From: Ken Thomson [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP

(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=31190239352C49518AE512A63270560F-THOMSON KAL]

Sent: 12/07/2023 06:14:22

To: Ken Thomson [ken.thomson@gov.scot]

Subject: FW: FW: COVID resourcing **Attachments**: Non-health resilience v 2.docx

From: Thomson KAL (Ken) (Director-General) < Ken. Thomson@gov.scot>

Date: Sunday, 01 Mar 2020, 10:53 pm

To: Johnston P (Paul) < Paul. Johnston@gov.scot >, Foggo R (Richard) < Richard. Foggo@gov.scot >, Russell GE (Gillian)

< Gillian.Russell@gov.scot>, Rogers S (Shirley) < Shirley.Rogers@gov.scot>

Cc: Permanent Secretary < PermanentSecretary@gov.scot >, Wright M (Malcolm) < Malcolm.Wright@gov.scot >, Grieve DA

(Derek) < <u>Derek.Grieve@gov.scot</u>>, Name Redacted

Subject: RE: COVID resourcing

I agree with Paul: thank you, and congratulations.

As Andrew's email of a few minutes ago shows, however, this is likely to get a lot bigger, fast, involving people beyond Health and SGoRR much more.

Shirley and Gillian, you're meeting tomorrow to discuss the implications of that. Here (attached) is a note for you ahead of that, based on what I've absorbed from the excellent SGoRR reporting, from the past year or so of experience of preparing for no-deal Brexit, and from discussing the challenge with Paul on Friday. I hope this gives you a starting point. Paul and I will be grateful to have your thinking and options for developing it in the course of Monday. I'm sure Malcolm will want to see it too.

Derek, this note draws on the material you shared from the pandemic flu plan. Thank you for that: it was really useful to have it. You'll see, though, that I'm concerned about our ability to take and implement the decisions needed to get a new directorate up and running from that outline: so I'm thinking more in terms of how we can adapt existing structures, including the directorate we created for EU exit planning, to perform the roles envisaged for a new directorate.

K

Ken Thomson | Director General, Constitution & External Affairs, Scottish Government | ☎ 0131 244 6923 | ﴿ 07547 344687 | ⁴ dgcea@gov.scot | ⋾ 1N.04A St Andrew's House, Regent Road, Edinburgh EH1 3DG

[See recipients listed above]

Subject: RE: COVID resourcing

Team -

I've just been looking through today's emails. What a fantastic cross directorate effort on an out of hours basis. Great work - with particular thanks to Andrew for pulling it all together so effectively.

Paul

Sent with BlackBerry Work(www.blackberry.com)

From: Foggo R (Richard) < Richard. Foggo@gov.scot>

Date: Sunday, 01 Mar 2020, 6:13 pm

To: Russell GE (Gillian) < Gillian.Russell@gov.scot>, Rogers S (Shirley) < Shirley.Rogers@gov.scot> Cc: Permanent Secretary < PermanentSecretary@gov.scot>, Thomson KAL (Ken) (Director-General) < Ken.Thomson@gov.scot>, Wright M (Malcolm) < Malcolm.Wright@gov.scot>, Johnston P (Paul)

< Paul.Johnston@gov.scot >, Grieve DA (Derek) < Derek.Grieve@gov.scot >

Subject: COVID resourcing

Gillian/Shirley – I know you are discussing resilience arrangements. For info, from tomorrow I have extracted Derek Grieve from other duties so he is dedicated DD, COVID Health. You can factor him in to whatever conops you are developing. Derek can assist with development of wider arrangements.

R

Richard Foggo | Director of Population Health | Scottish Government | St Andrew's House, Regent Road, Edinburgh EH1 3DG | Business support — Erin Haggie | Irrelevant & Sensitive | @RichardFoggo | pronouns: he/him



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