UK

Key (Lines)

	Communication during an emergency
	Information sharing about the existence, likelihood and impact of risks
	Oversight and coordination of the national risk assessment and national security risk assessment
	Review of National Risk Assessment and National Security Risk Assessment methodology.
	Information sharing about emerging, pandemic-related threats
	Provision of scientific and technical advice or support
	Designated Lead Government Department for pandemic preparedness and response
	Information sharing about pandemic planning and preparedness
	Communication lines within the Emergency, Preparedness, Resilience and Response framework led by Department of Health and Social Care
	Other connection

1. Pandemic preparedness and response structures in the UK & England - August 2018

PM

The Cabinet

Cabinet Office

Cabinet Secretariat

National Security Secretariat (NSS)

New and Emerging Respiratory Virus Threats Advisory Group

COBR forward look

Civil Contingencies Secretariat

Readiness and Response Team

National Risks and Infrastructure

Cabinet Office Briefing Rooms (COBR)

Deputy National Security Adviser for Intelligence, Security & Resilience

National Security Adviser

National Security Council

NSC (Threats, Hazards,Resilience and Contingency)

National Risk Assessment

National Security Risk Assessment

National risk register

Resilience Capability Board and Programme

DAs

Scottish Government

Northern Irish Executive

Welsh Government

Deputy Chief Medical Officer for health protection

Chief Medical Officer (England)

Government Chief Scientific Adviser

Chief Medical Officers for each Devolved Nation

Office of the Chief Medical Officer

GO-Science

SAGE secretariat

Scientific Advisory Group for Emergencies (SAGE)

SPI-M-O

SPI-B

Joint Council for Vaccines and Immunisation

UK Vaccine Network

Committee on Ethical Aspects of Pandemic Influenza

The Scientific Pandemic Influenza Group on Modelling

Pandemic Flu Readiness Board and Programme

Other Government Departments

Departmental Chief Scientific Advisers

BEIS

HO

DfT

MoJ

MOD

DfE

DfID

HMRC

DEFRA

FCO

DWP

DCMS

Ministry of Housing Communities and Local Government

Resilience Emergencies Division

Department for Health and Social Care

Secretary of State for Health and Social Care

Director of Emergency Preparedness and Health Protection

DHSC Chief Scientific Adviser

Emergency Preparedness Resilience and Response Partnership Group

Director General for Global Health

Directors for DHSC; PHE; and NHSE.

National Institute for Health Research (NIHR)

NIHR Clinical Research Unit

Pandemic Influenza Preparedness Programme Board

UK Zoonoses, Animal Diseases and Infections group

Advisory Committee on Dangerous Pathogens

Human Animal Infections and Risk Surveillance (HAIRS)

Health and Safety Executive (DWP)

Government liaison officer

Health protection research units

Public Health England (DHSC)

NHS England (DHSC)

NHS Improvement (DHSC)

Medicines & Healthcare products Regulatory Agency (DHSC)

Scientific and Technical Advisory Committee

Strategic Co-ordinating Groups

Tactical Co-ordinating Groups

Resilience advisers

Local Health Resilience Partnerships (LHRP)

PHE regional teams

Local Directors of Public Health

NHSE regional teams

Local Authorities

NHS Clinical Commissioning Groups

Local risk assessment

Community risk register

Via RESILIENCE DIRECT

Emergency Planning College

Local Resilience Forums (LRFs)

High Level Isolation Units - Specialist treatment centres for contact high consequence infectious diseases (HCIDs)

Specialist treatment centres for airborne high consequence infectious diseases (HCIDs)

NHS Providers: (hospital, community and ambulance services)

Social Care Providers

Local Voluntary, Community and Social Enterprise groups

Local Category 1 Responders

Local Category 2 Responders

Key (Entities):

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice and support.

Entities which are internal to, or stewarded by, DHSC

Executive agencies or expert partners of DHSC

Entities involved in emergency planning or response at local level

1. Pandemic preparedness and response structures in the UK & England - August 2019

PM

The Cabinet

Cabinet Office

Cabinet Secretariat

National Security Secretariat (NSS)

Deputy National Security Adviser for Intelligence, Security & Resilience

National Security Adviser

National Security Council

New and Emerging Respiratory Virus Threats Advisory Group

COBR forward look

Civil Contingencies Secretariat

Readiness and Response Team

National Risks and Infrastructure

Cabinet Office Briefing Rooms (COBR)

National Security Risk Assessment

DAs

Scottish Government

Northern Irish Executive

Welsh Government

Deputy Chief Medical Officer for health protection

Chief Medical Officer (England)

Government Chief Scientific Adviser

National risk register

Chief Medical Officers for each Devolved Nation

Office of the Chief Medical Officer

GO-Science

SAGE secretariat

Resilience Capability Board and Programme

Scientific Advisory Group for Emergencies (SAGE)

Joint Council for Vaccines and Immunisation

UK Vaccine Network

SPI-M-O

SPI-B

Moral and Ethical Advisory Group

The Scientific Pandemic Influenza Group on Modelling

Pandemic Flu Readiness Board and Programme

Other Government Departments

Departmental Chief Scientific Advisers

Ministry of Housing Communities and Local Government

Department for Health and Social Care

Secretary of State for Health and Social Care

Director of Emergency Preparedness and Health Protection

DHSC Chief Scientific Adviser

BEIS

HO

DfT

MoJ

MOD

DfE

DfID

HMRC

DEFRA

FCO

DWP

DCMS

Operational Response Centre

Operational Response Board

National Institute for Health Research (NIHR)

NIHR Clinical Research Unit

Pandemic Influenza Preparedness Programme Board

UK Zoonoses, Animal Diseases and Infections group

Advisory Committee on Dangerous Pathogens

Resilience Emergencies Division

Government liaison officer

Health protection research units

Public Health England (DHSC)

NHS England (DHSC)

NHS Improvement (DHSC)

Medicines & Healthcare products Regulatory Agency (DHSC)

Human Animal Infections and Risk Surveillance (HAIRS)

Scientific and Technical Advisory Committee

Strategic Co-ordinating Groups

Tactical Co-ordinating Groups

Resilience advisers

Local Health Resilience Partnerships (LHRP)

PHE regional teams

Local Directors of Public Health

NHSE regional teams

Health and Safety Executive (DWP)

Local Authorities

NHS Clinical Commissioning Groups

Local risk assessment

Community risk register

Via RESILIENCE DIRECT

Emergency Planning College

Local Resilience Forums (LRFs)

High Level Isolation Units - Specialist treatment centres for contact high consequence infectious diseases (HCIDs)

Specialist treatment centres for airborne high consequence infectious diseases (HCIDs)

NHS Providers: (hospital, community and ambulance services)

Social Care Providers

Local Voluntary, Community and Social Enterprise groups

Local Category 1 Responders

Local Category 2 Responders

Key (Entities):

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice and support.

Entities which are internal to, or stewarded by, DHSC

Executive agencies or expert partners of DHSC

Entities involved in emergency planning or response at local level

SCOTLAND

2. Pandemic preparedness and response structures Scotland c.2019

UK-wide bodies

Cabinet Office

National Security Secretariat

National Security Advisor

Civil Contingencies Secretariat

Cabinet Office Briefing Rooms (COBR)

Pandemic Influenza Implementation Group

National Security Council

National Security Risk Assessment & National Risk Register

Scientific Advisory Group for Emergencies (SAGE)

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

UK Chief Medical Officers Group

New and Emerging Respiratory Virus Threats Advisory Group

Pandemic Flu National Framework Steering Group

Pandemic Flu Readiness Board and Programme

Scotland Office

Emergency Planning College

Scottish Government

Deputy First Minister [responsibilities for Resilience]

Cabinet Sub-Committee on Scottish Government Resilience [not sat since 2010]

Scottish Government Resilience (Ministerial)

Scottish Government Resilience (Officials)

National Centre for Resilience

Scottish Risk Assessment

National Mass Fatalities Group

Scottish Resilience Partnership

Health and Social Care Directorates

Chief Medical Officer

Deputy Chief Medical Officer

Chief Nursing Officer

Health Resilience Unit

Chief Scientist (Health)

Science Advice Team

Chief Scientific Advisor

Scottish Science Advisory Council

Pandemic Flu Preparedness Board

Justice Directorate

Resilience Division

Response Team

Scottish Government Resilience Room (SGoRR)

Scottish Government Liaison Officers

National Incident Management Team

National Institute of Health and Care Research

Other Government Departments

Convention of Scottish Local Authorities

Shared CEO (NHSS) / Director-General (HSCD)

Healthcare Improvement Scotland

NHS National Services Scotland (Public Health Scotland from December 2019)

NHS Health Scotland

Information Services Division

Health Protection Scotland

Regional Resilience Partnerships (3)

Regional Resilience Coordinator Teams

Local Authorities

Emergency Planning Officers

Integrated Joint Board

Health and Social Care Partnerships

NHS Scotland Territorial Health Boards (14)

Special Health Boards (7)

Local Resilience Partnerships (12)

Scientific and Technical Advice Cells

Public Communications Groups

Care for People Groups

Directors of Public Health (for each territory)

GPs

Hospitals

Local Voluntary, Community and Social Enterprise groups

Scottish Health Protection Network

High Consequence Infectious Diseases sub-group

Local category 1 responders: local authorities, police, fire, ambulance, health boards etc.

Local category 2 responders: Transport operators; Health and Safety Executive; Utilities; NHS National Services Scotland; communications providers etc.

Key:

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by HSCD

Executive agencies or expert partners of HSCD

Entities which exist at local level or provide frontline services

2. Pandemic preparedness and response structures Scotland c.2017

UK-wide bodies

Cabinet Office

National Security Secretariat

Civil Contingencies Secretariat

Cabinet Office Briefing Rooms (COBR)

Pandemic Influenza Implementation Group

National Security Advisor

National Security Council

National Security Risk Assessment & National Risk Register

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

Scientific Advisory Group for Emergencies (SAGE)

UK Chief Medical Officers Group

New and Emerging Respiratory Virus Threats Advisory Group

Scotland Office

Pandemic Flu National Framework Steering Group

Pandemic Flu Readiness Board and Programme

Emergency Planning College

Scottish Government

Deputy First Minister [responsibilities for Resilience]

Cabinet Sub-Committee on Scottish Government Resilience [not sat since 2010]

Scottish Government Resilience (Ministerial)

Scottish Government Resilience (Officials)

National Centre for Resilience

National Mass Fatalities Group

Scottish Resilience Partnership

Health and Social Care Directorates

Chief Medical Officer

Deputy Chief Medical Officer

Chief Nursing Officer

Health Resilience Unit

Chief Scientist (Health)

Science Advice Team

Chief Scientific Advisor

Scottish Science Advisory Council

Pandemic Flu Preparedness Board

Justice Directorate

Resilience Division

Response Team

Scottish Government Resilience Room (SGoRR)

Scottish Government Liaison Officers

Other Government Departments

National Incident Management Team

National Institute of Health and Care Research

Convention of Scottish Local Authorities

Shared CEO (NHSS) / Director-General (HSCD)

Healthcare Improvement Scotland

NHS National Services Scotland (Public Health Scotland from December 2019)

NHS Health Scotland

Information Services Division

Health Protection Scotland

Regional Resilience Partnerships (3)

Regional Resilience Coordinator Teams

Local Authorities

Emergency Planning Officers

Integrated Joint Board

Health and Social Care Partnerships

NHS Scotland Territorial Health Boards (14)

Special Health Boards (7)

Local Resilience Partnerships (12)

Scientific and Technical Advice Cells

Public Communications Groups

Care for People Groups

Directors of Public Health (for each territory)

GPs

Hospitals

Local Voluntary, Community and Social Enterprise groups

Scottish Health Protection Network

High Consequence Infectious Diseases sub-group

Local category 1 responders: local authorities, police, fire, ambulance, health boards etc.

Local category 2 responders: Transport operators; Health and Safety Executive; Utilities; NHS National Services Scotland; communications providers etc.

Key:

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by HSCD

Executive agencies or expert partners of HSCD

Entities which exist at local level or provide frontline services

2. Pandemic preparedness and response structures Scotland c.2010

UK-wide bodies

Cabinet Office

National Security Secretariat

Civil Contingencies Secretariat

Cabinet Office Briefing Rooms (COBR)

National Security Advisor

National Security Council

National Security Risk Assessment & National Risk Register

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

Scientific Advisory Group for Emergencies (SAGE)

UK Chief Medical Officers Group

National Expert Panel for New and Emerging Infections (NEPNEI)

Scotland Office

Emergency Planning College

Scottish Government

Deputy First Minister [responsibilities for Resilience]

Cabinet Sub-Committee on Scottish Government Resilience [not sat since 2010]

Scottish Government Resilience (Ministerial)

Scottish Government Resilience (Officials)

National Centre for Resilience

National Mass Fatalities Group

Scottish Resilience Partnership

Health and Social Care Directorates

Chief Medical Officer

Deputy Chief Medical Officer

Chief Nursing Officer

Health Resilience Unit

Chief Scientist (Health)

Office of the Chief Scientific Advisor

Chief Scientific Advisor

Scottish Science Advisory Council

Justice Directorate

Resilience Division

Response Team

Scottish Government Resilience Room (SGoRR)

Scottish Government Liaison Officers

Other Government Departments

National Incident Management Team

Convention of Scottish Local Authorities

National Institute of Health and Care Research

Shared CEO (NHSS) / Director-General (HSCD)

Healthcare Improvement Scotland

NHS National Services Scotland (Public Health Scotland from December 2019)

NHS Health Scotland

Information Services Division

Health Protection Scotland

Strategic Coordination Groups

Local Authorities

Emergency Planning Officers

NHS Scotland Territorial Health Boards (14)

Special Health Boards (7)

Local Resilience Partnerships (12)

Scientific and Technical Advice Cells

Public Communications Groups

Care for People Groups

Directors of Public Health (for each territory)

GPs

Hospitals

Local Voluntary, Community and Social Enterprise groups

Scottish Health Protection Network

High Consequence Infectious Diseases sub-group

Local category 1 responders: local authorities, police, fire, ambulance, health boards etc.

Local category 2 responders: Transport operators; Health and Safety Executive; Utilities; NHS National Services Scotland; communications providers etc.

Key:

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by HSCD

Executive agencies or expert partners of HSCD

Entities which exist at local level or provide frontline services

WALES

3. Pandemic preparedness and response structures Wales c.2019

UK-wide bodies

Cabinet Office

National Security Secretariat

National Security Advisor

Civil Contingencies Secretariat

Cabinet Office Briefing Rooms (COBR)

Pandemic Influenza Implementation Group

National Security Council

National Security Risk Assessment & National Risk Register

Scientific Advisory Group for Emergencies (SAGE)

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

UK Chief Medical Officers Group

New and Emerging Respiratory Virus Threats Advisory Group

Pandemic Flu National Framework Steering Group

Pandemic Flu Readiness Board and Programme

Wales Office

The Welsh Government Countermeasures Policy Group

Welsh Government
First Minister
Minister for Housing and Local Government
Minister for Health and Social Services

Wales Civil Contingencies Committee

Wales Resilience Forum

Civil Contingencies Group

Chief Scientific Advisor

Health and Social Services Group

NHS Wales

Director General, Health and Social Services and the Chief Executive of NHS Wales

Emergency Coordination Centre (Wales)

National Delivery Group

Joint Emergency Services Group (JESG)

Population Health Directorate
Chief Medical Officer

Chief Scientific Adviser, Health

NHS Wales Executive Board (NHS Chief Execs and HSSG Directors)

Emergency Ambulance Service Committee and National Collaborative Commissioning Unit

Welsh Government Resilience Team

Health Emergency Preparedness Unit

Primary Care and Health Science Directorate
Chief Scientific Adviser for Health

Wales Mass Casualty Group

Wales Resilience Partnership Team (WRPT)

Mental Health, Vulnerable Groups, and NHS Governance Directorate

NHS Wales Emergency Planning Advisory Group

NHS Wales Training and Exercise Group (sub-group of HEPU)

Public Health Wales NHS Trust

Velindre University NHS Trust

Welsh Ambulance Service NHS Trust

Pre-Hospital Major Incident Response Partnership Group (sub-group of HEPU)

NHS Finance Delivery Unit

NHS Wales Informatics Service

Wales Pandemic Flu Preparedness Group - HEPU chair (last met 2018)

Wales Risk Group

Welsh Local Government Association

NHS Wales Improvement Cymru

Scientific and Technical Advice Cell

Local Resilience Forums (LRFs) 4

Local Authorities

7 Regional Partnership Boards

Local Strategic Coordinating Groups (4)

Welsh Health Specialist Services Committee

7 Local Health Boards

NHS Wales Health Collaborative

Incident Management Team / Outbreak Control Team (dependent on incident)

Voluntary, community social enterprise groups

GPs

Key:

Reactive entities (stood up in response to an emergency)

Resilience planning entities

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by, HSSG

Executive agencies or expert partners of HSSG

Entities which exist at local level or provide frontline services

3. Pandemic preparedness and response structures Wales c.2017

UK-wide bodies

Cabinet Office

National Security Secretariat

Civil Contingencies Secretariat

Cabinet Office Briefing Rooms (COBR)

Pandemic Influenza Implementation Group

National Security Advisor

National Security Council

National Security Risk Assessment & National Risk Register

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

Scientific Advisory Group for Emergencies (SAGE)

UK Chief Medical Officers Group

New and Emerging Respiratory Virus Threats Advisory Group

Pandemic Flu National Framework Steering Group

Pandemic Flu Readiness Board and Programme

Wales Office

The Welsh Government Countermeasures Policy Group

Welsh Government
First Minister
Minister for Housing and Local Government
Minister for Health and Social Services

Wales Resilience Forum

Civil Contingencies Group

Wales Civil Contingencies Committee

Chief Scientific Advisor

Health and Social Services Group

Director General, Health and Social Services and the Chief Executive of NHS Wales

NHS Wales

National Delivery Group

Emergency Coordination Centre (Wales)

Joint Emergency Services Group (JESG)

Population Health Directorate
Chief Medical Officer

Health Emergency Preparedness Unit

Chief Scientific Adviser, Health

NHS Wales Executive Board (NHS Chief Execs and HSSG Directors)

Emergency Ambulance Service Committee and National Collaborative Commissioning Unit

Welsh Government Resilience Team

Wales Resilience Partnership Team (WRPT)

Mental Health, Vulnerable Groups, and NHS Governance Directorate

Primary Care and Health Science Directorate
Chief Scientific Adviser for Health

NHS Wales Emergency Planning Advisory Group

Wales Mass Casualty Group

NHS Wales Training and Exercise Group (sub-group of HEPU)

Pre-Hospital Major Incident Response Partnership Group (sub-group of HEPU)

Public Health Wales NHS Trust

NHS Finance Delivery Unit

NHS Wales Improvement Cymru

Velindre University NHS Trust

NHS Wales Informatics Service

Welsh Ambulance Service NHS Trust

Wales Pandemic Flu Preparedness Group - HEPU chair (last met 2018)

Wales Risk Group

Welsh Local Government Association

Scientific and Technical Advice Cell

Local Resilience Forums (LRFs) 4

Local Authorities

7 Regional Partnership Boards

Local Strategic Coordinating Groups (4)

Welsh Health Specialist Services Committee

7 Local Health Boards

NHS Wales Health Collaborative

Incident Management Team / Outbreak Control Team (dependent on incident)

Voluntary, community social enterprise groups

GPs

Key:

Reactive entities (stood up in response to an emergency)

Resilience planning entities

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by, HSSG

Executive agencies or expert partners of HSSG

Entities which exist at local level or provide frontline services

3. Pandemic preparedness and response structures Wales c.2010

UK-wide bodies

Cabinet Office

National Security Secretariat

Civil Contingencies Secretariat

Cabinet Office Briefing Rooms (COBRA)

National Security Advisor

National Security Council

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

National Security Risk Assessment & National Risk Register

Scientific Advisory Group for Emergencies (SAGE)

UK Chief Medical Officers Group

National Expert Panel on New and Emerging Infections (NEPNEI)

Wales Office

The Welsh Government Countermeasures Policy Group

Welsh Government
First Minister
Minister for Housing and Local Government
Minister for Health and Social Services

Wales Resilience Forum

Civil Contingencies Group

Wales Civil Contingencies Committee

Chief Scientific Advisor

Health and Social Services Group

Director General, Health and Social Services and the Chief Executive of NHS Wales

NHS Wales

National Delivery Group

Emergency Coordination Centre (Wales)

Joint Emergency Services Group (JESG)

Welsh Government Resilience Team

Wales Resilience Partnership Team (WRPT)

Population Health Directorate
Chief Medical Officer

Health Emergency Preparedness Unit

Mental Health, Vulnerable Groups, and NHS Governance Directorate

Chief Scientific Adviser, Health

NHS Wales Executive Board (NHS Chief Execs and HSSG Directors)

Primary Care and Health Science Directorate
Chief Scientific Adviser for Health

NHS Wales Emergency Planning Advisory Group

Emergency Ambulance Service Committee and National Collaborative Commissioning Unit

Wales Mass Casualty Group

NHS Wales Training and Exercise Group (sub-group of HEPU)

Pre-Hospital Major Incident Response Partnership Group (sub-group of HEPU)

Public Health Wales NHS Trust

NHS Finance Delivery Unit

NHS Wales Improvement Cymru

Velindre University NHS Trust

NHS Wales Informatics Service

Welsh Ambulance Service NHS Trust

Wales Pandemic Flu Preparedness Group - HEPU chair (last met 2018)

Wales Risk Group

Welsh Local Government Association

Scientific and Technical Advice Cell

Local Resilience Forums (LRFs) 4

Local Authorities

Local Strategic Coordinating Groups (4)

Incident Management Team / Outbreak Control Team (dependent on incident)

Voluntary, community social enterprise groups

Welsh Health Specialist Services Committee

7 Local Health Boards

GPs

NHS Wales Health Collaborative

Key:

Reactive entities (stood up in response to an emergency)

Resilience planning entities

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by, HSSG

Executive agencies or expert partners of HSSG

Entities which exist at local level or provide frontline services

NORTHERN IRELAND

4. Pandemic preparedness and response structures Northern Ireland c.2019

NI

UK-wide bodies

Cabinet Office
National Security Secretariat

Pandemic Influenza Implementation Group

Cabinet Office Briefing Rooms (COBR)

National Security Advisor

National Security Council

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

National Security Risk Assessment & National Risk Register

UK Chief Medical Officers Group

New and Emerging Respiratory Virus Threats Advisory Group

Scientific Advisory Group for Emergencies (SAGE)

Northern Ireland Office

NIO Briefing Room

Pandemic Flu National Framework Steering Group

Pandemic Flu Readiness Board and Programme

Northern Ireland Executive
First Minister and Deputy First Minister
The Executive Office

Northern Ireland Risk Assessment

Civil Contingencies Group (Ministerial)

Scientific and Technical Advice Cells

Civil Contingencies Group (Official)

Executive Support, Programme for Government and NICS of the Future Directorate

Executive and Central Advisory Division

Civil Contingencies Policy Branch

Central Operations Room (HUB)

Republic of Ireland

ROI National Emergency Coordination Group

Office of Emergency Planning

Information Sharing Group

Pandemic Influenza Sub-Group

Mass Fatalities Steering Group

NI Threats Advisory Group

C3 sub-group

NI Central Crisis Management Arrangements

Strategic Coordination Group

Emergency Response Groups

Local Responding Agencies (Cat 1 and Cat 2 responders)

Other Government Departments Via Departmental Operation Centres

Department for Communities

District Councils

Cross-Border Emergency Management Group

North-South Ministerial Council

NI Emergency Preparedness Group

Sub-Regional Civil Emergencies Preparedness Groups

Critical Threats Steering Group

Critical Threats Tactical Working Group

Regional Community Resilience Group

Regional Recovery Forum

Civil Contingencies Group schematic

Emergency Preparedness Groups (3)

Exercising

Joint Emergency Services Interoperability Principles Tactical Working Group

Deartment. of Agriculture, Environment and Rural Affairs

Veterinary Service Animal Health Group & Chief Veterinary Officer

Department of Health

Director of Population Health Directorate

Health Protection Branch

Emergency Planning Branch

Health Gold

Strategic Cell

Emergency Operations Centre

Chief Medical Officer Group

Chief Medical Officer

Deputy Chief Medical Officer - Public Health

Health Emergency Planning Forum

Health Silver

Public Health Agency

Health and Social Care Board (dissolved 2022)

Business Services Organisation

Health Bronze

Health and Social Care Trusts

Local Commissioning Groups

Key:

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by Health Dept

Executive agencies or expert partners of Health Dept

Entities which exist at local level or provide frontline services

INQ000204014_0014

4. Pandemic preparedness and response structures Northern Ireland c.2017

NI

UK-wide bodies

Cabinet Office
National Security Secretariat

National Security Advisor

National Security Council

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

National Security Risk Assessment & National Risk Register

Pandemic Influenza Implementation Group

Cabinet Office Briefing Rooms (COBR)

Scientific Advisory Group for Emergencies (SAGE)

UK Chief Medical Officers Group

New and Emerging Respiratory Virus Threats Advisory Group

Northern Ireland Office

NIO Briefing Room

Pandemic Flu National Framework Steering Group

Pandemic Flu Readiness Board and Programme

Northern Ireland Executive
First Minister and Deputy First Minister
The Executive Office

Executive Support, Programme for Government and NICS of the Future Directorate

Executive and Central Advisory Division

Civil Contingencies Policy Branch

Northern Ireland Risk Assessment

Civil Contingencies Group (Ministerial)

Civil Contingencies Group (Official)

Scientific and Technical Advice Cells

Republic of Ireland

ROI National Emergency Coordination Group

Office of Emergency Planning

Cross-Border Emergency Management Group

North-South Ministerial Council

Information Sharing Group

Mass Fatalities Steering Group

NI Threats Advisory Group

C3 sub-group

NI Emergency Preparedness Group

Sub-Regional Civil Emergencies Preparedness Groups

Critical Threats Steering Group

Critical Threats Tactical Working Group

Regional Community Resilience Group

Regional Recovery Forum

Emergency Preparedness Groups (3)

Exercising

Joint Emergency Services Interoperability Principles Tactical Working Group

Civil Contingencies Group schematic

NI Central Crisis Management Arrangements

Strategic Coordination Group

Emergency Response Groups

Local Responding Agencies (Cat 1 and Cat 2 responders)

Department for Communities

District Councils

Deartment. of Agriculture, Environment and Rural Affairs

Veterinary Service Animal Health Group & Chief Veterinary Officer

Department of Health

Director of Population Health Directorate

Health Protection Branch

Emergency Planning Branch

Health Gold

Strategic Cell

Emergency Operations Centre

Chief Medical Officer Group

Chief Medical Officer

Deputy Chief Medical Officer - Public Health

Health Emergency Planning Forum

Health Silver

Public Health Agency

Health and Social Care Board

Business Services Organisation

Health Bronze

Health and Social Care Trusts

Local Commissioning Groups

Key:

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by Health Dept

Executive agencies or expert partners of Health Dept

Entities which exist at local level or provide frontline services

INQ000204014_0015

4. Pandemic preparedness and response structures Northern Ireland c.2010

NI

UK-wide bodies

Cabinet Office
National Security Secretariat

National Security Advisor

National Security Council

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

National Security Risk Assessment & National Risk Register

Cabinet Office Briefing Rooms (COBR)

Scientific Advisory Group for Emergencies (SAGE)

UK Chief Medical Officers Group

National Expert Panel on New and Emerging Infections (NEPNEI)

Northern Ireland Office

NIO Briefing Room

Northern Ireland Risk Assessment

Northern Ireland Executive
First Minister and Deputy First Minister
The Executive Office

Executive Support, Programme for Government and NICS of the Future Directorate

Executive and Central Advisory Division

Civil Contingencies Policy Branch

Civil Contingencies Group (Ministerial)

Civil Contingencies Group (Official)

Scientific and Technical Advice Cells

Republic of Ireland

ROI National Emergency Coordination Group

Office of Emergency Planning

North-South Ministerial Council

Information Sharing Group

Mass Fatalities Steering Group

NI Threats Advisory Group

C3 sub-group

NI Emergency Preparedness Group

Critical Threats Steering Group

Regional Community Resilience Group

Regional Recovery Forum

Critical Threats Tactical Working Group

Emergency Preparedness Groups (3)

Exercising

Joint Emergency Services Interoperability Principles Tactical Working Group

Civil Contingencies Group schematic

NI Central Crisis Management Arrangements

Strategic Coordination Group

Emergency Response Groups

Local Responding Agencies (Cat 1 and Cat 2 responders)

Department for Communities

District Councils

Department for Agriculture and Rural Development

Veterinary Service Animal Health Group & Chief Veterinary Officer

Department of Health, Social Services and Public Safety

Director of Population Health Directorate

Health Protection Branch

Emergency Planning Branch

Health Gold

Strategic Cell

Emergency Operations Centre

Chief Medical Officer Group

Chief Medical Officer

Deputy Chief Medical Officer - Public Health

Health Emergency Planning Forum

Health Silver

Regional Agency for Public Health & Social Wellbeing

Health and Social Care Board

Business Services Organisation

Health Bronze

Health and Social Care Trusts

Local Commissioning Groups

Key:

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by health dept

Executive agencies or expert partners of Health Dept

Entities which exist at local level or provide frontline services

1. Pandemic preparedness and response structures in the UK & England - 2009

PM
The Cabinet
Cabinet Office
Cabinet Secretariat

National Expert Panel on New and Emerging Infections (NEPNEI)

Civil Contingencies Secretariat

Civil Contingencies Committee (CCC) + responsible Minister (Health)

Economic and Domestic Secretariat (EDS)

Ministerial Committee on Pandemic Influenza Planning ("MISC32")

National Risk Assessment

DAs
Scottish Government
Northern Irish Executive
Welsh Assembly Government

Cabinet Office Briefing Rooms (COBR)

Deputy Chief Medical Officer for health protection

Chief Medical Officer (England)

Government Chief Scientific Adviser

GO-Science

SAGE secretariat

Chief Medical Officers for each Devolved Nation

Office of the Chief Medical Officer

Scientific Advisory Group for Emergencies (SAGE)

Joint Council for Vaccines and Immunisation

Committee on Ethical Aspects of Pandemic Influenza

Other Government Departments

Departmental Chief Scientific Advisers

BEIS
HO
DfT
MoJ
MOD
DfE
DfID
HMRC
DEFRA
FCO
DWP
DCMS

Ministry of Housing Communities and Local Government

Resilience Emergencies Division

Department for Health and Social Care
Secretary of State for Health and Social Care

Director of Emergency Preparedness and Health Protection

DHSC Chief Scientific Adviser

National Institute for Health Research (NIHR)

Emergency Preparedness Resilience and Response Partnership Group

Director General for Global Health

Directors for DHSC; PHE; and NHSE.

Pandemic Influenza Preparedness Programme Board

NIHR Clinical Research Unit

UK Zoonoses, Animal Diseases and Infections group

Advisory Committee on Dangerous Pathogens

Human Animal Infections and Risk Surveillance (HAIRS)

Government liaison officer

Scientific and Technical Advisory Committee

Strategic Co-ordinating Groups

Tactical Co-ordinating Groups

Resilience advisers

Local Health Resilience Partnerships (LHRP)

Local Authorities

Local risk assessment

Community risk register

Via RESILIENCE DIRECT

NHS Clinical Commissioning Groups

Via Secondary Care

High Level Isolation Units - Specialist treatment centres for contact high consequence infectious diseases (HCIDs)

Emergency Planning College

Local Resilience Forums (LRFs)

NHS Providers: (hospital, community and ambulance services)

Via Primary Care

National Pandemic Flu Service

Local Voluntary, Community and Social Enterprise groups

Social Care Providers

Local Category 1 Responders

Local Category 2 Responders

Key (entities):

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice and support.

Entities which are internal to, or stewarded by, DHSC

Executive agencies or expert partners of DHSC

Entities involved in emergency planning or response at local level