

# REVIEW OF CIVIL CONTINGENCIES IN WALES

Not government policy





## 6.7 Priorities and Next Steps

The table below summarises the fifteen recommendations and assigns a suggested prioritisation these are intended to assist Welsh Government in developing a programme of work.

Ref	Recommendation	Critical /Essential / Recommended
	<b>Assurance</b>	
1.	<b>A national assurance framework for Wales should be developed with monitoring to be managed by the Wales Resilience Board.</b>	<b>Critical</b>
	<b>Risk</b>	
2.	<b>WG and LRFs should work in partnership to interpret the UK National Risk Register and adapt UK level risks to Wales, working together to identify upcoming and potential risks that would significantly impact Wales, e.g. led by a Wales Resilience Board (WRB) detailed in section 4.3.</b>	<b>Essential</b>
3.	<b>Welsh Government should promote, the approach of common consequences planning to emergency plans for risks, and the development of the required capabilities to mitigate against the effects of these impacts across multiple risks.</b>	<b>Essential</b>
	<b>Responsibilities and Accountabilities</b>	
4.	<b>Welsh Government should establish an executive board (Wales Resilience Board) reporting to the Wales Resilience Forum (WRF) and supported by the Wales Resilience Partnership Team (WRPT), with the terms of reference for the WRPT adjusted accordingly.</b>	<b>Essential</b>
5.	<b>A working group should be established to review Terms of reference and any associated guidance notes for LRF Chairs, Deputy Chairs and pan-Wales sub-groups.</b>	<b>Essential</b>
6.	<b>Welsh Government should work with LRFs to develop guidance to more clearly define the organisational interfaces between Welsh Government, and the LRFs, facilitate consistency and efficient operations, and promote best practice.</b>	<b>Essential</b>
	<b>Partnerships and Communities</b>	



7.	When LRFs set up exercises they should encourage non-Police Category 1 responders to chair Strategic Command Groups (SCGs) and build up experience and confidence, where the scenario would dictate this.	Recommended
8.	A working group should be established to develop guidance notes for LRFs to promote best practice and standard working practice templates.	Essential
9.	<p>Closer co-operation between the Third Sector organisations and LRFs, Category 1 and 2 organisations should be promoted. Consideration should be given to:</p> <ul style="list-style-type: none"> <li>• Maintain registers of volunteers to allow people in Wales to offer their services to support emergency incidents in Wales.</li> <li>• Ensure that registers of volunteers adequately address safeguarding, insurance, and availability issues where possible.</li> <li>• Have a coordinated approach to MoU's with Category 1 and 2 organisations.</li> </ul>	Recommended
10.	Welsh Government should establish ready and easy access to complex messages and communications for communities effectively using all available digital communication channels.	Recommended
	<b>Investment and Resources</b>	
11.	Welsh Government should review its current communication plan (or develop a new 1) to ensure consistency of communication. The review should consider rationalising current communication channels to ensure duplicated or contradictory requests for information are avoided.	Essential
12.	Further work should be undertaken to consider the current and future scope of LRF coordination activity and options for resourcing accordingly.	Essential
	<b>Skills</b>	
13.	Regional risk assessment should be used to define a regional training and exercise regime to address Wales-wide capability gaps or development needs.	Essential
14.	The frequency and attendance of LRF meetings should be reviewed with a view to reducing the requirement for senior attendees such as Council Chief Executives, Assistant Chief Constables, and Chief Fire Officers. Attendees for those meetings that still require strategic management attendance	Essential



	should then be of sufficient seniority or alternates empowered to make the relevant decisions.	
15.	<p>The development of a centrally managed training and exercise regime should be considered. Scope and functions should include:</p> <ul style="list-style-type: none"><li>• The development of a deeper cadre of Gold/Silver/Bronze leadership capacity across all Category 1 and 2 organisations</li><li>• Enhance individual learning, exercising, and leadership development below Gold/Silver/Bronze through more effective and continuous training and exercising</li><li>• More systematic capture of identified lessons from pan-Wales exercises for the benefit of LRFs</li><li>• Establishment of minimum standards for competency, skills, qualifications, continued professional development, and/or experience throughout the system.</li><li>• Establishment of minimum standards for training, exercising, development, including indications of type and frequency for LRF, inter-LRF, and pan-Wales preparedness</li><li>• Continuous improvement of LRF best practice and consistency in processes, standards, and desired outcomes.</li><li>• Development and management of a regime of accreditation and registration of civil contingency professionals complementing existing regimes.</li></ul>	Essential

**Critical (Do Now)** - It is of the greatest importance that action is taken immediately

**Essential (Do By)** - Action should be taken in the near future

**Recommended** - There should be a benefit from the uptake of this recommendation.