

C-19 General Public Sector Ministerial Implementation Group

Membership

Core

- Chancellor of the Duchy of Lancaster (Chair)
- Chief Secretary to the Treasury
- Paymaster General
- Secretary of State for Education
- Secretary of State for Housing, Communities and Local Government
- Secretary of State for Work and Pensions
- Secretary of State for Environment, Food and Rural Affairs
- Secretary of State for Transport
- Secretary of State for Digital, Culture, Media and Sport
- Secretary of State for the Home Department
- Secretary of State for Justice
- Secretary of State for Business, Energy and Industrial Strategy
- Attorney General
- (One of) Leader of the House of Commons, Leader of the House of Lords, Chief Whip

As required

- Minister for the Armed Forces
- Secretary of State for Health and Social Care
- Secretary of State for Northern Ireland
- Secretary of State for Scotland
- Secretary of State for Wales
- First Minister and deputy First Minister of Northern Ireland
- First Minister of Scotland
- First Minister of Wales

Other regular attendees

- Sir John Manzoni (Chief Executive)
- **NR** (Cabinet Secretariat)
- Alex Aiken (Executive Director, Government Comms)
- **NR** (Government Chief Commercial Officer)
- Katharine Hammond (CCS)
- **NR** (Government Chief People Officer)
- Pamela Dow

Additional attendees will be invited as necessary, including:

- **NR** (Chief Executive, Government Property Agency)
- Richard Gleave (Deputy Chief Executive and Chief Operating Officer)
- Peter Holland (Chief Fire and Rescue Advisor)
- Clara Swinson (Director General, Global and Public Health, DHSC)
- Paymaster General is CDL's deputy

Short ToR for public use

To oversee planning for the impact on public services, outside of the NHS and social care, of the C-19 pandemic across the UK.

Long ToR for internal use

The General Public Sector Ministerial Implementation Group will coordinate and advise on public sector issues relating to the C-19 pandemic across the UK, excluding the NHS and social care. It will report to the PM-chaired daily C-19 meeting, and will meet as required to make sure that the full list of priorities are given appropriate consideration in a timely manner.

In particular the General Public Sector Ministerial Implementation Group will:

- make sure public services can continue to provide appropriate support to citizens;
- oversee policy interventions (e.g. volunteering/ community support) outside of public services that directly relate to citizen support;
- ensure there is a cross-Government perspective on public sector readiness, gaps in business continuity (including workforce) are identified and reflected in cross-Government decision making; and
- provide an escalation route for emerging issues for citizens and public service delivery to ensure that there is an appropriate response from the Government.

The General Public Sector Ministerial Implementation Group will meet on both an England-only and UK-wide basis, with Devolved Administration participation depending on the agenda for each meeting.

The General Public Sector Ministerial Implementation Group will not consider any issues directly related to the NHS or the social care system. There may be areas that fall within the remit of either the General Public Sector or the Healthcare Ministerial Implementation Group. These will be considered on a case-by-case basis.

Management Information

As appropriate, the General Public Ministerial Implementation Group will be provided with updated versions of the following documents:

- COVID-19 dashboard
- Core comms script

Secretariat Arrangements

The Cabinet Office will secretariat the meetings.

Frequency

The General Public Sector Ministerial Implementation Group will meet as required.

C-19 - Economic and Business Ministerial Implementation Group

Membership

Core

- Chancellor of the Exchequer (Chair)
- Secretary of State for Business, Energy and Industrial Strategy (Deputy Chair)
- Secretary of State for Digital, Culture, Media and Sport
- Secretary of State for Transport
- Secretary of State for Housing, Communities, and Local Government
- Secretary of State for International Trade
- Secretary of State for Work and Pensions
- Secretary of State for Environment, Farming and Rural Affairs

As required

- Chief Secretary to the Treasury
- Secretary of State for Education
- Secretary of State for Scotland
- Secretary of States for Wales
- Secretary of State for Northern Ireland
- First Minister and deputy First Minister of Northern Ireland
- First Minister of Scotland
- First Minister of Wales
- Other attendees as necessary

Other Regular Attendees

- Name Redacted Chief Executive, HMRC)
- Jonathan Black (Cabinet Secretariat)
- Joanna Key (Cabinet Secretariat)
- Alex Aiken (Executive Director, Government Comms)
- Name Redacted CEO, UKGI)
- Alex Chisholm (BEIS)
- Sarah Munby (BEIS)
- Charles Roxburgh (HMT)
- Philip Duffy (HMT)
- Ed Lister (No10)
- Name (No10)
- Chris Mullin (Chief Economist, DHSC)

Short ToR for public use

To consider the impact on business from the C-19 pandemic, and responses to that impact.

Long ToR for internal use

The Economic and Business Ministerial Implementation Group will coordinate and advise on business-related regional, sectoral and corporate-level issues relating to the C-19 pandemic. It will report to the daily PM-chaired C-19 meeting, and will meet as required to ensure a coherent approach to communications, business intelligence, and policy. In particular the Economic and Business Ministerial Implementation Group should:

- agree the Government's business communications strategy, including the overall engagement plan for business. It should also consider and advise on individual Department's direct engagement with business, which will include Secretary of State-led roundtables with the most acutely affected sectors;
- oversee the assessment of intelligence and analysis of impacts on business, including the integrity of both domestic and international supply chains, with regard to public health measures;
- oversee policy support measures (and the thresholds for using them) for business and the economy, including monitoring the implementation and efficacy of existing and future measures.

The Ministerial Implementation Group will not consider:

- the development of new macro, fiscal or monetary policy measures, which are a reserved matter for HMT (although it will consider the implementation and efficacy of such measures as they affect businesses); or
- specific support for individual companies, which is a matter for HMT and the relevant sector-owning Department.

Management Information

Each meeting will be provided with updated copies of the following documents:

- Budget implementation tracker
- BEIS Business Impact Dashboard
- Core comms script and engagement plan

Secretariat arrangements

The Cabinet Office will secretariat the meetings.

Frequency

The Economic and Business Ministerial Implementation Group will meet as required.

C-19 Healthcare Ministerial Implementation Group

Membership

Core

- Secretary of State for Health (Chair)
- Secretary of State for Housing, Communities, and Local Government (Deputy Chair)
- Paymaster General
- Secretary of State for Education
- Chief Secretary to the Treasury
- Secretary of State for Environment, Food and Rural Affairs
- Secretary of State for Culture, Media and Sport
- Secretary of State for International Development

As required

- Secretary of State for Business, Energy and Industrial Strategy
- Secretary of State for Work and Pensions
- Secretary of State for Home Department
- Secretary of State for Defence
- Minister of State for Care
- Minister of State for Health
- Secretary of State for Northern Ireland
- Secretary of State for Scotland
- Secretary of State for Wales
- First Minister and deputy First Minister of Northern Ireland
- First Minister of Scotland
- First Minister of Wales

Other Regular attendees

- Sir Simon Stevens (NHS Chief Executive)
- Chris Whitty (Chief Medical Officer) / or Deputy Chief Medical Officer as required
- Sir Chris Wormald (Permanent Secretary for Health)
- Steve Oldfield (Chief Commercial Officer, DHSC)
- Natasha Price (Principal Private Secretary, DHSC)
- Simon Ridley (Cabinet Secretariat)
- Emma Dean (SpAd, DHSC)
- Allan Nixon (SpAd, DHSC)
- **Name Redacted** (SpAd, DHSC)
- Joanna Key (Cabinet Secretariat)
- Katharine Hammond (Cabinet Secretariat)
- Alex Aiken (Executive Director, Government Comms)
- **Name Redacted** Chief Executive Public Health England)
- GO-Science
- **Name Redacted**
- No10

Short ToR for public use

To consider the impact of C-19 on NHS capacity, social care capacity, public health and other health and social care provisions and make decisions to drive the Government's response to that impact.

Long ToR for internal use

The Healthcare Ministerial Implementation Group will focus on:

- policy interventions to protect public health, including monitoring and implementation of current interventions, and consideration of any future interventions;
- oversight of NHS capacity;
- social care preparedness, notably ensuring capacity in the critical care system for those worst affected;
- medical and social support for those to whom we will be providing the shielding intervention.

It will report to the daily PM-chaired C-19 meeting and COBR, and will meet as required to ensure a coherent approach to monitoring developments, communications, crisis response and policy.

In particular the Healthcare Ministerial Implementation Group should oversee and make decisions on behalf of the Government on:

- policy interventions (and the thresholds for using them) for public health, the NHS and health and social care provision. This will include monitoring the implementation and efficacy of existing and future measures;
- oversight of NHS capacity;
- the healthcare supply chain;
- the preparedness, capacity and functioning of the social care system and consider interventions needed to manage risk and support effective delivery of critical care;
- the assessment of intelligence and analysis on impacts on the NHS, public service providers, including with regard to future delay measures;
- the Government's public health communications strategy, and agree communications to the NHS, health sector and social care sector, as part of the central HMG communications strategy. It should consider and advise on each department's plan for contributing to public health, and engaging the NHS and public service providers;
- our crisis management and plans to respond to urgent health and social care developments, in collaboration with the SAGE Committee;
- the development and implementation of the package of medical and social support for those to whom we will be providing the shielding intervention, i.e. the 1.4m most clinically vulnerable.

As necessary, this Ministerial Implementation Group will escalate cross-cutting, strategic

decisions to COBR for collective decision making and/or the daily PM-chaired C-19 meeting for strategic steers.

The Healthcare Ministerial Implementation Group will meet on both an England-only and UK-wide basis, with Devolved Administration participation depending on the agenda for each meeting.

Management Information

Each meeting will be provided with updated copies of the following documents:

- COVID-19 Dashboard
- Budget implementation tracker
- NHS and social care performance data
- Core comms script and engagement plan

Secretariat Arrangements

The Cabinet Secretariat will secretariat the meeting.

Frequency

The Healthcare Ministerial Implementation Group will meet as required.

C-19 International Ministerial Implementation Group

Membership

Core

- Foreign Secretary (Chair)
- Secretary of State for International Development
- Chief Secretary to the Treasury
- Home Secretary
- Secretary of State for Health and Social Care
- Secretary of State for Business, Energy and Industrial Strategy
- Secretary of State for Defence
- Secretary of State for Transport
- Secretary of State for International Trade
- Chief Medical Officer
- Chief Scientific Officer
- Paymaster General
- Secretary of State for Northern Ireland Office

Additional attendees as necessary

- Chancellor of the Exchequer
- Other attendees as necessary

Other regular attendees

- David Quarrey
- Beth Sizeland
- Jonathan Black
- Simon Manley (FCO)
- Richard Clarke (DFID)
- Menna Rawlings (FCO)
- Nick Dyer (DfID)
- Mark Bowman (HMT)
- Clara Swinson (DHSC)
- Alex Chisholm/Sarah Munby (BEIS)
- John Alty (DIT)
- Paul Lincoln (HO)
- Agencies (tbc)
- Angus Lapsley (MOD) *as necessary*
- Conrad Bailey (DfT) *as necessary*
- Name (No.10)
- Name Redacted (No.10)
- Alex Aiken (Executive Director, Government Comms)

Short ToR for public use

To direct the UK's role in the delivery and coordination of the international health and economic response.

Long ToR for internal use

The International Ministerial Implementation Group will coordinate and advise on UK's role in the coordination and delivery of the international health and economic response to the C-19 pandemic, bilaterally and through multilateral (e.g. G7/20) and international (e.g. WHO, IMF, World Bank) organisations. Setting the UK's strategic approach to the threats and opportunities arising from the pandemic and setting the course for the longer term strategic national recovery. It will report to the PM-chaired daily C-19 meeting, and will meet as required to ensure a coherent approach to the international response. In particular the International Ministerial Implementation Group will consider:

- developing the next phase of the international response including consular issues when cross-government Ministerial decisions required;
- supporting the immediate global healthcare response including through a strong international narrative - backing the WHO and an evidence based approach;
- supporting developing countries with the immediate global health response - filling the funding gap for the response;
- leading the global economic response in support of UK prosperity- committing to coordinated action to ensure the shock is temporary;
- strengthening multilateral coordination of the global health and economic response;
- international travel restrictions and their social and industrial implications including the aviation sector;
- the lessons learnt from the pandemic to ensure that the global community is prepared for the next one; and
- to consider the UK's strategic response to national security threats and opportunities and long term recovery on the world stage.

The International Ministerial Implementation Group will not consider:

- specific consular issues that do not require cross-government coordination and which are within the FCO's competence; and
- domestic economic issues which fall within the scope of the CX led committee on the economic response.

Management Information

As appropriate, the committee will be provided with updated versions of the following documents:

- COVID-19 Dashboard

- International Engagement strategy
- Action Tracker
- Updates on PM five point plan

Secretariat Arrangements

The Cabinet Secretariat will secretariat the meeting.

Frequency

The International Ministerial Implementation Group will meet as required.