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From:	Lucy Yardley Irrelevant & Sensitive				
Sent: To:	26/04/2023 10:32:49 NR	I&S	.]		
Subject:	FW: Horizon scannng	100	<u>.</u>		
		LPP/LAP			
From: Rubi	n, James { Irrelevant & Ser	nsitive >			
Sent: 24 March 2020 13:27					
To: Lucy Yardley Irrelevant & Sensitive >; SAGE Mailbox (I&S					
Subject: RE	: Horizon scannng		i		

SAGE, this is an extremely good point (as ever) from Lucy.

I know Patrick has said that we should do something about an app next (which I will wait for your instructions about), but we finally have a predictable next step in this crisis – in three weeks PM has promised to make a decision as to whether restrictions can be eased. Could we advise you to ask us for advice on that?

From: Lucy Yardley Irrelevant & Sensitive

Sent: 24 March 2020 12:50

To: Rubin, James Irrelevant & Sensitive; SAGE Mailbox

Subject: Horizon scanning

Dear James,

I know SPI-B tends to be reactive but in terms of horizon scanning I would just like to suggest that now is the time to prepare very actively the measures and messages to be employed when the aim is to slightly relax controls – or we could end up in an undesirable situation of having a bounce back of risky behaviour as soon as the extreme lockdown measures are eased, and having to re-impose them unnecessarily.

In the short term keeping the behaviour and message simple is necessary and hopefully effective, but since extreme lockdown will have serious consequences if sustained for a long time it is urgent to produce more detailed guidance and educate the public better about what aspects of their lives can be safely resumed when controls can be eased a little. Obviously these messages could be kept on hold until it was appropriate to share them.

Best wishes, Lucy