1. Pandemic preparedness and response structures in the UK & England - August 2018

PM
The Cabinet
Cabinet Office
Cabinet Secretariat
National Security Secretariat (NSS)

New and Emerging Respiratory Virus Threats Advisory Group

COBR forward look

Deputy National Security Adviser for Intelligence, Security & Resilience

National Security Advisor

National Security Council

NSC (Threats, Hazards,Resilience and Contingency)

Civil Contingencies Secretariat

Readiness and Response Team

National Risks and Infrastructure

Cabinet Office Briefing Rooms (COBR)

DAs

Scottish Government

Northern Irish Executive

Welsh Executive

National Risk Assessment

National Security Risk Assessment

National risk register

Deputy Chief Medical Officer for health protection

Chief Medical Officer (England)

Government Chief Scientific Advisor

Chief Medical Officers for each Devolved Nation

Office of the Chief Medical Officer

GO-Science

SAGE secretariat

Resilience Capability Board and Programme

Scientific Advisory Group for Emergencies (SAGE)

SPI-B

SPI-M-O

Joint Council for Vaccines and Immunisation

UK Vaccine Network

Committee on Ethical Aspects of Pandemic Influenza

Pandemic Flu Readiness Board and Programme

Other Government Departments

Departmental Chief Scientific Advisors

BEIS

HO

DfT

MoJ

MOD

DfE

DfID

HMRC

DEFRA

FCO

DWP

DCMS

Ministry of Housing Communities and Local Government

Department for Health and Social Care
Secretary of State for Health and Social Care

Director of Emergency Preparedness and Health Protection

DHSC Chief Scientific Advisor

Emergency Preparedness Resilience and Response Partnership Group

Director General for Global Health

Directors for DHSC; PHE; and NHSE.

National Institute for Health Research (NIHR)

NIHR Clinical Research Unit

Pandemic Influenza Preparedness Programme Board

UK Zoonoses, Animal Diseases and Infections group

Advisory Committee on Dangerous Pathogens

Resilience Emergencies Division

Health protection research units

Government liaison officer

The Scientific Pandemic Influenza Group on Modelling

Public Health England (DHSC)

NHS England (DHSC)

NHS Improvement (DHSC)

Medicines & Healthcare products Regulatory Agency (DHSC)

Human Animal Infections and Risk Surveillance (HAIRS)

Scientific and Technical Advisory Committee

Resilience advisers

Strategic coordination groups

Tactical coordination groups

Local Health Resilience Partnerships (LHRP)

PHE regional teams

Local Directors of Public Health

NHSE regional teams

Health and Safety Executive (DWP)

Local Authorities

NHS Clinical Commissioning Groups

Local risk assessment

Community risk register

Via RESILIENCE DIRECT

Local Resilience Forums (LRFs)

Emergency Planning College

NHS Providers: (hospital, community and ambulance services)

HCID treatment centres: Royal Free hospital, London; Newcastle Royal Victoria Infirmary hospital, Newcastle-Upon-Tyne

High-level isolation units

Local Category 1 Responders

Local Category 2 Responders

Local Voluntary, Community and Social Enterprise groups

Social Care Providers

Key (entities):

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice and support.

Entities which are internal to, or stewarded by, DHSC

Executive agencies or expert partners of DHSC

Entities involved in emergency planning or response at local level

INQ000204014_0003

1. Pandemic preparedness and response structures in the UK & England - August 2019

PM

Cabinet Office
Cabinet Secretariat

National Security Secretariat (NSS)

Deputy National Security Adviser for Intelligence, Security & Resilience

National Security Advisor

National Security Council

New and Emerging Respiratory Virus Threats Advisory Group

COBR forward look

Civil Contingencies Secretariat

Readiness and Response Team

National Risks and Infrastructure

Cabinet Office Briefing Rooms (COBR)

National Security Risk Assessment

National risk register

DAs

Scottish Government

Northern Irish Executive

Welsh Executive

Deputy Chief Medical Officer for health protection

Chief Medical Officer (England)

Government Chief Scientific Advisor

Chief Medical Officers for each Devolved Nation

Office of the Chief Medical Officer

GO-Science

SAGE secretariat

Resilience Capability Board and Programme

Scientific Advisory Group for Emergencies (SAGE)

SPI-B

SPI-M-O

Joint Council for Vaccines and Immunisation

UK Vaccine Network

Moral and Ethical Advisory Group

Pandemic Flu Readiness Board and Programme

Other Government Departments

Departmental Chief Scientific Advisors

BEIS

HO

DfT

MoJ

MOD

DfE

DfID

HMRC

DEFRA

FCO

DWP

DCMS

Ministry of Housing Communities and Local Government

Department for Health and Social Care
Secretary of State for Health and Social Care

Director of Emergency Preparedness and Health Protection

DHSC Chief Scientific Advisor

Resilience Emergencies Division

Operational Response Centre

Operational Response Board

National Institute for Health Research (NIHR)

Pandemic Influenza Preparedness Programme Board

NIHR Clinical Research Unit

UK Zoonoses, Animal Diseases and Infections group

Advisory Committee on Dangerous Pathogens

Health protection research units

The Scientific Pandemic Influenza Group on Modelling

Government liaison officer

Public Health England (DHSC)

NHS England (DHSC)

NHS Improvement (DHSC)

Medicines & Healthcare products Regulatory Agency (DHSC)

Human Animal Infections and Risk Surveillance (HAIRS)

Scientific and Technical Advisory Committee

Resilience advisers

Strategic coordination groups

Tactical coordination groups

Local Health Resilience Partnerships (LHRP)

PHE regional teams

Local Directors of Public Health

NHSE regional teams

Health and Safety Executive (DWP)

Local Authorities

NHS Clinical Commissioning Groups

Local risk assessment

Community risk register

Via RESILIENCE DIRECT

Emergency Planning College

Local Resilience Forums (LRFs)

NHS Providers: (hospital, community and ambulance services)

HCID treatment centres: Royal Free hospital, London; Newcastle Royal Victoria Infirmary hospital, Newcastle-Upon-Tyne

High-level isolation units

Local Voluntary, Community and Social Enterprise groups

Social Care Providers

Local Category 1 Responders

Local Category 2 Responders

Key (entities):

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice and support.

Entities which are internal to, or stewarded by, DHSC

Executive agencies or expert partners of DHSC

Entities involved in emergency planning or response at local level

2. Pandemic preparedness and response structures Scotland c.2019

UK-wide bodies

Cabinet Office

National Security Secretariat

Civil Contingencies Secretariat

Cabinet Office Briefing Rooms (COBRA)

National Security Advisor

National Security Council

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

National Security Risk Assessment & National Risk Register

Scientific Advisory Group for Emergencies (SAGE)

UK Chief Medical Officers Group

New and Emerging Respiratory Virus Threats Advisory Group

Pandemic Flu Readiness Board and Programme

Scotland Office

Emergency Planning College

Scottish Government

Deputy First Minister [responsibilities for Resilience]

Cabinet Sub-Committee on Scottish Government Resilience [not sat since 2010]

Scottish Government Resilience (Ministerial)

Scottish Government Resilience (Officials)

Scottish Government Liaison Officers

Scottish Resilience Partnership

National Centre for Resilience

Scottish Risk Assessment

National Mass Fatalities Group

Health and Social Care Directorates

Chief Medical Officer

Deputy Chief Medical Officer

Chief Nursing Officer

Health Resilience Unit

Chief Scientist (Health)

Science Advice Team

Chief Scientific Advisor

Scottish Science Advisory Council

Justice Directorate

Resilience Division

Response Team

Scottish Government Resilience Room (SGoRR)

Pandemic Flu Preparedness Board

National Incident Management Team

National Institute of Health and Care Research

Other Government Departments

Convention of Scottish Local Authorities

Shared CEO (NHSS) / Director-General (HSCD)

Healthcare Improvement Scotland

NHS National Services Scotland (Public Health Scotland from December 2019)

NHS Health Scotland

Information Services Division

Health Protection Scotland

Regional Resilience Partnerships (3)

Regional Resilience Coordinator Teams

Local Authorities

Emergency Planning Officers

Integrated Joint Board

Health and Social Care Partnerships

NHS Scotland Territorial Health Boards (14)

Special Health Boards (7)

Local Resilience Partnerships (12)

Scientific and Technical Advice Cells

Public Communications Groups

Care for People Groups

Directors of Public Health (for each territory)

GPs

Hospitals

Local Voluntary, Community and Social Enterprise groups

Scottish Health Protection Network

High Consequence Infectious Diseases sub-group

Local category 1 responders: local authorities, police, fire, ambulance, health boards etc.

Local category 2 responders: Transport operators; Health and Safety Executive; Utilities; NHS National Services Scotland; communications providers etc.

Key:

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by HSCD

Executive agencies or expert partners of HSCD

Entities which exist at local level or provide frontline services

2. Pandemic preparedness and response structures Scotland c.2017

UK-wide bodies

Cabinet Office

National Security Secretariat

Civil Contingencies Secretariat

Cabinet Office Briefing Rooms (COBRA)

National Security Advisor

National Security Council

National Security Risk Assessment & National Risk Register

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

Scientific Advisory Group for Emergencies (SAGE)

UK Chief Medical Officers Group

New and Emerging Respiratory Virus Threats Advisory Group

Pandemic Flu Readiness Board

Scotland Office

Emergency Planning College

Scottish Government

Deputy First Minister [responsibilities for Resilience]

Cabinet Sub-Committee on Scottish Government Resilience [not sat since 2010]

Scottish Government Resilience (Ministerial)

Scottish Government Resilience (Officials)

Scottish Government Liaison Officers

Scottish Resilience Partnership

National Centre for Resilience

National Mass Fatalities Group

Health and Social Care Directorates

Chief Medical Officer

Deputy Chief Medical Officer

Chief Nursing Officer

Health Resilience Unit

Chief Scientist (Health)

Science Advice Team

Chief Scientific Advisor

Scottish Science Advisory Council

Pandemic Flu Preparedness Board

Justice Directorate

Resilience Division

Response Team

Scottish Government Resilience Room (SGoRR)

Other Government Departments

National Incident Management Team

National Institute of Health and Care Research

Convention of Scottish Local Authorities

Shared CEO (NHSS) / Director-General (HSCD)

Healthcare Improvement Scotland

NHS National Services Scotland (Public Health Scotland from December 2019)

NHS Health Scotland

Information Services Division

Health Protection Scotland

Regional Resilience Partnerships (3)

Regional Resilience Coordinator Teams

Local Authorities

Emergency Planning Officers

Integrated Joint Board

Health and Social Care Partnerships

NHS Scotland Territorial Health Boards (14)

Special Health Boards (7)

Local Resilience Partnerships (12)

Scientific and Technical Advice Cells

Public Communications Groups

Care for People Groups

Directors of Public Health (for each territory)

GPs

Hospitals

Local Voluntary, Community and Social Enterprise groups

Scottish Health Protection Network

High Consequence Infectious Diseases sub-group

Local category 1 responders: local authorities, police, fire, ambulance, health boards etc.

Local category 2 responders: Transport operators; Health and Safety Executive; Utilities; NHS National Services Scotland; communications providers etc.

Key:

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by HSCD

Executive agencies or expert partners of HSCD

Entities which exist at local level or provide frontline services

2. Pandemic preparedness and response structures Scotland c.2010

UK-wide bodies

Cabinet Office

National Security Secretariat

Civil Contingencies Secretariat

Cabinet Office Briefing Rooms (COBRA)

National Security Advisor

National Security Council

National Security Risk Assessment & National Risk Register

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

Scientific Advisory Group for Emergencies (SAGE)

UK Chief Medical Officers Group

New and Emerging Respiratory Virus Threats Advisory Group

Scotland Office

Emergency Planning College

Scottish Government

Deputy First Minister [responsibilities for Resilience]

Cabinet Sub-Committee on Scottish Government Resilience [not sat since 2010]

Scottish Government Resilience (Ministerial)

Scottish Government Resilience (Officials)

Scottish Government Liaison Officers

Scottish Resilience Partnership

National Centre for Resilience

National Mass Fatalities Group

Health and Social Care Directorates

Chief Medical Officer

Deputy Chief Medical Officer

Chief Nursing Officer

Health Resilience Unit

Chief Scientific Advisor

Scottish Science Advisory Council

Justice Directorate

Resilience Division

Response Team

Scottish Government Resilience Room (SGoRR)

Other Government Departments

National Incident Management Team

Chief Scientist (Health)

Office of the Chief Scientific Advisor

National Institute of Health and Care Research

Convention of Scottish Local Authorities

Shared CEO (NHSS) / Director-General (HSCD)

Healthcare Improvement Scotland

NHS National Services Scotland (Public Health Scotland from December 2019)

NHS Health Scotland

Information Services Division

Health Protection Scotland

Strategic Coordination Groups

Local Authorities

Emergency Planning Officers

NHS Scotland Territorial Health Boards (14)

Special Health Boards (7)

Local Resilience Partnerships (12)

Scientific and Technical Advice Cells

Public Communications Groups

Care for People Groups

Directors of Public Health (for each territory)

GPs

Hospitals

Local Voluntary, Community and Social Enterprise groups

Scottish Health Protection Network

High Consequence Infectious Diseases sub-group

Local category 1 responders: local authorities, police, fire, ambulance, health boards etc.

Local category 2 responders: Transport operators; Health and Safety Executive; Utilities; NHS National Services Scotland; communications providers etc.

Key:

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by HSCD

Executive agencies or expert partners of HSCD

Entities which exist at local level or provide frontline services

4. Pandemic preparedness and response structures Northern Ireland c.2019

NI

UK-wide bodies

Cabinet Office
National Security Secretariat

Cabinet Office Briefing Rooms (COBRA)

National Security Advisor

National Security Council

National Security Risk Assessment & National Risk Register

NSC (Threats Hazards, Resilience and Contingency) [abolished 2019]

UK Chief Medical Officers Group

New and Emerging Respiratory Virus Threats Advisory Group

Scientific Advisory Group for Emergencies (SAGE)

Northern Ireland Office

NIO Briefing Room

Pandemic Flu Readiness Board and Programme

Northern Ireland Executive
First Minister and Deputy First Minister
The Executive Office

Executive Support, Programme for Government and NICS of the Future Directorate

Executive and Central Advisory Division

Civil Contingencies Policy Branch

Central Operations Room (HUB)

Civil Contingencies Group (Ministerial)

Civil Contingencies Group (Official)

Scientific and Technical Advice Cells

Northern Ireland Risk Assessment

Republic of Ireland

ROI National Emergency Coordination Group

Office of Emergency Planning

Cross-Border Emergency Management Group

North-South Ministerial Council

Information Sharing Group

Pandemic Influenza Sub-Group

Mass Fatalities Steering Group

NI Threats Advisory Group

C3 sub-group

NI Emergency Preparedness Group

Sub-Regional Civil Emergencies Preparedness Groups

Regional Community Resilience Group

Regional Recovery Forum

Emergency Preparedness Groups (3)

Critical Threats Steering Group

Critical Threats Tactical Working Group

Exercising

Joint Emergency Services Interoperability Principles Tactical Working Group

Civil Contingencies Group schematic

NI Central Crisis Management Arrangements

Strategic Coordination Group

Emergency Response Groups

Local Responding Agencies (Cat 1 and Cat 2 responders)

Other Government Departments Via Departmental Operation Centres

Department for Communities

District Councils

Deartment. of Agriculture, Environment and Rural Affairs

Veterinary Service Animal Health Group & Chief Veterinary Officer

Department of Health

Director of Population Health Directorate

Health Protection Branch

Emergency Planning Branch

Health Gold

Strategic Cell

Emergency Operations Centre

Chief Medical Officer Group

Chief Medical Officer

Deputy Chief Medical Officer - Public Health

Health Emergency Planning Forum

Health Silver

Public Health Agency

Health and Social Care Board (dissolved 2022)

Business Services Organisation

Health Bronze

Health and Social Care Trusts

Local Commissioning Groups

Key:

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice

Entities which are internal to, or stewarded by hEALTH dEPT

Executive agencies or expert partners of Health Dept

Entities which exist at local level or provide frontline services

1. Pandemic preparedness and response structures in the UK & England - 2009

PM
The Cabinet
Cabinet Office
Cabinet Secretariat

National Expert Panel on New and Emerging Infections (NEPNEI)

Civil Contingencies Secretariat

Civil Contingencies Committee (CCC) + responsible Minister (Health)

Economic and Domestic Secretariat (EDS)

Ministerial Committee on Pandemic Influenza Planning ("MISC32")

DAs
Scottish Government
Northern Irish Executive
Welsh Executive

Cabinet Office Briefing Rooms (COBR)

National Risk Assessment

Deputy Chief Medical Officer for health protection

Chief Medical Officer (England)

Government Chief Scientific Advisor

GO-Science

SAGE secretariat

Chief Medical Officers for each Devolved Nation

Office of the Chief Medical Officer

Scientific Advisory Group for Emergencies (SAGE)

Joint Council for Vaccines and Immunisation

Committee on Ethical Aspects of Pandemic Influenza

Other Government Departments

Departmental Chief Scientific Advisors

BEIS
HO
DfT
MoJ
MOD
DfE
DfID
HMRC
DEFRA
FCO
DWP
DCMS

Department for Health and Social Care
Secretary of State for Health and Social Care

Director of Emergency Preparedness and Health Protection

DHSC Chief Scientific Advisor

Emergency Preparedness Resilience and Response Partnership Group

Director General for Global Health

Directors for DHSC; PHE; and NHSE.

National Institute for Health Research (NIHR)

Pandemic Influenza Preparedness Programme Board

NIHR Clinical Research Unit

Ministry of Housing Communities and Local Government

Resilience Emergencies Division

UK Zoonoses, Animal Diseases and Infections group

Advisory Committee on Dangerous Pathogens

Human Animal Infections and Risk Surveillance (HAIRS)

Government liaison officer

Scientific and Technical Advisory Committee

Strategic coordination groups

Tactical coordination groups

Resilience advisers

Local Health Resilience Partnerships (LHRP)

Local Authorities

Local risk assessment

Community risk register

Via RESILIENCE DIRECT

NHS Clinical Commissioning Groups

Via Secondary Care

HCID treatment centres: Royal Free hospital, London; Newcastle Royal Victoria Infirmary hospital, Newcastle-Upon-Tyne

High-level isolation units

Emergency Planning College

Local Resilience Forums (LRFs)

NHS Providers: (hospital, community and ambulance services)

Via Primary Care

National Pandemic Flu Service

Local Voluntary, Community and Social Enterprise groups

Social Care Providers

Local Category 1 Responders

Local Category 2 Responders

Key (entities):

Reactive entities (stood up in response to an emergency)

Independent entities that provide scientific and technical advice and support.

Entities which are internal to, or stewarded by, DHSC

Executive agencies or expert partners of DHSC

Entities involved in emergency planning or response at local level