

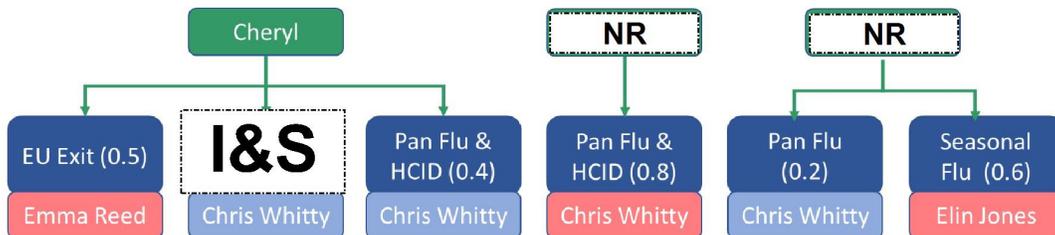
Chris Whitty, CSA

From: Cheryl Cavanagh  
Date: 27 March 2019  
Cc: Elin Jones  
Emma Reed  
Kevin Dodds  
**Name Redacted**

**Pan flu preparedness & high consequence infectious disease policy – reorganisation**

1. You are aware that, following re-organisation and re-prioritisation of DHSC work due to EU Exit no deal planning, pan flu preparedness and high consequence infectious disease (HCID) policy has moved to your portfolio of responsibilities on a temporary basis. This note summarises staffing and reporting arrangements that sit alongside this change.
2. The team that is working to you in this area consists of:
  - 0.5 wte G6 (Cheryl Cavanagh)
  - 0.2 wte G7 **Name Redacted**
  - 0.8 wte SEO **Name Redacted**

**NR** and **NR** were previously working in this area so bring corporate memory and subject matter knowledge to some aspects of the portfolio. I am new to the subject. I understand that you have agreed that I will report directly to you for the time being.
3. ExCo agreed that the Department would need to do less work in some areas in order to free up resource for EU Exit preparations. As a result, Emma Reed and Clara Swinson agreed a range of work related to pan flu and HCID that would be scaled back or paused before this policy area transferred across to you. **Annex A** summarises the work areas that are continuing and those which are on hold. I have sent, under separate cover, a briefing pack that **NR** has co-ordinated providing more detail on the live and paused issues.
4. As a result of these changes, the team is smaller than pre-EU exit reorganisation when it consisted of 4 wte staff (1.2 wte G7, 1 wte F/S, 0.8 wte SEO and 1 wte HEO).
5. It is not the intention to move the new team in its entirety into your directorate. **NR** and myself have other responsibilities that sit within other directorates and the proposal is that we would stay within those directorates in terms of headcount. For me this will mean remaining in Emma Reed’s directorate to contribute to EU Exit no deal planning. For **NR** this is Elin’s Provider Efficiency and Performance directorate where seasonal flu currently sits. **NR** work is solely focused on pan flu and HCID, it is therefore proposed that she is part of your directorate’s headcount. She will be activity managed by both **NR** and me and I will be her line manager.



**Pan flu preparedness and HCID policy: Area of work continuing, slowing or pausing as a result of EU Exit prioritisation**

Work Area	Action	Tell*
<b>Pan Flu Bill (finalise: 2 clauses; explanatory notes for 4 clauses; assessment of impacts; and handover document. Additionally, continue to contribute to overall co-ordination)</b>	Continue (due for completion by end of March)	CCS
<b>Moral and ethical Advisory Group - Membership and Recruitment</b>	Stop	CCS
<b>UK Pandemic Influenza Strategy Refresh</b>	Stop	CCS
<b>WS1 - healthcare surge (largely complete, DA engagement to develop plans outstanding)</b>	Stop	CCS
<b>WS2 - adult social care (largely complete for PFRB, CMO actions outstanding)</b>	Stop	CCS
<b>PFRB paper on NSC(THRC) update</b>	Stop	CCS and Ministers?
<b>PFRB Comms (completion of updated 4 Nations Strategy)</b>	Stop	CCS and DAs
<b>Clinical trials (get CSA / ER budget sign off; vaccine acquisition; light touch governance w/SRE)</b>	Reduce	CSA and DCMO
<b>Vaccine acquisition and MoU for use in clinical trial</b>	Reduce	CSA and DCMO
<b>Pan Flu vaccine APA re-procurement (light touch oversight of agreed analytical work and project planning)</b>	Reduce	PHE
<b>Perm Sec action: schedule 2019/20 Pan Flu exercise</b>	Stop and consider again Summer 2020	Perm Sec
<b>Perm Sec action: benchmark NHS readiness internationally</b>	Stop	Perm Sec
<b>Perm Sec Feb meeting on Pan Flu</b>	Continue	Perm Sec
<b>Perm Sec March written update on Pan Flu</b>	Continue	Perm Sec
<b>Perm Sec Brexit action on pan flu antibiotics (agreed substantively moved to Steve O and Health Security w/stream)</b>	Move	Steve
<b>Clinical Countermeasures Board</b>	Continue	PHE
<b>NPFS Board</b>	Continue	PHE
<b>Quarterly Finance meetings</b>	Continue	
<b>NERVTAG action on clinical guidance (ORC / health security workstream to identify if anything needs updating to Brexit timetable)</b>	Stop	JVT
<b>HCID response as needed (leave to EPRR/On-Call)</b>	Stop	
<b>Ebola UK Preparedness</b>	Stop	X-Gov (DFID, MOD, CCS, PHE)
<b>HCID lessons learnt issues inc further Ebola preparedness</b>	Stop	CMO and PHE
<b>Input to new govt-funded vaccine manufacture facility (joint with JVT &amp; CSA - could seek to move back to GHS)</b>	Move to CSA/GHS	JVT and CSA
<b>Reimbursing HCWs for MERS / Monkeypox</b>	Stop	PHE and CMO
<b>GHSI (light touch continuation with KD / Tim Ellis )</b>	Continue	KD and NA
<b>NERVTAG recruitment</b>	Move to Appointments Team and PHE?	Appointments Team
<b>PIPP April meeting (commission papers in late Feb)</b>	Stop	Clara
<b>WHO/GHSI: Biological Sample Sharing, Nagoya Protocol and the WHO PIP Framework</b>	Continue	-

Note\* - Stakeholders have been informed informally where work has paused but not received formal written notification.