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[23/11/2021, 18:09:07] Simon Case: The tedious tussle on display this afternoon was indeed tedious. You need to maintain control. But we also need to get pace and agility into system (which is the valid point from Ben and Liz). There are probably alternative ways of delivering grip short of COBR mtgs. I will discuss with Martin, Dan and Stephen and we will come up with something for your consideration

[24/11/2021, 08:04:09] Simon Case: Could we have a very quick word on the phone when you have a moment?

[03/12/2021, 14:10:06] Simon Case: It is a hell of a time and you are doing a great job through it. It has been a bit turbulent in recent weeks, but a new baby, a break over Christmas and all will be good again in January

[03/12/2021, 15:05:10] Boris Johnson: Thanks cab sec ! And keep going yourself.

We are best when we really kick things around rather than rushing in

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[06/12/2021, 21:09:30] Simon Case: I think we need to go round this stuff on omicron again tomorrow. I am very sure that the sorts of things we were talking about will come as a thunderbolt from the blue for so many people. It is your job to lead, but we should also recognise that we must have general understanding to deliver compliance. I think we need to kick the tyres very hard on all this before you go public with anything new

[06/12/2021, 22:25:46] Boris Johnson: Thanks cab sec

[07/12/2021, 21:21:04] Boris Johnson: Let's reconvene tomo !

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[17/12/2021, 23:02:14] Boris Johnson: Can sec I am really sorry this thing is now causing you any kind of grief at all

The whole business is insane

We will get through it and come out on top.

[17/12/2021, 23:02:23] Boris Johnson: Cab

[17/12/2021, 23:03:18] Simon Case: Thanks PM. It is a bit grim, but hopefully it will pass and I can get on with the real job I am supposed to do for you!

[17/12/2021, 23:04:39] Boris Johnson: In retrospect we all should have told people - above all Lee Cain - to think about their behaviour in number ten and how it would look. But now we must smash on.

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[18/12/2021, 09:27:18] Boris Johnson: Let's push things back today