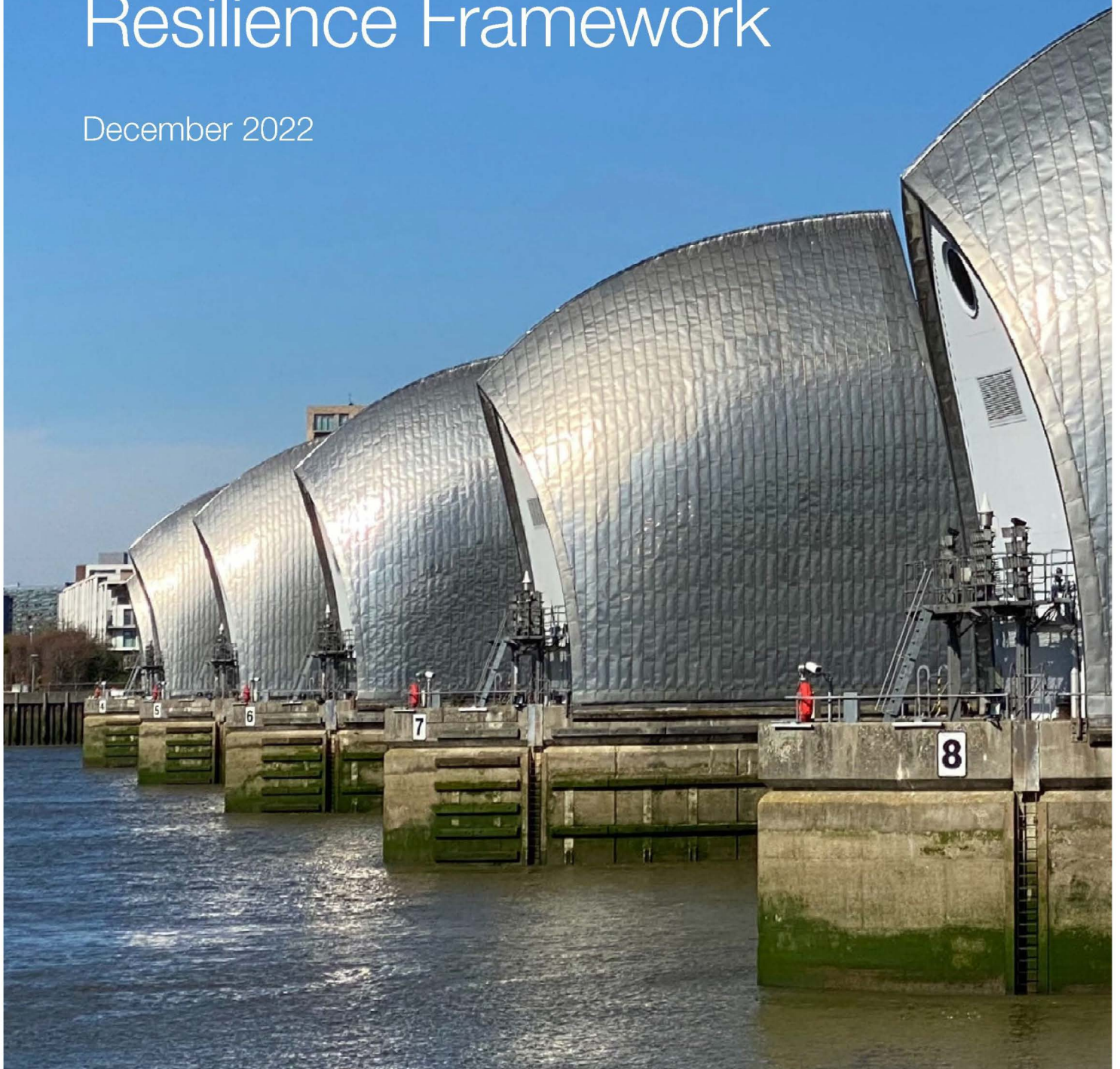HM Government

The UK Government Resilience Framework

December 2022

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Foreword from the Chancellor of the Duchy of Lancaster

These are unsettled and troubling times. Russia's brutal invasion of Ukraine; the wide ranging impacts of the COVID-19 pandemic; increasing signs of the impact of climate change; and constant and evolving cyber challenges are recent examples of an evolving threat picture.

We live in an increasingly volatile world, defined by geopolitical and geoeconomic shifts, rapid technological change and a changing climate. This context means that crises will have far reaching consequences and are likely to be greater in frequency and scale in the next decade than we have been used to. We have a responsibility to prepare for this future.

This challenge is not unique to the United Kingdom but faced by countries around the world. However, we must act now to bolster the United Kingdom's resilience and ensure we have plans to prepare for and mitigate a wide range of risks when they arise on our shores, ensuring that we can face the future with confidence.

We have bold and comprehensive plans to build resilience to specific risks. We have launched our Net Zero Strategy, the National Cyber Strategy and the British Energy Security Strategy, all of which tackle some of the most pressing challenges we face. We are also refreshing our Integrated Review to ensure that the UK's security, defence, development and foreign policy strategy is keeping pace with the evolving environment.

But alongside these plans, we need to strengthen the underpinning systems that provide our resilience to all risks. This UK Government Resilience Framework is our plan to achieve this.

The core of the Framework is built around three fundamental principles: that we need a shared understanding of the risks we face; that we must focus on prevention and preparation; and that resilience requires a whole of society approach.

This Framework is a broad and tangible set of actions. It is the first step in our commitment to develop a wide and strategic approach to resilience. We are committed to working with partners, industry and academia from across the UK to implement this Framework but also as we continue to develop our approach.

A strong resilience system – including UK Government departments, devolved administrations, local authorities, emergency services and the private and voluntary and community sectors – is more important than ever.

Working together to build our national resilience will mean we are better equipped to tackle the challenges that come our way, ensuring businesses grow, our communities thrive and citizens can build a brighter future.

Rt Hon. Oliver Dowden CBE MP | Chancellor of the Duchy of Lancaster

Annex B: **Summary of Framework actions**

The UK Government is already taking action by:

Theme	Actions
Risk	• Refreshing the NSRA process, so it will look over a longer timescale, include multiple scenarios, look at chronic risks and interdependencies and use the widest possible range of relevant data and insight alongside external challenge. The NSRA was updated in 2022 based on the new methodology. • Creating a new Head of Resilience, to guide best practice, encourage adherence to standards, and set guidance.
Responsibilities and Accountability	• Strengthening UK Government resilience structures by creating a new resilience function to deliver longer term capability building and risk mitigation to work alongside the UK Government's crisis management infrastructure.
Partnerships	• Continuing to take international, bilateral and multilateral action and cooperation on risk and resilience. Continue to use the UK Government's international action to identify and tackle risks before they manifest.
Communities	• Continuing to deepen and strengthen its relationships with the Voluntary and Community Sector in England

By 2025, the UK Government is committing to take the following actions:

Theme	Actions
Risk	• Clarify roles and responsibilities in the UK Government for each NSRA risk, to drive activity across the risk lifecycle. • Conduct an annual survey of public perceptions of risk, resilience and preparedness. • Introduce an Annual Statement to Parliament on civil contingencies risk and the UK Government's performance on resilience. • Develop a measurement of socio-economic resilience, including how risks impact across communities and vulnerable groups – to guide and inform decision making on risk and resilience.
Responsibilities and Accountability	• Expand the scope and use of standards and assurance in the public sector to support better contingency planning and risk management. • Run a pilot across three key pillars of reform to significantly strengthen LRFs in England: Leadership, Accountability, and Integration of resilience into the UK's levelling up mission.
Partnerships	• Grow the UK Government's advisory groups made up of experts, academics and industry experts in order to inform the NSRA. This may include establishing a risk-focused sub-group of the UK Resilience Forum.
Skills	• Deliver a new UK Resilience Academy, built out from the Emergency Planning College, making world class professional training available to all that need it. • Deliver a new training and skills pathway to drive professionalism and support all those pursuing a career in resilience. • Reinvigorate the National Exercising Programme to test plans, structures and skills.
Communities	• Offer further guidance from the UK Government to LRFs and local partners in England, created with local responders, the VCS and communities to support them working with vulnerable groups.