

Message

From: Dominic Cummings [DCummings@no10.gov.uk]
on behalf of Dominic Cummings <DCummings@no10.gov.uk> [DCummings@no10.gov.uk]
Sent: 13/03/2020 17:16:46
To: 'Helen MacNamara' [helen.macnamara@cabinetoffice.gov.uk]
CC: Mark Sweeney - Cabinet Office - (OFFICIAL) [mark.sweeney@cabinetoffice.gov.uk]; Hammond, Katharine - Iraq Inquiry Secretariat (CONF) [Katharine.Hammond@cabinet-office.x.gsi.gov.uk]; Imran Shafi [IShafi@no10.gov.uk]; Mark Sedwil [mark.sedwill@cabinetoffice.gov.uk]; Ben Warner [BWarner@no10.gov.uk]; Stuart Glassborow [SGlassborow@no10.gov.uk]; Martin Reynolds [MReynolds@no10.gov.uk]
Subject: RE: caboff / shinner [OFFICIAL]

For clarity by 'those COBRAs' I mean the ones with all the ministers and DAs on tv, not the others obv

From: Dominic Cummings
Sent: 13 March 2020 17:13
To: 'Helen MacNamara' <helen.macnamara@cabinetoffice.gov.uk>
Cc: Mark Sweeney - Cabinet Office - (OFFICIAL) <mark.sweeney@cabinetoffice.gov.uk>; Hammond, Katharine - Iraq Inquiry Secretariat (CONF) <Katharine.Hammond@cabinet-office.x.gsi.gov.uk>; Imran Shafi <IShafi@no10.gov.uk>; Mark Sedwil <mark.sedwill@cabinetoffice.gov.uk>; Ben Warner <BWarner@no10.gov.uk>; Stuart Glassborow <SGlassborow@no10.gov.uk>; Martin Reynolds <MReynolds@no10.gov.uk>
Subject: RE: caboff / shinner [OFFICIAL]

Yup, a CABSEC pm mtng makes sense.

The PM view (and mine) on those COBRAS is they are hopeless as decision making entities and actively cause trouble for comms given they just brief immediately.

Serious mtngs for the PM to investigate issues and take decisions cannot be on TV in front of the DAs or with loads of ministers.

He said he wants the 915 to only have MH and CDL by default with other ministers summoned as and when.

Otherwise he thinks they all talk too much and he cant talk to crucial people partic CSA and CMO...

Then when he and Mark think there needs to be a formal decision making mtng we can get in other ministers / DAs...

From: Helen MacNamara <helen.macnamara@cabinetoffice.gov.uk>
Sent: 13 March 2020 17:04
To: Dominic Cummings <DCummings@no10.gov.uk>
Cc: Mark Sweeney - Cabinet Office - (OFFICIAL) <mark.sweeney@cabinetoffice.gov.uk>; Hammond, Katharine - Iraq Inquiry Secretariat (CONF) <Katharine.Hammond@cabinet-office.x.gsi.gov.uk>; Imran Shafi <IShafi@no10.gov.uk>; Mark Sedwil <mark.sedwill@cabinetoffice.gov.uk>; Ben Warner <BWarner@no10.gov.uk>; Stuart Glassborow <SGlassborow@no10.gov.uk>; Martin Reynolds <MReynolds@no10.gov.uk>
Subject: Re: caboff / shinner [OFFICIAL]

think we are all in agreement. will send a note in a bit. we want to do a cab sec meeting the previous afternoon to prep for each morning. on shinner am sure we can use him! Let me talk to Mark Sw about where as we are working up a staffing structure in the secretariat (incl needing alternates)

		<p>Helen MacNamara Deputy Secretary to the Cabinet</p> <p>E: Helen.MacNamara@cabinetoffice.gov.uk T: I&S Private Office: PSHelenMacNamara@cabinetoffice.gov.uk</p>
--	--	--

On Fri, 13 Mar 2020 at 16:45, Dominic Cummings <DCummings@no10.gov.uk> wrote:

PM is happy with the new morning system – 815 officials/spads/cmo/csa then 915 with him.

It's worked well since Wed and problems are now ironed much faster, coordination much better etc.

PM wants to know how we shd deal with load of public service issues, second order effects – plans for prisoners rioting when staff down 30% etc...

I know CABSEC is thinking about this today.

Suggestion...

Tom Shinner has just volunteered to Irrelevant & Sensitive come help us til crisis passed.

An obvious step is a/ create an XO type cmte for these issues chaired by CDL daily and b/ get Tom to be lead official on it.

Given his skills, experience with Brexit preparations across govt plus he knows Gove and how to handle him, this could be a way for us to improve our performance very fast, basically from Monday...

If you have better suggestions for where to deploy Tom feel free – he's just said to me Ill come and serve where the PM wants me...

??

d

For latest news and information from Downing Street visit: <http://www.gov.uk/number10>

Follow Number 10 on Twitter: <http://twitter.com/10DowningStreet>

Help save paper - do you need to print this email?

This email and any files transmitted with it are intended solely for the use of the individual(s) to whom they are addressed. If you are not the intended recipient and have received this email in error, please notify the sender and delete the email.

This footnote also confirms that our email communications may be monitored to ensure the secure and effective operation of our systems and for other lawful purposes, and that this email has been swept for malware and viruses.

For latest news and information from Downing Street visit: <http://www.gov.uk/number10>

Follow Number 10 on Twitter: <http://twitter.com/10DowningStreet>

Help save paper - do you need to print this email?

This email and any files transmitted with it are intended solely for the use of the individual(s) to whom they are

addressed. If you are not the intended recipient and have received this email in error, please notify the sender and delete the email.

This footnote also confirms that our email communications may be monitored to ensure the secure and effective operation of our systems and for other lawful purposes, and that this email has been swept for malware and viruses.

This email has been scanned by the Symantec Email Security.cloud service.
For more information please visit <http://www.symanteccloud.com>

=====
This message has been analyzed by Deep Discovery Email Inspector.