to have really become as established as was expected at the time that during the Covid time when the benefits were being realised. Q. Have you been able to identify why they don't seem to have been continued or taken up? A. It's I think these are complex systems to set up. If you set up a hub for people in the mental health crisis, then there's the risk that somebody who has a mental
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20 you set up a hub for people in the mental health crisis,
21 then there's the risk that somebody who has a mental
22 health crisis and physical crisis isn't actually treated
23 in the right place. So you need to have some very good
24 working policies with the acute hospitals.
25 I don't think that these are that these types
170
1 the social determinants of health, we understand social
2 determinants of health and we should be addressing those
3 anyhow, and I think if we don't address those then we
4 have to expect a pandemic will make those social
5 determinants worse and that will have an immediate
6 impact. So for that not being in any pandemic planning
7 is a bit of an oversight.
8 When we know that that's that it's going to
9 happen, we then need to start thinking about what are
10 those protective factors within the community that we
11 need to be considering. School is a huge protective

need to be considering. School is a huge protective 12 factor for children and young people. I know there's plenty of children who don't enjoy going to school but 13 14 it's another social safety net to understand when 15 children are struggling and another route for children 16 to start getting help. So we need to be thinking in the 17 future what do we do with schools so we don't remove 18 that safety net, or if we do remove that safety net what 19 can we put in place. 20

We then have conditions such as eating disorders 21 within the report. We can predict that eating disorders 22 will significantly increase during a pandemic because it 23 hits all of the risk factors for an eating disorder. So 24 what pre-pandemic planning can eating disorders services 25 actually do to make sure that they can increase 172

1		a predictable so they can meet a predictable increase
2		in demand?
3		And just having to think through that as
4		a service, should enable them to put some relatively
5		straightforward plans in place to start managing that
6		demand.
7	Q.	
8		services is predictable in a pandemic, as you have set
9		out, do you think there needs to be a surge capacity
10		plan for mental health services as there was for the
11		anticipated surge in demand for acute hospital services?
12		Yes. Yes.
13 14	Q.	And in terms of the inpatient CAMHS provision across UK,
14		was there sufficient capacity to meet demand before the pandemic?
16	Α.	No.
17	Q.	
18	ω.	the inpatient CAMHS service has ramifications for how
19		resilient the service is in the event of a future
20		pandemic?
21	Α.	So thinking about the inpatient aspect and the inpatient
22		side of any planning for the future, it's about how can
23		we reduce the need and demand for inpatient services.
24		If we had the crisis and intensive home treatment team
25		services that we now have at the time of Covid we
		173
1		it's a policy that we can't change, we should at least
2		at that point know what the impact on quality is going
3		to be, so once we are past the crisis point we know what
4		the issue is and what we may have to deal with at that
5		point in time.
6		The other thing which I think we need to mention
7		is the inpatient units themselves. The fact that
8		inpatient units had to some units didn't have enough
9		room to do group therapy is something that we have to
10		prepare for in the future.
11		Our units have to be designed in the way that they
12		can manage a social distancing situation in the future.
13		And we're already at a position where I think there are
14		very few, if any, rooms that have more than one person
15		in them on an inpatient unit, which is fantastic, but we
16		just need to make sure those communal areas and the
17		therapy rooms are large enough and that we have the
18		visiting facilities for families so they can come, when
19 20		there is social distancing, to still see their children
20 21	Me	and support with the therapy.
21 22	1412	NIELD: Thank you very much. I have no more questions for you, Dr Northover.
22 23	1 ^1	DY HALLETT: Thank you very much, Ms Nield.
23 24		Mr Pezzani, who is to the back to your right. But
25		if you could make sure your answers go into the
		175

1		probably would have seen even less young people needing
2		admission because we would have had a viable community
3		alternative.
4		But that doesn't mean that we should stop here.
5		We should continue to look at that community offer and
6		how can we continue to provide the care that's required
7		and needed in the community and potentially get
8		ourselves to a position where we need less and less
9		inpatient beds. We're never going to need no inpatient
10		beds but we can potentially have less and for it to be
11		much clearer and much better defined about who should be
12		admitted and why and what that treatment looks like.
13	Q.	Dr Northover, you've included there a number of the
14		recommendations that you've identified in your report.
15		Are there any other areas where you would like the area
16		to consider a recommendation in relation to inpatient
17		CAMHS services in the event of a future pandemic?
18	Α.	The first one I'd just like to mention, I know
19		I've touched on it briefly when you asked me earlier,
20		but it really is as the policies are released during
21		a pandemic, which are understandably there to support
22		the demands on the acute hospitals, I think there has to
23		be a very, very clear process to make sure that there's
24		a quality impact assessment of those policies on mental
25		health inpatient units as well. Because we even if
		174
1		microphone, I'd be grateful.
2		Questions from MR PEZZANI
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1		sector, and there were even ethics committees set up to
2		meet the potential for reduced capacity and increasing
3		demand causing crisis.
4		How then would you respond to an assertion that
5		during the pandemic, in specific relation to children
6		and young people's mental health services, demand never
7		exceeded capacity?
8	Α.	Certainly I would so, again, the first part of the
9		question is whether we're looking at inpatient care,
10		because if we're looking at inpatient care in particular
11		then you can manage your demand, because your demand is
12		how many beds you've got.
13		So by seeing young people spending longer within
14		inappropriate settings before they're admitting would
15		suggest that we weren't meeting the demand for inpatient
16		beds at that time.
17		I'm not sure whether that's entirely answered your
18		answer (sic). And I'm just going to finish saying that
19		and then turn around and look at you again.
20	Q.	If you have anything that you wish to add then please
21		do.
22		I did specifically mention eating disorders, and
23		I wonder whether you would be able to comment
24		specifically on the demand and capacity to meet that
25		demand during the pandemic in relation to eating
		177
1		geographical isolation or isolation from NHS services,
1 2		geographical isolation or isolation from NHS services, either inpatient or community or both?
	А.	either inpatient or community or both?
2	A.	either inpatient or community or both?
2 3	A.	either inpatient or community or both? So it's certainly not a geographical isolation. It is
2 3 4	A.	either inpatient or community or both? So it's certainly not a geographical isolation. It is an isolation from the provision of other services. So
2 3 4 5	А.	either inpatient or community or both? So it's certainly not a geographical isolation. It is an isolation from the provision of other services. So if I look at the trust that I work in, Berkshire
2 3 4 5 6	А.	either inpatient or community or both? So it's certainly not a geographical isolation. It is an isolation from the provision of other services. So if I look at the trust that I work in, Berkshire Healthcare, it employs nearly 6,000 people, so that's
2 3 4 5 6 7	Α.	either inpatient or community or both? So it's certainly not a geographical isolation. It is an isolation from the provision of other services. So if I look at the trust that I work in, Berkshire Healthcare, it employs nearly 6,000 people, so that's a large group of people that you can pull on and
2 3 4 5 6 7 8	A.	either inpatient or community or both? So it's certainly not a geographical isolation. It is an isolation from the provision of other services. So if I look at the trust that I work in, Berkshire Healthcare, it employs nearly 6,000 people, so that's a large group of people that you can pull on and identify those who have got the expertise and the knowledge to support an inpatient unit if it's getting to the point that the sickness on that unit is not
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2 3 4 5 6 7 8 9	A.	either inpatient or community or both? So it's certainly not a geographical isolation. It is an isolation from the provision of other services. So if I look at the trust that I work in, Berkshire Healthcare, it employs nearly 6,000 people, so that's a large group of people that you can pull on and identify those who have got the expertise and the knowledge to support an inpatient unit if it's getting to the point that the sickness on that unit is not
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nquir	у	31 October 202
1		disorders?
2	Α.	So, again, with eating disorders, one of the challenges
3		with eating disorders, and the reason why we saw
4		an initial drop off, is for young people staying in
5		their family homes and the weight loss not being
6		recognised in the first instance. So it may well not be
7		that demand we could meet demand in terms of the
8		young people being referred but that doesn't mean that
9		we were being referred everybody who had an eating
10		disorder.
11		So then once we got past that initial phase of
12		young people deteriorating significantly within their
13		basically within their bedrooms, that's when we suddenly
14		saw an increase in demand, at which point I think all
15		services were starting to recognise that they couldn't
16		meet the demand for the referrals for eating disorders.
17	Q.	The second topic that I would wish to raise has also
18		been expressly asked of you already, and that's about
19		what you say at paragraph 122 of your report about
20		independent providers reporting greater challenges in
21		developing staffing contingency plans because they were
22		more isolated and not able to call on community mental
23		health staff, community teams, to provide emergency
24		cover. Are you able to explain what you mean by
25		"isolation" though in that context? Do you mean 178
		175
1	MR	PEZZANI: Thank you, my Lady.
2		DY HALLETT: Thank you very much.
3		That completes the questions we have for you,
4		Dr Northover. Thank you very much for your help in
5		producing your written report and for your help in
6		giving evidence today. I'm very grateful.
7	тня	E WITNESS: Many thanks.
8		(The witness withdrew)
9	LAI	DY HALLETT: Ms Carey.
10	MS	CAREY: Thank you, my Lady.
11	-	Before we conclude this week's proceedings, can
12		l invite you, please, to publish a number of additional
13		statements and documents at this stage. That includes
14		three statements on behalf of royal colleges:
15		Dr Edward Morris, who is the former president of the
16		Royal College of Obstetricians and Gynaecologists;
17		Dr Katherine Henderson, who is the president of the
18		Royal College of Emergency Medicine; and Sir Andrew
19		Goddard, the former president of the Royal College of
20		Physicians.
21		In addition, there are four impact witness
20		atatamenta that word invite to you publish. They are

- 22 statements that we'd invite to you publish. They are
- 23 from Vivienne Wilkes, who is a member of the Disability
- 24 Charities Consortium. She is registered blind and was
- 25 sent a shielding letter in inaccessible format during 180

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UK Covid-19 Inquiry

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the pandemic, and she speaks to that and other
difficulties she had in accessing healthcare.
Kafeelat Adekunle is a community matron and
a member of the RCN, and she describes the difficulties
that she had with PPE and the impact of the pandemic.
Adrian Warnock, a member of the Clinically
Vulnerable Families core participant group isolated from
his parents during the pandemic and he attests to the
impact of shielding on him.
And your Ladyship will recall yesterday hearing
from Natalie Rogers. In addition to the speaking on
behalf of the Long Covid core participant group she made
an impact statement which sets out her own personal
experience. I invite you to publish three chronologies
provided by the Long Covid groups which sets out
a number of documents they provided to government, work
being done with their membership, and indeed other work
they have undertaken to provide impact evidence to the
Inquiry.
Can I also invite you to publish the expert report
from Professor Christopher Gale and Dr Nadarajah, they
are the experts in ischaemic heart disease.
And finally this, can I invite you to publish
an additional statement from Professor Jonathan Wyllie.
Your Ladyship will recall on 10 October he gave evidence

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3	PROFESSOR ANEEL BHANGU (sworn)	1
4	Questions from COUNSEL TO THE INQUIRY	. 1
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- and was asked about whether the Resuscitation Council
- 2 had received reports of inappropriate or blanket
- 3 DNACPRs. He indicated he thought there had been reports
- 4 of a trust behaving in this way and over the course of
- 5 the two-week break the module 3 Inquiry legal team asked
- 6 Professor Wyllie for further details about that
- 7 evidence. He's provided an addendum in which he
- 8 clarifies. The example he was talking about in fact
- 9 related to a restrictive approach to the circumstances
- 10 in which CPR should be administered and not in fact to
- 11 an example about blanket or inappropriate DNACPRs.

evidence in its proper context, for you to publish his

- 12 Can I ask your Ladyship, in order to have his
- 14 statement which is INQ000474448.
- LADY HALLETT: I authorise publication of all the 15
- 16 statements.
- 17 MS CAREY: Thank you very much, my Lady.
- LADY HALLETT: Thank you very much. That completes the 18
- 19 hearings for this week. I'll see those who have to
- 20 attend and those who are interested on Monday,
- 21 4 November at 10.30.
- 22 MS CAREY: Thank you.
- 23 (3.41 pm)

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- (The hearing adjourned until 10.30 am
 - on Monday, 4 November 2024)

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[40] 1/3 1/19 1/23	44/23 98/19 102/11	15 May [1] 115/25	128/22	182/25
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MS CAREY: [3]	1	19 March 2020 [2]	24th [1] 113/8	54 [2] 3/16 137/7
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	1 June 2020 [1]	2	25 March '21 [1] 65/6	59 [2] 8/25 135/23
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(61) if... - involvement

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