

**Revised Pandemic Preparedness Portfolio****DEPARTMENT OF HEALTH AND SOCIAL CARE & UK HEALTH SECURITY AGENCY****Issue**

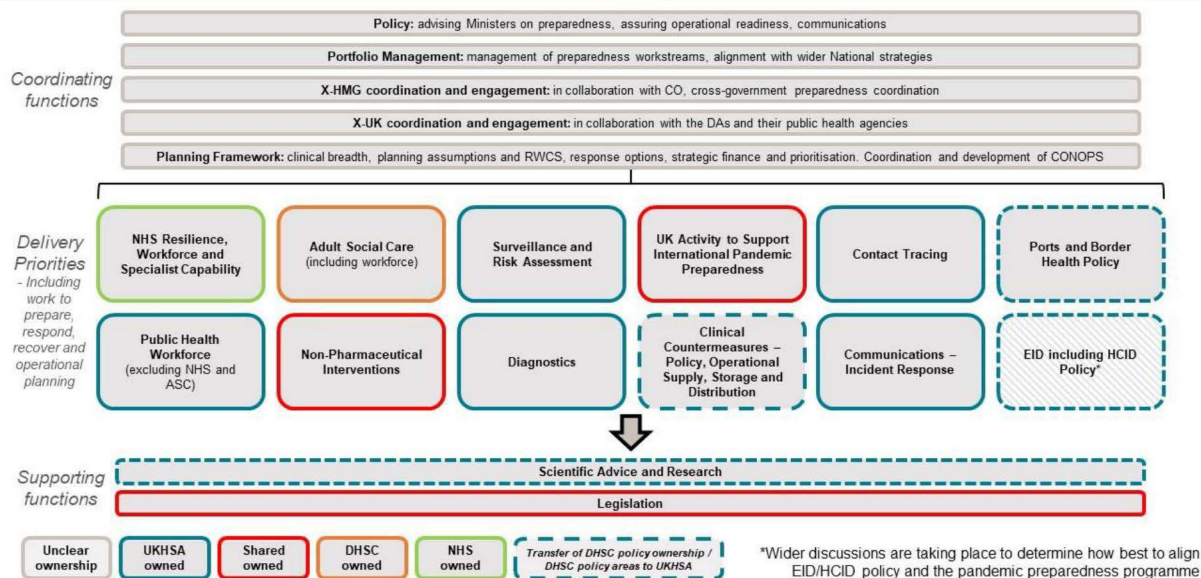
1. This paper provides an overview of the proposed pandemic preparedness portfolio that is intended to supersede the work of the Pandemic Influenza Preparedness Programme and next steps to deliver this portfolio.

**Action required**

2. **Agree** the proposed portfolio scope and roles and responsibilities.
3. **Agree** the next steps to deliver the revised pandemic preparedness portfolio.

**Context**

4. Following the decision in December 2020 for PIPP to expand its remit to cover a broader range of potential pandemic hazards, as well as the move to the “Living with COVID” strategy and associated wind-down of elements of the acute COVID emergency response, it is time to revisit our strategic approach to pandemic preparedness within the health and social care sectors. Clara Swinson and Scott McPherson agreed the high-level parameters for the portfolio and respective roles and responsibilities at a meeting on 19 October, to enable this work to proceed.

**Portfolio Scope****Fig 1. Overview of proposed delivery workstreams and future ownership**

5. Working in collaboration, the DHSC Pandemic Preparedness Team and the Centre for Pandemic Preparedness within UKHSA have designed a new Pandemic Preparedness Portfolio for the health and social care sectors. This new portfolio reflects the outputs of the pandemic capability mapping exercise presented to PIPP in June 2021, the acute-phase capability mapping conducted by the PDCB in May 2022, engagement with the COVID-19 Battleplan and the review of the historical PIPP programme scope and exercise recommendations presented to PIPP in March 2022. A high-level summary of the portfolio is included above at Fig 1.

6. Future governance options for EID (including HCID) policy are also under review, with a separate paper being drafted for future consideration by the PIPP Board.
7. DHSC's DG for Global Health and Health Protection [Clara Swinson] will remain Senior Responsible Owner (SRO) for the overall portfolio, with DHSC's UK Health Security team retaining responsibility for portfolio management, issues of cross-cutting policy and the secretariat function for this delivery board. Within UKHSA, the CPP will lead and coordinate policy development and delivery of the UKHSA-owned strands of the portfolio, and the CPP Board will appoint a UKHSA Programme Director. NHSE will remain responsible for delivery coordination in its sector, providing delivery assurance and reporting into the central portfolio as required.
8. Under this portfolio, several areas of policy responsibility will transfer from DHSC to UKHSA. The timeline for the transfer is to be agreed. These include: (i) all clinical countermeasures policy; (ii) policy responsibilities under Ports and Borders health policy; (iii) scientific and expert advice (including sponsorship) currently handled by DHSC (e.g., SPI-M, NERVTAG).
9. The scope of the portfolio covers response capabilities relating to pandemics, recognising that preparedness for pandemics is a broader issue that touches on all aspects of systemic resilience within the health and social care sectors and across government. In delivering this portfolio, we will continue to collaborate closely with wider policy development and the work of the Resilience Unit in the Economic and Domestic Secretariat (EDS) of the Cabinet Office.
10. The scoping and development of the individual programmes within the portfolio will act as groundwork for the future published pandemic preparedness strategy, which will summarise our overall strategic approach to preparedness of these capabilities. The shape and coordination of the portfolio will undergo future review.

### Next steps

11. As a first step, DHSC and UKHSA will establish a clear set of responsibilities for workstream SROs and work with organisations to assign SROs for each individual programme. We will schedule senior-level conversations to facilitate these decisions, after which a letter will be sent by DG Global Health and Health Protection, as overall SRO, to workstream SROs, setting out expected responsibilities.
12. The coordination function (within DHSC's UK Health Security team) will share a programme initiation document (PID) to be completed by each SRO, to include an overarching objective and detailed summary of the capabilities, priorities and associated workstreams within their portfolio, as well as key milestones and risks.
13. Certain workstreams involve a transfer of ownership and responsibility from DHSC to UKHSA. Where this is the case, the work to transition ownership - in particular to ensure necessary resourcing requirements are in place for UKHSA to receive the new workstreams - should be captured as a priority deliverable within the PID.
14. The Terms of Reference for the programme will be revised to reflect the new membership, structures and responsibilities, as well as a proposed name change to the Pandemic Preparedness Portfolio (PPP).

15. A final meeting of PIPP in its current format will be held in the new year to agree the new ToRs and the finalised scope of each programme within the new portfolio to ensure that all relevant capabilities and priorities are captured.

*DHSC UK Health Security team and UKHSA Centre for Pandemic Preparedness*  
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