

Welsh Government C19 Delivery Workstream					
		Status		Timescale	
KEY	1	Significant issue, requiring escalation to solve	1	Needed this week	
	2	Behind/at risk, expected to recover	2	Needed within the next 2-4 weeks	
	3	Fully on track, no issues	3	Needed for longer term/recovery phase	
	4	Delivered, monitoring only			
A: Health Response					
<i>Preventing the NHS in Wales from being overwhelmed by covid-19 cases, which would endanger public health and staff health and wellbeing. Interventions aim to</i>					
	Description	Status	Timescale	Lead Minister	Owner
Active	Health protection - Slowing the spread of the virus via sufficient social distancing for the R force of transmission to fall below 1, and in line a public health exit strategy.	2	2	MHSS	Chrishan Kamalan / Rob Orford
	Testing policy - Extending the policy beyond In patients and key frontline health care workers to all relevant health care workers, vulnerable groups e.g. outbreaks in residential homes, and ultimately to other front line workers.	2	1	MHSS	Chrishan Kamalan / Rob Orford
	NHS preparedness - Ensuring sufficient hospital bed capacity to meet projected demand by: a) freeing up elective beds and discharging medically fit patients, b) buying beds from the independent sector, and c) increasing the number of available ICU/HDU beds and sourcing additional bed capacity.	3	ongoing	MHSS	Andrew Sallows
	Staff welfare: (a) bringing in new staff, (b) freeing up & upskilling the existing workforce, (c) supporting staff health & Maintain NHS services (a) primary care (b) mental health (c) cancer	2	2	MHSS	Helen Arthur
		2	2	MHSS	Alex Slade / Tracey Brehenny / Andrew Sallows
	Systems resilience - Ensuring sufficient supplies of (a) oxygen ventilators, (b) PPE equipment and (c) other medical	1	2	MHSS	NR
B: Economic Response					
<i>Minimising the long term damage to the economy and sustaining businesses and their workforces as far as possible through the crisis.</i>					
	Description	Status	Timescale	Minister	Owner
Active	Track and evaluate the latest economic, trade and business intelligence	3	2	METNW	Emma Watkins
	Assessment of place based impacts, including for town centres	2	2	METNW	Emma Watkins
	Monitor impacts on sectors that have specific vulnerabilities, including but not limited to charities, tourism, agrifish, hospitality,	3	2	METNW	Emma Watkins
	Ensure the foundation economy is able to access support packages and advice	3	2	DMET	Marion Stapleton / Duncan Hamer
	Develop and deliver a cross government economic crisis fund, supporting profit and not for profit organisations, to complement UK	2	1	MFT	Duncan Hamer
	Track and evaluate the impact of measures adopted by WG, with live figures on funding out the door and value of measures	2	2	MET	Emma Watkins
	Ensure timely, effective communications and support to to key social partners, including business, through existing Business Wales	2	ongoing	METNW	Emma Watkins / Duncan Hamer
	Preparing employability and skills programmes including: Jobs Growth Wales, REACT and Communities for Work for the expected	2	3	METNW	Huw Morris
	Develop options for upskilling workforce during period on prolonged homeworking	2	1	METNW	Huw Morris
C: Critical National Infrastructure					
<i>Maintaining and sustaining critical national infrastructure through to recovery.</i>					
	Description	Status	Timescale	Minister	Owner
	Ensure resilient food supply and availability in supermarkets	3	ongoing	MEERA	NR
	Ensure sustainability of critical national infrastructure - water, energy and fuel supply - particularly given potential workforce absences	3	2	MEERA	Howells

Active	Further to revenue support mechanism to secure short-term rail franchise viability, and medium-term management and long term	1	2	DMET	Steve Vincent	
	Working with utilities to assess potential additional needs to support vulnerable customers	3	2	MEERA	Andy Fraser/John	
	Ensure effective operation of road network to allow for safe road network operation and avoid closures, and to ensure critical safety,	2	Ongoing	METNW	Andy Falley	
	Work with Cardiff Airport to consider minimum cost to remain open or keep runway open, including identifying what state aid-	1	3	METNW	Steve Vincent	N
	Continue to press for Holyhead-Dublin inclusion in UK ferry support, ensuring continued effective supply of freight through port	2	2	DMET	NR	M
	Ensure effective ongoing delivery of telecoms and broadband infrastructure services, including support for planned emergency	3	3	DMET	Richard Sewell	
	Build on hardship grant consolidating existing bus grant payments to sustain minimum service levels for key workers and access to	1	2	DMET	Steve Vincent	MFT
D: Supply Chains and Procurement						
<i>Maintaining supplies of critical goods for the people and businesses of Wales, maximising the supply chain to support provision of priority medical equipment.</i>						
	Description	Status	Timescale	Minister	Owner	
Active	Monitoring supply chains and managing disruption, particularly to critical goods and food supply, ensuring Government does what it	2	2	METNW	Dickie Davis	MFT
	Supply of Personal Protection Equipment to all sectors, with clear guidance about what is needed in what setting	1	1	DMET	Andrew Gwatkin	MHSS
	Coordination of procurement across all interested departments within WG (not Health which is being dealt with by NHS SSP) to meet	2	2	MFT	Marcella Maxwell	MFT
E: Supporting Vulnerable Groups, Individuals and those facing economic hardship in the community						
	Description	Status	Timescale	Minister	Owner	
Active	Put in place shielding for the most vulnerable, ensuring they have the support they need with respect to basic supplies, medication,	2	2	CGMET	Amelia John	MFT
	Delivery of volunteering approach to support local/community needs	2	2	CGMET	Alyson Francis	DMC
	Addressing digital exclusion to ensure good access to services and support for those without digital means/skills	1	2	MHLG	Maureen Howell	N
	Identification and development of support needs for wider vulnerable groups, beyond the most vulnerable shielded groups, including	1	1	DMCW / MHLG	Alyson Francis &	
	Development of support needs for people in refuges and victims of domestic abuse	2	1	DMCW	Alyson Francis	
	Develop mental health and well being guidance and bereavement support, especially for people and households managing social	2	2	MHSS		
	Provide appropriate emergency and temporary accommodation with support for those currently homeless, including released	1	1	MHLG	Emma Williams	
	Keeping guidance around caravan sites, B&B and hotels under review	4	3	MHLG		
	Provide support to those with complex needs to enable them to comply with PH guidance within temporary and emergency settings	2	2	MHLG	Emma Williams	N
	Develop a broad range of tenure blind policy responses including guidance and support packages to issues that threaten people's	2	1	MHLG	Emma Williams	
	Extend work to deliver projects which relieve pressure on NHS by enabling people to remain and be safe in their homes, extending	2	2	MHLG	Emma Williams	
	Work with social landlords about how best to support their tenants, protect their staff and meet expected standards of tenancy	2	2	MHLG	Emma Williams	
	Develop policy options, including through the DAF, for supporting those facing economic hardship	2	2	DMHLG	Maureen Howell	
	Ensure support for those households affected by recent floods	2	2	MEERA	Andy Fraser	
F: Education						
<i>Ensuring ongoing educational provision at all levels through the crisis and into recovery, including the sustainability of Higher and Further education establishments</i>						
	Description	Status	Timescale	Minister	Owner	
Active	Focus on vulnerable children and young people (0-25), ensuring continued access to FSM, ensuring access to wellbeing and mental	2	1	MfE	Chris Jones / Karen	N
	Planning a system to support access to provision in schools and childcare for key workers as well as vulnerable children	3	ongoing	MfE	Cornish	M
	Working with qualifications regulator to produce summer exam results and scenario plan for impact of further disruption to schools	3	2	MfE	Lloyd Hankin &	
	Legislation – making closure and continuity directions in respect of schools and childcare settings and issuing notices to relax various	2	2	MfE	NR	N
	Ensure continuity of learning, including a full plan for the summer term which will include resources, activities and advice for	2	3	MfE	Nicola Edwards	
	Identifying impacts on children's learning and wellbeing; and planning for schools and childcare settings to reopen including costs	2	3	MfE	Kevin Palmer	MFT
	Working with HE&FE Institutions to ensure they are doing everything possible to assist with the Covid19 response, and ensuring all	3	2	MfE	Claire Bennett /	
	FE and HE providers face complexities when planning for future recruitment and continue to develop delivery and assessment of	2	2	MfE	Alan Woods /	N

	Working proactively with, colleges, universities and HEFCW to help ensure financial stability so they can help lead economic, skills	1	2	MfE	Alan Woods / Sinead Gallagher	
	G: Social Care					
	<i>Protecting the ongoing provision of social care and care homes, including staff and patient wellbeing, particularly the most vulnerable in the community.</i>					
	Description	Status	Timescale	Minister	Owner	
	Ensure social care systems can continue to offer the necessary levels of support, given potential disruptions to supply and workforce	2	2	DMHSS	Albert Heaney	
Active	Ensuring the financial sustainability of the social care sector, including support for local authorities	2	2	DMHSS	Matt Jenkins	MFT
	Ensuring effective operation and adequate capacity of care homes, other residential care settings and supported accommodation,	2	2	DMHSS	Andrea Street	
	Ensuring that vulnerable children and adults who are most at risk are safe/visible and linked into appropriate services and support	2	2	DMHSS	Alistair Davey	
	Ensuring sufficient workforce with access to emotional and practical support including PPE	1	1	DMHSS	Andrea Street	MFT
	H: Welsh Government Operations and Business Continuity					
	<i>Support the health and wellbeing of Welsh Government staff and ensure they are effectively deployed to support the government response.</i>					
	Description	Status	Timescale	Minister	Owner	
Active	Maintaining critical WG operations during a period of remote working / reduced staff attendance	3	ongoing	FM	Peter Kennedy	
	I: Data, Analysis and Monitoring the Response					
	<i>Ensure interventions are based on the soundest possible evidence and that the data analysis supports a proactive response and effective decision making.</i>					
	Description	Status	Timescale	Minister	Owner	
Active	Developing daily information and data requirements, where we assume that the Group will need to record and report information to inform trend analysis	3	2	MFT	Glyn Jones	
	J: Finance					
	<i>Prioritise Welsh Government spending to deliver critical emergency response interventions and longer term recovery.</i>					
	Description	Status	Timescale	Minister	Owner	
Active	Making payments to external organisations and Welsh Government staff	3	ongoing	MFT	Gawain Evans	
	Ensure effective strategic budgeting of WG response, through Star Chamber process	2	ongoing	MFT	Andrew Jefferys	
	K: Other Emergency Services					
	<i>Ensure emergency services (Fire and Rescue and Police) have the necessary information to deploy effectively to support the Covid-19 response.</i>					
	Description	Status	Timescale	Minister	Owner	
Active	Ensure emergency services (Fire and Rescue and Police, and NRW for environmental responses) have the necessary information to	3	ongoing	DMCW / DMHLG	Karin Phillips	MFT
	Ensure effective engagement on issues in relations to prisons, especially to ensure prisoner release is managed effectively, including	2	2	DMCW	Phillips / Emma Will	
	L: Military Aid					
	<i>Effective deployment of military assistance for WG work.</i>					
	Description	Status	Timescale	Minister	Owner	
	Effective deployment of military assistance for WG work	3	1	MHLG	Karin Phillips	
	M: Local Government					
	<i>Ensure Welsh Government support to Local Government allows continued provision of services to the people of Wales.</i>					
	Description	Status	Timescale	Minister	Owner	
	Ensure effective financing of Local Government, with appropriate support and flexibilities, to provide effective support for their citizens	2	1	MFT	NR	

Active	Effective engagement with LG to ensure effectiveness and consistency of response, including considering whether statutory deadlines	3	2	MHLG	Judith Cole / Lisa	
	Maintaining key physical infrastructure – such as bridges, culverts, drains that need to be repaired before the next period of heavy rain	3	ongoing	MEERA	Andy Fraser	
	Maintaining the collection and processing of recycling, domestic, clinical and commercial waste	3	ongoing	DMHLG	Gian Marco Curado	
	Supporting LG operational ability by reducing statutory requirements on relating to their meetings and proceedings, enabling remote	3	2	MHLG	Lisa James	
O: Resilience						
	Description	Status	Timescale	Minister	Owner	
	Ensure effective local resilience management through LRFs and clear communication of policy and intelligence with Welsh	3	ongoing	MHLG	Reg Kilpatrick	
	Ensure appropriate planning for management of excess deaths, including policy on burials	3	2	MHLG	Claire Bennett	
	Monitor impacts on community cohesion	3	ongoing	MHLG	Reg Kilpatrick	

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Interested Ministers
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Interested Ministers

	A: Health Response															
	Description															
Active	Example Example Example Example Example Example Example Example															
	*Status Key:															
	1		= Significant issue, requiring escalation to solve													
	2		= Behind/at risk, expected to recover													
	3		= Fully on track, no issues													
	4		= Delivered, monitoring only													

SRO RAG*		Timescale†		Owner(s)						Minister					
1				Example text						Example text					
2															
3															
4															