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**From:** Goodall, Andrew (HSS - DG - NHS Wales Chief Executive) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=1517E328CD7243EC86A25B848596A381-GOODALL, AN]  
**Sent:** 21/03/2020 09:58:39  
**To:** Daniels, Jo-anne (EPS - Communities & Tackling Poverty) [jo-anne.daniels@gov.wales]  
**Subject:** Coordination personal

Jo-Anne

Thanks for making a difference already in a day or two on raising our group coordination. As you saw on Friday there will also be a step up in the cross govt coordination outside of eccw.

I have had an open conversation with samia about my need to support her focus on the nhs facing links with nhs and her being able to draw more of the nhs planning and experience towards us using both workstreams and a central nhs oversight team with a virtual presence.

What i need to do, further to our discussion, is to have a central group coordinating team leading on covid-19 and above samia. We have not been in the right place with the internal cross group actions including where we need other wg teams with experience to resolve areas like hotel industry offer, industry offers, third sector support.

I think in the absence of us getting the function right, internal coordination areas are diverting samias time away from the nhs issues. I know she will welcome this support and commented that you had already helped this week.

I wanted to ask you to take on the formal role of covid19 director for me, leading for the group, providing oversight and support and allowing me as dg to step away and for you to be able to discharge my role in some of the changing coordination activities. I have to protect my nhs role and this week have been drawn more than i would wish into government areas. In practical terms i need you with my authority to sort some issues and align us better including 1. How we now use within the group staff time freed from normal activities including a more spread and rotad availability of staff (see last nights ask) 2. Getting stuck into central group as you were friday supporting both group and corporate 3. Assess for me a need to ask for support/resources outside the group (shan has said if i identify a need she will support). Also i am concerned that eccw creates a pressure to support there without recognition that there are health responsibilities we are trying to address.

Rather than confuse coordination i have asked albert to take on the more formal deputy DG role in terms of how we cover my broader dg role not least in my potential absence. He is already attending cabinet and meetings with ministers due to the care issues he oversees and this provides cover to me on the nhs and care system advice ministers and fm are asking for. I need to keep him protected from the coordination activities whilst he needs to engage in those linked to his portfolio.

Id be grateful to see you first thing monday in order to let me confirm any changed arrangements. However i wanted to reflect with you personally ahead of this. You said to just ask - and i absolutely need your significant experience and support given the need to elevate and resolve our coordination.

Andrew

Dr Andrew Goodall CBE  
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