

Message

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**Sent:** 12/03/2020 21:49:09  
**To:** psmatthancock [psmatthancock@dhsc.gov.uk]  
**CC:** PM Private Office Support Team [REDACTED] I&S [REDACTED] NR [REDACTED] HMT [REDACTED] NR [REDACTED] hmtreasury.gov.uk]; Stuart Glassborow [sglassborow@no10.gov.uk]; Martin Reynolds [mreynolds@no10.gov.uk] [REDACTED] NR [REDACTED] NR [REDACTED] @no10.gov.uk]; William Warr [wwarr@no10.gov.uk] [REDACTED] NR [REDACTED] @no10.gov.uk]; Jones, Steffan - Cabinet Office (OFF-SEN) [steffan.jones@cabinetoffice.gov.uk]  
**Subject:** Readout: NHS resilience meeting [OFFICIAL]

NR

The PM met your SoS and Simon Stevens (SS) today, with others, to discuss NHS resilience. SS set out the NHS's plan, which included stopping non-urgent operations, being more assertive on long stays [which together mean we need to free up 30k beds], increasing the aggregate supply of oxygen, reconfiguring hospitals as required, and getting the right numbers of machines and trained staff to operate them.

There were two main points to follow up on:

1. There was an ask on No 10 to support a manufacturing drive for ventilators etc, including potentially a roundtable / national call to action soon to deliver the estimated 20k extra ventilators required. Can I please have a fully worked up proposal for the roundtable, including roughly when we need this to happen. The PM asked if this could cover oxygen bottles too – so good to think through all the asks we might have in one go (to meet NHS requirement to go from 4bn to 20bn litres of oxygen). The PM also asked if we could give him a draft message to share to senior industrialists – could I get that asap please
2. On social care, we discussed the proposition being worked up by DHSC, including that funding would be routed through the NHS not the LA system. The PM asked to ensure that we ask the tech companies to help us as part of any solution, following last night's meeting. Please can you ensure that any proposal here is fully worked up with MHCLG and HMT, and that there is an analysis of the funding situation for currently provisioned social care as part of this. We should have a further meeting on social care soon, including the resilience of the provider market given the pressures expected.

SS also said he had provisional agreement from 193 private hospitals (with 8482 spare beds) to use for 3 months - could you confirm the cost of this?

Your SoS also flagged that we will want to launch a PM-led big 'call to arms' on volunteers and doctors/nurses in the coming period, and that this was likely to be next week.

SS flagged the mapping of oxygen piping into wards to determine whether it can be supplied to more beds. There may be a need for more engineering support here – please flag if so.

CDL also raised the question of how local government in general was responding, and we agreed we will need a deep-dive shortly on the local government set-up including resilience forums.

Imran

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I&S