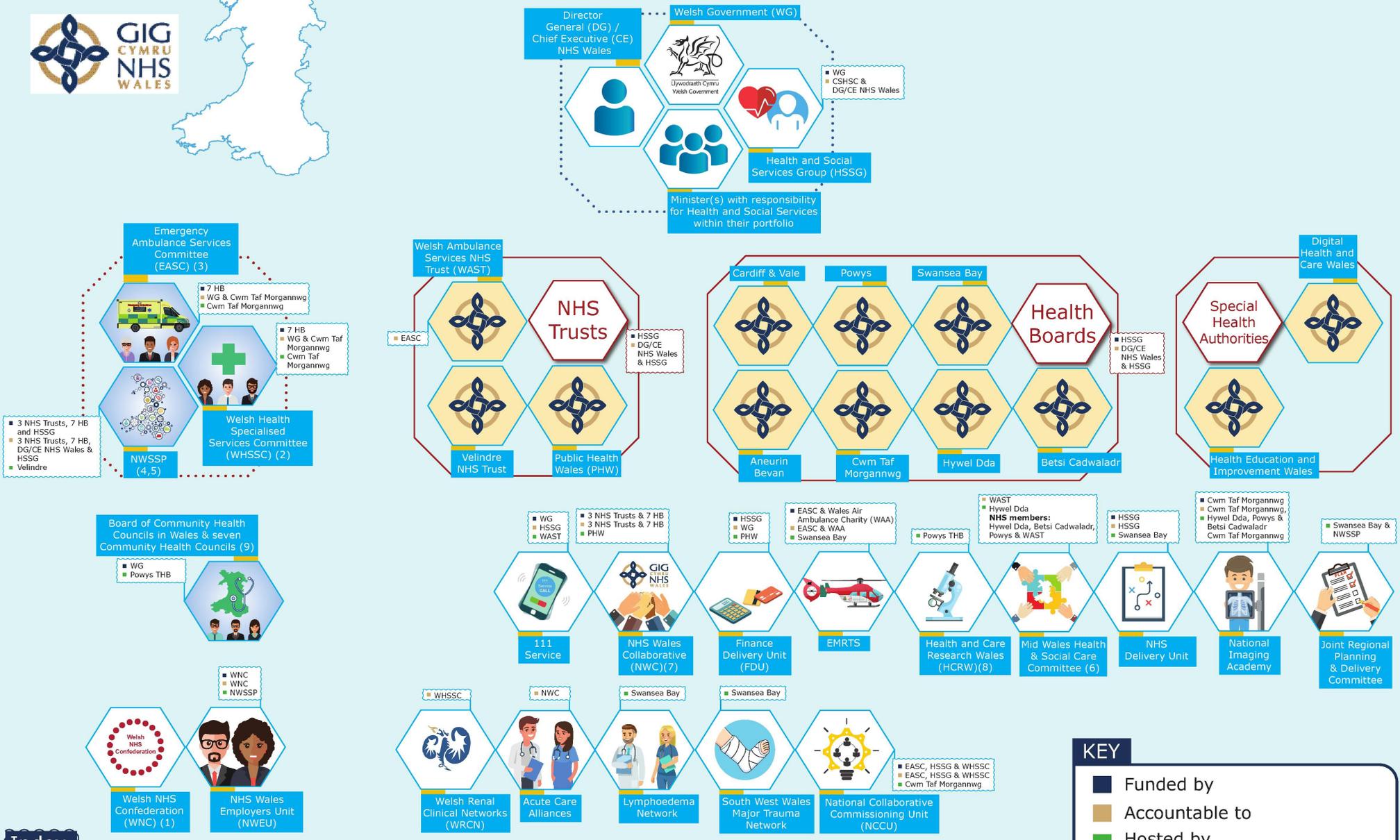


Governance Map NHS Wales



Index

1. The Welsh NHS Confederation is a charity governed by a Board of Trustees.
2. WHSCC Chair Accountable to the Minister for Health and Social Services.
3. EASC Chair Accountable to the Minister for Health and Social Services.
4. NWSSP Chair Accountable to the Partnership Committee.
5. NWSSP Managing Director Accountable to Director General/ Chief Executive NHS Wales.
6. Mid Wales Health & Social Care Committee Chair appointed by Minister.
7. NHS Wales Collaborative consists of: Chief Executives Support Office (CESU), Programme Management Unit (PMU), South Wales Health Collaborative (SWHC). The Clinical Networks transferred to PHW on 1st October 2016.
8. The National Institute for Social Care and Health (NISCHR) was rebranded Health and Care Research Wales in 2015.
9. The Board of Community Health Councils in Wales is responsible for setting standards and monitoring the performance of the seven Community Health Councils, the conduct of members and performance of officers as well as operating a Complaints Procedure.

KEY

- Funded by
- Accountable to
- Hosted by
- Statutory Body
- Set up under Ministerial Regulations and Directions

Glossary of NHS Wales Organisations

Health Boards

Health Boards are responsible within their area for planning, funding and delivering:

- Primary care services (GPs, pharmacies, dentists and optometrists);
- Hospital services (inpatients and outpatients); and
- Community services, including those provided through community health centres and mental health services.

Health Boards have a duty to improve the health of their local population to deliver public health agenda and must consider the Well-being of Future Generations Act to improve social, cultural, environmental and economic well-being.

Trusts

Public Health Wales (PHW)

The Trust has four statutory functions:

- To provide and manage a range of public health, health protection, healthcare improvement, health advisory, child protection and microbiological laboratory services and services relating to the surveillance, prevention and control of communicable diseases;
- To develop and maintain arrangements for making information about matters related to the protection and improvement of health in Wales available to the public; to undertake and commission research into such matters and to contribute to the provision and development of training in such matters;
- To undertake the systematic collection, analysis and dissemination of information about the health of the people of Wales in particular including cancer incidence, mortality and survival; and prevalence of congenital anomalies; and
- To provide, manage, monitor, evaluate and conduct research into screening of health conditions and screening of health related matters.

PHW also host the NHS Wales Health Collaborative and the finance delivery unit.

Welsh Ambulance Services NHS Trust (WAST)

The Welsh Ambulance Services NHS Trust is commissioned by the Emergency Ambulance Services Committee. WAST covers a geographical area of 20,640 kilometres and serves a population of 2.9 million. WAST provides varied and modern services which are tailor-made for each community's differing environmental and medical needs, from bicycles to swift response vehicles, frontline ambulances, helicopters and nurses located within control centres. WAST attend more than 250,000 emergency calls each year, over 50,000 urgent calls and transport over 1.3 million non-emergency patients to over 200 treatment centres throughout England and Wales.

Velindre NHS Trust

The Trust directly manages specialist services, Velindre Cancer Services and the Welsh Blood Service.

The Trust is also 'Host' to a number of external organisations which include:

- NHS Wales Information Services;
- NHS Wales Shared Services Partnership;
- Department for Social Care and Health Research (DSCHR)

Special Health Authorities

Health Education and Improvement Wales (HEIW)

HEIW's role is to support the development of the health workforce in Wales, with elements including education and training, planning, leadership, careers, improvement, and widening access.

Digital Health and Care Wales

DHCW is to exercise such functions as the Welsh Ministers may direct in connection with: (a) the provision, design, management, development and delivery of digital platforms, systems and services; (b) the collection, analysis, use and dissemination of health service data; (c) the provision of advice and guidance to the Welsh Ministers about improving digital platforms, systems and services; (d) supporting bodies and persons identified in directions given by the Welsh Ministers to DHCW in relation to matters relevant to digital platforms, systems and services; and (e) any other matter so as to secure the provision or promotion of services under the Act.

Hosted organisations and other bodies

In alphabetical order

Community Health Councils and Board of Community Health Councils in Wales

Community Health Councils (CHCs) are independent bodies, set up by law, who listen to what individuals and the community have to say about the health services with regard to quality, quantity, access to and appropriateness of the services provided for them. CHCs also consult the public directly on some issues to make sure that they are properly reflecting public views to the Health Board, Trust or Welsh Government.

CHCs have additional powers to monitor all primary care services and to visit the premises of GPs, pharmacists and opticians, as well as private hospitals and care homes. CHCs can also help, advise and support people who wish to gain access to their medical records or make complaints about NHS services and similar matters.

The Board of Community Health Councils in Wales is a statutory body and is responsible for ensuring that the local Community Health Councils are fulfilling their roles.

Emergency Ambulance Services Committee (EASC)

The Emergency Ambulance Services Committee is a Joint Committee of the seven health boards in Wales and is made up of the Chief Executives of the Health Boards, Chief Ambulance Services Commissioner (CASC) and Independent Chair, appointed by the Minister for Health and Social Services. Ambulance commissioning in Wales is a collaborative process underpinned by a national collaborative commissioning quality and delivery framework. All seven Health Boards have signed up to the framework. The framework provides a structure which is clear and directly aligned to the delivery of better care. The framework introduces clear accountability for the provision of emergency ambulance services and sees the Chief Ambulance Services Commissioner (CASC) and the Emergency Ambulance Services Committee (EASC) acting on behalf of health boards to commission emergency ambulance services (EMS) and non-emergency patient transport service (NEPTS) from the Welsh Ambulance Services NHS Trust. The Committee also commissions the Emergency Medical Retrieval and Transfer Service (EMRTS) in partnership with the Welsh Air Ambulance charity.

Emergency Medical Retrieval and Transfer Service (EMRTS) Cymru

EMRTS provides Consultant and Critical Care Practitioner-delivered pre-hospital critical care across Wales. It is a partnership between the Wales Air Ambulance Charity, Welsh Government and NHS Wales. EMRTS Cymru is also referred to as the Welsh Flying Medics.

Finance Delivery Unit

The Finance Delivery Unit (FDU) is hosted by Public Health Wales (PHW) and is accountable to Welsh Government. The Unit supports health boards and trusts to improve their financial performance.

Health and Care Research Wales

Health and Care Research Wales is a networked organisation, supported by Welsh Government, which brings together a wide range of partners across the NHS in Wales, universities and research institutions, local authorities, and others.

It works to promote research into diseases, treatments, services and outcomes that can lead to discoveries and innovations which can improve and even save people's lives.

Lymphoedema Network Wales

The Lymphoedema Networks implements the Strategy for Lymphoedema in Wales, aiming to enable all lymphoedema patients access to the appropriate services at the right place, right time and with the right person regardless of whether their lymphoedema is related to cancer or not.

The Network has been coordinated through a virtual network approach to oversee the planning of services for NHS Wales, ensuring recommendations in the Strategy are implemented locally. It oversees clinical education and training requirements for the network area, advises on how Health Boards should respond to strategic developments as they arise and provides the composite advice of Health Boards to Welsh Government when required.

Mid Wales Health & Social Care Committee

The Committee works with providers and communities to plan and deliver safe, sustainable, high quality and accessible health and social care services for the population of Mid Wales. The Committee identifies and prioritises its work in relation to:

- Staff and services in Primary & Community Care, including Community Hospitals;
- Pathways for more advanced care to meet the needs of people of Mid Wales, ensuring accessible secondary care services;
- Facilities, protocols and pathways for specialist referrals to hospitals outside the region that respect practicalities, convenience and dignity of the users;
- Recruitment and retention of appropriately skilled staff across all services;
- Information about services available and about progress made by the Committee;
- Quality and performance outcome measures appropriate to the delivery of health care in a rural area;
- Academic research, training and professional skills development.

National Collaborative Commissioning Unit (NCCU)

The National Collaborative Commissioning Unit, hosted by Cwm Taf Morgannwg University Local Health Board, is the collaborative commissioning service of NHS Wales. Its vision is: "Leading quality assurance and improvement for NHS Wales through collaborative commissioning". The Unit delivers national commissioning programmes on behalf of a wide range of customers.

Glossary of NHS Wales Organisations

National Imaging Academy

The National Imaging Academy Wales trains the next generation of radiologists and imaging professionals, delivering the highest level of teaching to meet the increasing pressures imaging professions are facing.

The Academy provides part of the Wales Clinical Radiology Specialist Training Programme, which runs two separate schemes in North and South Wales, and delivers the Royal College of Radiologists curriculum in a dedicated environment which is equipped with the latest technology.

NHS 111 Wales

NHS 111 Wales is a free way to contact the NHS from landlines and mobiles. The service is an amalgamation of NHS Direct Wales and the GP out-of-hours services. The 111 service is available 24 hours a day, seven days a week, and can be used both for health information and advice and to access urgent primary care.

NHS Wales Collaborative

Hosted by PHW

The role of the Collaborative includes the following main areas:

- strategic planning;
- data analysis and service modelling;
- workforce development;
- financial planning;
- public and stakeholder engagement;
- supporting strategic collaborative commissioning;
- clarity of governance, programme and project management for large scale national change programmes.

NHS Wales Delivery Unit

The Delivery Unit's vision is of achieving sustainable improvement in NHS Wales through a whole system approach to health and care to achieve the vision of A Healthier Wales: for everyone in Wales to live longer, healthier and happier lives and to support people to remain active and independent.

NHS Wales Employers Unit

The NHS Wales Employers Unit's role is to support the strategic agenda of the NHS in Wales from an NHS employers' perspective, recognising the central role of the workforce in facilitating service change and consequently ensuring that the NHS is a place where people want to work and an employer of choice.

NHS Wales Shared Services Partnership (NWSSP)

Hosted by Velindre University NHS Trust

NWSSP is an independent mutual organisation, providing a range of high quality and customer focused professional, technical and administrative functions and services to Health Boards and Trusts in Wales, delivering significant savings and benefits, both qualitative and financial.

NWSSP aim to support NHS Wales by creating a dedicated shared service function which:

- Shares common operating standards in line with best practice;
- Has sufficient scale to optimise economies of scale and purchasing power and improving quality;
- Adds value through partnership working

The Shared Service Partnership Committee (SSPC) governs the work of the NWSSP, oversees performance and has a critical role in engaging with customers to respond to their needs. The composition of the Partnership Committee includes an Independent Chair, the Managing Director of Shared Services, and either the Chief

Executive of each partner organisation in NHS Wales or a nominated representative who acts on behalf of the respective Health Board or Trust.

South West Wales Major Trauma Network

Serving the population of South Wales, West Wales and South Powys, the network is made up of hospitals, emergency services and rehabilitation services across the region, working together to ensure patients with life-threatening or life-changing injuries receive the best possible treatment and care.

Welsh Health Specialised Services Committee (WHSSC)

The Welsh Health Specialised Services Committee (WHSSC) is a Joint Committee of the seven Health Boards in Wales hosted by Cwm Taf Morgannwg. The seven Health Boards are responsible for meeting the health needs of their resident population, and they have delegated the responsibility for commissioning a range of specialised and tertiary services to WHSSC.

WHSSC's role is to:

- Plan, procure and monitor the performance of specialised services;
- Establish clear processes for the designation of specialised service providers and the specification of specialised services;
- Ensure there is assurance regarding clinical quality and outcomes through the contract mechanisms and a rolling programme of service review;
- Develop, negotiate, agree, maintain and monitor contracts with providers of specialised services;
- Undertake reviews of specialised services and manage the introduction of drugs and new technologies;
- Coordinate a common approach to the commissioning of specialised services outside Wales;
- Manage the pooled budget for planning and securing specialised services and put financial risk sharing arrangements in place; and,
- Ensure a formal process of public and patient involvement underpins our work.

Welsh NHS Confederation

The Welsh NHS Confederation is a membership body representing all the organisations making up the NHS in Wales.

It supports members to improve health and well-being by working with them to deliver high standards of care for patients and best value for taxpayers' money. It acts as a driving force for positive change through strong representation and our policy, influencing and engagement work.

Welsh Renal Clinical Network (WRCN)

The Network's role is to collaboratively plan and monitor adult renal services in Wales. One of the priorities of the WRCN as outlined in the Renal Delivery Plan (2016-2020) is to ensure that advance care planning (ACP) is promoted and facilitated effectively within renal services in Wales. This process can facilitate autonomy around the future wishes for people with Chronic Kidney Disease once they can no longer decide for themselves.